

## UNITED STATES COPYRIGHT OFFICE

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## UNCLAIMED ROYALTIES STUDY

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## KICKOFF SYMPOSIUM

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FRIDAY  
DECEMBER 6, 2019

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The Symposium was held in the Library of Congress, Madison Building, Montpelier Room, 101 Independence Avenue, SE, Washington, D.C., at 9:15 a.m., Regan Smith, General Counsel, U.S. Copyright Office, presiding.

## PRESENT

REGAN SMITH, U.S. Copyright Office

ANNA CHAUVET, U.S. Copyright Office

JOHN RILEY, U.S. Copyright Office

JASON SLOAN, U.S. Copyright Office

## ALSO PRESENT

ALISA COLEMAN, Mechanical Licensing Collective

RICHARD THOMPSON, Mechanical Licensing  
Collective

GARRETT LEVIN, Digital Licensee Coordinator

LISA SELDEN, Digital Licensee Coordinator

MICHEL ALLAIN, WIPO

NICOLE d'AVIS, Open Music Initiative

DAVID HUGHES, RIAA

MARK ISHERWOOD, DDEX

JOHN SIMSON

IVAN BARIAS

ALEX DELICATA

ROSANNE CASH

ERIN McANALLY

ED ARROW, Universal Music Publishing Group

TERRY BOISSONNEAULT, SOCAN/Dataclef

BILL COLITRE, MRI

JAY GRESS, Sony Music Entertainment

ALI LIEBERMAN, SoundExchange

VICKIE NAUMAN, CrossBorderWorks

JOHN RASO, Harry Fox Agency

SARAH ROSENBAUM, Google

LINDA BLOSS-BAUM, SoundExchange

DAE BOGAN, TuneRegistry

TODD DUPLER, Recording Academy

MARK EISENBERG, SoundCloud

KEVIN ERICKSON, Future of Music Coalition

KIMBERLY TIGNOR, IIP SJ

JENNIFER TURNBOW, NSAI

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1 P-R-O-C-E-E-D-I-N-G-S

2 (9:18 a.m.)

3 MS. SMITH: So, welcome, everybody, to  
4 the United States Copyright Office's Unclaimed  
5 Royalties Symposium. My name is Regan Smith and  
6 I'm the General Counsel and Associate Register of  
7 Copyrights. Thank you all for coming.

8 The Register of Copyrights and  
9 Director of the Office, Karyn Temple, was  
10 unfortunately called away this morning, but she  
11 cares deeply about this historic music copyright  
12 legislation and has asked me to say a few words  
13 on her behalf.

14 The Music Modernization Act was passed  
15 a little over a year ago and since then, many in  
16 this room have been hard at work bringing  
17 Congress' vision to life.

18 Thank you, to those who have submitted  
19 comments to the Copyright Office's rulemaking,  
20 those working to stand up the MLC and the DLC,  
21 and those who are here participating in this  
22 educational symposium.

1 I know that Copyright Office staff has  
2 been tireless in the Office's many MMA  
3 implementation activities, including putting  
4 together today's event.

5 The MMA is the most significant piece  
6 of copyright legislation passed in decades. In  
7 enacting the MMA, Congress clearly recognized  
8 that music's cultural and economic value was too  
9 important to keep the status quo, which  
10 frustrated both digital music providers and  
11 copyright owners stuck with the inefficient  
12 song-by-song licensing system.

13 The MMA offers updated efficiency in  
14 the form of a new blanket mechanical license and  
15 a new Mechanical Licensing Collective, or MLC, to  
16 collect and distribute mechanical royalties for  
17 uses of musical works on digital music services.

18 In this new system, after unclaimed  
19 accrued royalties are held for a prescribed  
20 holding period, those royalties will be  
21 distributed to copyright owners identified in the  
22 MLC's records, based on relative market share.

1           The MLC will maintain a publically  
2 available music ownership database, so that it  
3 knows who owns musical works and, ultimately, who  
4 to pay under the statutory license.

5           But works that are not identified in  
6 the MLC's database or are unclaimed by their  
7 copyright owner will not receive their royalties  
8 nor will those copyright owners share in the  
9 distribution of unclaimed accrued royalties.

10           The MMA thus creates an economic  
11 incentive to build an accurate music ownership  
12 database. As we can see, from everyone here  
13 today, there's a lot of attention across the  
14 music ecosphere and in Congress, in supporting  
15 the MMA and making sure the MLC succeeds in its  
16 efforts.

17           Just last month, Senator Graham noted  
18 in a letter to the Register of Copyrights,  
19 "Congress has long believed that artists and  
20 copyright owners deserve to be fully compensated  
21 for the use of their works.

22           It has been an unfortunate industry

1 reality that some revenue goes unmatched and  
2 reducing unmatched funds is the measure by which  
3 the success of this important legislation should  
4 be measured."

5 As part of the law, Congress tasked  
6 the Copyright Office, in consultation with GAO,  
7 to author a study that recommends best practices  
8 that the Collective may implement to identify and  
9 locate musical work copyright owners with  
10 unclaimed accrued royalties held by the  
11 Collective, to encourage those copyright owners  
12 to claim the royalties and to reduce the  
13 incidence of unclaimed royalties.

14 Today's symposium marks the beginning  
15 of an important discussion on these issues that  
16 will be followed next year by a formal public  
17 comment process, ultimately leading to the  
18 Office's Unclaimed Royalties Report.

19 Today we will hear from a wide-range  
20 of perspectives, including representatives of  
21 music publishers, labels, digital services,  
22 advocates for the public interest, those working

1 in data management and collective management  
2 organizations, artist relations, as well as  
3 artists themselves, all with the goal in mind of  
4 reducing the incidence of unclaimed royalties.

5 In fact, Congress has recognized that  
6 educating creators would have a key role in the  
7 success of the MMA when it assigned the Copyright  
8 Office, the MLC, and the DLC roles in educating  
9 creators about the MLC and the claiming process.

10 We hope that today's panels aid in the  
11 effort to understand some challenges and  
12 opportunities that the MLC and others will face  
13 in building an accurate and authoritative music  
14 ownership database.

15 To start with today's discussion, we  
16 will hear an update from the Mechanical Licensing  
17 Collective and the Digital Licensee Coordinator  
18 and what's in store for both over the next two  
19 years.

20 We appreciate that they are joining us  
21 today and I thank you all for coming. Okay, now  
22 I'm going to switch here and be myself.



1 (Laughter.)

2 MS. SMITH: So I'm very pleased to  
3 introduce today's first panelist representatives  
4 of the MLC and the DLC. To my immediate left, is  
5 Alisa Coleman, who is the unanimously elected  
6 first Chair of the Board of Directors of the  
7 Mechanical Licensee Collective.

8 Alisa is also the Chief Operating  
9 Officer of ABKCO Music and Records, as well as  
10 the President of the New York Chapter of the  
11 Association of Independent Music Publishers, on  
12 the Board of RIAA, among many other positions.

13 With her is Richard Thompson, who is  
14 at the, the far, I guess it's all to the left of  
15 me, the CIO for the MLC. He previously served as  
16 the CTO of Kobalt Music Group for 17 years, and  
17 is a former Chair of the Music Metadata Standards  
18 Group DDEX, with a particular focus in the area  
19 of mechanical rights.

20 Garrett Levin is the President and  
21 Chief Executive Officer of the Digital Media  
22 Association, the leading organization advocating

1 for digital music innovation and was previously,  
2 at the National Association of Broadcasters as  
3 well as Senior Counsel to Senate Judiciary  
4 Committee Ranking Member Patrick Leahy.

5 And we are also joined by Lisa Selden,  
6 who is the Global Head of Publisher Operations  
7 for Spotify and a Board Member of the DLC. Prior  
8 to joining Spotify in July 2018, Ms. Selden was  
9 Senior Vice President in Digital Operations at  
10 ASCAP, following other positions at Viacom and  
11 Napster. So thank you all for joining us here  
12 today, we really appreciate it.

13 Let's start with Alisa. You are the  
14 Chair of the MLC. And it's a very exciting time.  
15 It's an exciting law for many reasons. As  
16 Senator Hatch noted, for the first time in  
17 history, songwriters and their representatives  
18 will be in charge of making sure they get paid  
19 when their songs get played.

20 Can you describe, at a high level,  
21 what is the MLC, how is it structured, what is  
22 its core task, and what does it need to

1 accomplish over the next few years?

2 MS. COLEMAN: Yes, sure. Hi, welcome,  
3 and thank you, all, for coming. So the MLC is an  
4 organization made up of a board represented by  
5 songwriters, publishers, independent publishers,  
6 large and small, and non-voting members,  
7 including the DLC, who has a representative  
8 that's non-voting, the publishers, who are  
9 represented by the NMPA that's non-voting, and  
10 the songwriters currently represented by NSAI,  
11 who's a non-voting member.

12 The Board and the organization put  
13 together several committees that were required  
14 under the law, which is the Operations Committee,  
15 made up of publishers and members of the DLC.

16 There's also a songwriter  
17 representative, who's a non-voting member of that  
18 board. That committee works in earnest to view  
19 all the technology and make sure that we're on  
20 track in understanding how the matching and how  
21 the back-end of the systems will work.

22 There is a Dispute Resolution

1 Committee, who will draft policy, and that  
2 Committee is made up of publishers and  
3 songwriters, independent publishers mostly, and  
4 they are going to draft policy to be vetted by  
5 legal and to be approved by the Board, on how  
6 disputes should be addressed, not resolved, just  
7 addressed. Okay?

8 There is also the Unclaimed Funds  
9 Committee. The Unclaimed Funds Committee is made  
10 up of independent music publishers and  
11 songwriters, equal amounts.

12 And they will also create policy on  
13 distribution of unclaimed funds in coordination  
14 with the rulemaking procedure, which will be  
15 legally vetted and then approved by the Board  
16 before implementation.

17 We have a lot of those people in the  
18 room. I would love it if you'd just raise your  
19 hands, because each one of them who are members  
20 of these committees, we really appreciate that  
21 you spend and volunteer so many hours. You know,  
22 to be noted is that everybody that's on the

1 Board, everybody that's on these committees, who  
2 spends tons of time, does it voluntarily.

3 MS. SMITH: And you guys are busy, so

4 --

5 (Laughter.)

6 MS. SMITH: Can you talk, a little bit  
7 about what the MLC is focused on over the next  
8 year? So you're gearing up to the License  
9 Availability Date. What is that and what needs  
10 to happen before you get there?

11 MS. COLEMAN: Well, yeah. I mean,  
12 look, it's quite a unique opportunity to really  
13 represent songwriters and publishers, and make  
14 sure that we put into place systems and controls  
15 and operations that address the concerns that the  
16 community has.

17 But in addition to handling all of  
18 that, we have to actually grow a huge corporation  
19 from zero to 60, like overnight. It's not a lot  
20 of time.

21 We have to find a location for the  
22 operations to be based at. We have to hire a CEO

1 and COO and CFO and CIO, which we've already  
2 done. Okay?

3 We have to, you know, find underlying  
4 staff. We also have to build social outreach and  
5 community outreach, build websites that reach the  
6 masses that -- we have to work and educate the  
7 community.

8 It's a huge undertaking. And then we  
9 have to build the back-end systems that are going  
10 to process and pay everyone, which is some of the  
11 reason why it's so important to look at what has  
12 been done in the community already and not just  
13 throw out the baby with the bathwater and see how  
14 we can improve what's currently being done at  
15 publisher and songwriter direction, which is  
16 something that hasn't happened in the past.

17 In the past, it was more about taking  
18 direction from record labels or DSPs and the  
19 publishers were just the ones trying to fight --  
20 and songwriters -- to collect their money. And  
21 we all worked together to make that a great  
22 system, but we need to address how we can make it

1 better, and we're working together great to make  
2 that happen.

3 MS. SMITH: I think I wanted to follow  
4 up for a second just about that, that issue of  
5 reducing accrued unmatched royalties, because  
6 that's ultimately the topic of the policy study.

7 Do you want to say anything about the  
8 key things the MLC is thinking about, or to the  
9 greater audience about how the MLC is approaching  
10 that responsibility?

11 MS. COLEMAN: Sure. I mean, it's  
12 generally unique. It's not just unique for the  
13 United States, which it absolutely is, but it's  
14 generally unique for the major economic centers  
15 of the world that, one place will process all of  
16 these royalties and go through all the statements  
17 and do all the matching.

18 In other areas of the world, like  
19 Europe, it's so fragmented between organizations  
20 that represent the digital collection rights.  
21 You can't get a holistic view of the community.

22 This will be a place, where you'll

1 have a complete holistic view of what is matched,  
2 what is unmatched. One place, for the first  
3 time, that publishers and songwriters can go to  
4 say, "I only have to go here to figure out  
5 whether I'm getting what I should be getting or  
6 not."

7 MS. SMITH: Thank you. Now I want to  
8 turn to either Garrett or Lisa, and can you  
9 explain, what is the Digital Licensee  
10 Coordinator?

11 Because, I think, you hear MLC, DLC,  
12 it sounds like, kind of, the same thing, but it's  
13 not, really. What exactly is the DLC, what are  
14 its responsibilities and how does it interact  
15 with the MLC?

16 MR. LEVIN: Sure. Thank you to the  
17 Copyright Office for having us here. It's a  
18 great opportunity to talk a little bit about the  
19 DLC, which, much like the MLC, was created in the  
20 statute, by the MMA, designated by the Copyright  
21 Office, to perform a pretty important function  
22 under the statute.



1           Alisa kind of alluded to some of that,  
2           which is working within the MLC through board  
3           representation, through committee representation,  
4           working -- you know, Alisa works on the  
5           Operations Advisory Committee for the MLC.

6           Working both on, kind of, thinking  
7           about the unclaimed issue, but also, and I  
8           realize it's not the topic of today, but just the  
9           transition from the existing system that we're in  
10          now to ensure that, kind of, commerce still flows  
11          properly on License Availability Date, where  
12          there are a lot of already existing business  
13          relationships in place.

14          And making sure that the MLC is  
15          prepared and ready to operate, not just on a  
16          going forward basis to reduce unclaimed, but to  
17          actually get the claimed money where it belongs  
18          as well.

19          And so the DLC, by statute -- our job  
20          is, primarily, forward-looking. Once the -- and  
21          to help the MLC engage in outreach to the  
22          licensee community, to help the MLC engage in

1 outreach to the artistic community, the  
2 songwriter community.

3 Sometimes the services have  
4 connections to the artist community that even the  
5 MLC doesn't have. And so, you know, on a going-  
6 forward basis, the DLC is going to work closely  
7 with the MLC, on ensuring that folks are in the  
8 system and get into the system.

9 And kind of most notably, over the  
10 last few months, the DLC represents the interests  
11 of licensees in the administrative assessment  
12 questions, in the negotiations over the budget of  
13 the MLC and the operations of costs for the MLC  
14 and that --

15 MS. SMITH: And do you just want to  
16 explain what the administrative assessment is?

17 MR. LEVIN: Sure. So a unique feature  
18 of the MMA is that, the -- while the MLC is  
19 operated through a board comprising publishers  
20 and songwriter representatives as voting members,  
21 the services of the MLC are actually paid for by  
22 the licensees themselves.

1           And to figure out how much that is,  
2           what that cost is to the services, the statute  
3           requires what is called an administrative  
4           assessment of the total collective costs.

5           That, if the MLC and DLC can't agree  
6           on what that is, then the Copyright Royalty Board  
7           sets that through an adversarial litigation  
8           proceeding. Over the last, I don't know how many  
9           months, it feels like a lot of them, we have been  
10          talking extensively between the MLC and DLC and  
11          working out what --

12           MS. COLEMAN: Only months?

13           (Laughter.)

14           MR. LEVIN: It is only months. In an  
15          effort to try to come to a negotiated agreement,  
16          we did, last month, which we filed with the CRB.  
17          We're waiting for the CRB to adopt that  
18          settlement.

19           But it provides the funds that the MLC  
20          needs to operate and it also builds in some  
21          additional, you know, efforts at collaboration,  
22          cooperation, going forward between the MLC to,

1 kind of, ensure this continues to work over time.

2 MS. COLEMAN: I want to add to that  
3 it was the great work of our teams that really  
4 saw the benefit of not extending the, you know,  
5 what could've been an adversarial position on the  
6 assessment and that, everybody worked together  
7 for the greater good of the entirety of the  
8 community to make that happen.

9 And I know, Garrett, that you had a  
10 huge hand in that, as well as, our legal team and  
11 your legal team and, you know, I thank you on  
12 behalf of the community for recognizing that, you  
13 know, that we all have to make this work,  
14 together. So thank you.

15 MR. LEVIN: Thanks.

16 MS. SELDEN: And just to jump in a  
17 little bit. So I focus a lot on the Operations  
18 Advisory Committee with Richard and other members  
19 of the MLC.

20 The DLC's role is more of just  
21 providing recommendations based on our experience  
22 of processing all of these mechanicals, but at

1 the end of the day, the MLC is the one who makes  
2 the decisions.

3 But so far, it's been very  
4 collaborative and open and there is a lot of work  
5 that has to be done, so all the members of the  
6 DLC are working really hard with the members of  
7 the MLC to try to get this up and ready for  
8 License Availability Date.

9 MS. SMITH: Thank you, Lisa. I think  
10 it's important, something I feel, at the  
11 Copyright Office, is explaining to people,  
12 sometimes, is that, the MLC is not yet issuing  
13 the blanket license; it's all working to get  
14 towards this License Availability Date.

15 And in the meantime, we're in this  
16 transition period where digital music providers,  
17 they have a limitation on liability if they  
18 engage in good faith efforts to match unmatched  
19 works and unidentified owners.

20 I don't know, if one of you could talk  
21 a little bit more about what the individual DSPs  
22 are doing in this transition period?

1                   MR. LEVIN: Yes, so I'm happy to  
2 handle that and not really talk about what  
3 specific companies are doing, but the statute is  
4 pretty clear.

5                   I mean, you kind of identified it.  
6 There is this period between, kind of, the  
7 passage of the MMA and the availability of the  
8 blanket license, where the MLC needs time to,  
9 kind of, get things up and running, get the  
10 blanket license available, and the services need  
11 time to, kind of, transition to that blanket  
12 license, as well.

13                  And so, you know, in order to avail  
14 themselves of that limitation on liability, they  
15 have to engage in these good faith efforts to  
16 continue to match works and continue to process  
17 royalties in a way that will -- before the MLC  
18 can, kind of, start working its job, as Alisa  
19 said, through the centralized system, you know,  
20 do good faith work to reduce the amount of those  
21 unclaimed royalties going into the MLC in the  
22 first place.

1 MS. SMITH: Thank you. And then,  
2 Alisa explained, sort of, the committee structure  
3 of the MLC and how that is set up, by statute,  
4 but do you want to say anything, about how the  
5 DLC is structured, whether or not its membership  
6 can grow to include other digital licensees, or  
7 new market entrants?

8 MS. SELDEN: Yeah, we are open for any  
9 other licensee to join us. In the first quarter  
10 of next year, we hope to have just an  
11 informational website up, to give people  
12 information about the 115 license, as well as  
13 more information about the DLC and how to get  
14 involved.

15 And we don't have the website up yet,  
16 but in the interim, if anyone has any questions  
17 about learning more about the DLC or wanting to  
18 join the DLC, we welcome all the licensees, but  
19 you can reach out to our outside counsel, who is  
20 here, Allison Stillman, [astillman@mayerbrown.com](mailto:astillman@mayerbrown.com),  
21 or you can grab me, but we will have a website up  
22 hopefully, first quarter of next year.

1 MR. LEVIN: Yes and I think it's just  
2 as important to emphasize, it's -- or, the DLC is  
3 open to any licensee who applies. We've got a  
4 basic membership application and it really is an  
5 opportunity to engage in, kind of, information  
6 sharing and learning and helping to, kind of, for  
7 the services, to operate in the new 115 space.

8 It's not a, it's not a lobbying  
9 organization, it can't be a lobbying  
10 organization, it's not an advocacy organization;  
11 it is a, kind of, representative of the licensee  
12 community in the new, kind of, 115 world.

13 And so please reach out. Please get  
14 involved. We're interested and eager to hear  
15 from other perspectives and to grow the DLC  
16 through new market entrants, through existing  
17 market players, like, come one, come all, please.

18 MS. SMITH: So next, I have a question  
19 for, sort of, anyone, who wants to talk about  
20 timing. Because, I would say, from being at the  
21 Copyright Office, in our experience, I know there  
22 were people, sort of, less involved in the



1 day-to-day on music issues were a little  
2 surprised to learn the amount of work that, you  
3 know, our group was doing, in terms of,  
4 establishing regulatory activity, creating new  
5 forms for pre-72 sound recordings, which is a  
6 different part of the MMA, drafting information  
7 about the law, the policy study, all of that.  
8 There was a lot to do.

9           And the MLC and DLC have their own set  
10 of activities. Could you speak, a little bit,  
11 about what you've been most focused on, since  
12 July, and any sense of timing over the next year,  
13 you mentioned a website for the DLC, what should  
14 we expect to see out of the MLC and other  
15 activities?

16           MS. COLEMAN: Sure. Well, with the --  
17 first of all, we've already started our social  
18 media campaign. We have Facebook, Twitter and a  
19 bare bones website.

20           We're in the process of creating a  
21 full entry website for people to sign up and be  
22 informed. And, by first quarter next year, we'll

1 be working on completing and collecting more  
2 information from publishers and songwriters in  
3 order to do beta testing and matching.

4 Richard will talk a little bit more  
5 about that. But, we're already out in the  
6 community. We're at events. We're talking to  
7 songwriters. We're talking to publishers.

8 We're telling everybody to get ready,  
9 put your information together, what information  
10 you should put together, your catalog, your  
11 splits, your matching ISRCs, just get as much  
12 together as possible.

13 Because, when we come, we're going to  
14 come hard, because we have a very short window of  
15 time under this law to make sure that we get  
16 everything that we need. But, it's really -- you  
17 know, Richard can really speak more about that.

18 MR. THOMPSON: Sure. So, I mean, in  
19 terms of things we've been working on, since  
20 July, as Alisa has said, I mean, when we were  
21 designated in July, we are starting from scratch,  
22 we didn't even really know what our name was.

1           You know, we had no domain, no email,  
2 no logo, no visual identity, no staff, perhaps,  
3 other than myself, no anything. So really, since  
4 July, we've been working on bootstrapping all of  
5 those things that any organization needs to  
6 function, you know, including all of those things  
7 that I've just listed.

8           The other, I would say, you know,  
9 there have been a number of major activities in  
10 various places. There's, obviously, been legal  
11 activities around the administrative assessment,  
12 around the rulemaking that's ongoing at the  
13 minute.

14           More personally, the major thing  
15 that's been going on is identifying vendors to  
16 work with, you know, given the time scales that  
17 have been mentioned repeatedly already and I  
18 daresay, will be continued to be, to be  
19 mentioned, because they are such a key factor.

20           You know, given the time scales  
21 involved, there is no way we could've begun to  
22 try to build any of this ourselves. That simply

1 would not have made any sense.

2 So as many people in the room will  
3 know, about this time last year, there was an RFI  
4 process that started. About 15 or so  
5 organizations responded to that RFI.

6 That led into an RFP process, again,  
7 as many people know, and that RFP process  
8 concluded, and was targeted to, sort of, conclude  
9 around the designation date.

10 So, you know, a lot of work,  
11 obviously, as many people will know, in the last  
12 few days we've sort of announced that HFA and  
13 ConsenSys were the organizations that were  
14 successful through this RFP process.

15 So a lot of the times since July has  
16 been spent working very closely with the staff at  
17 HFA and ConsenSys, really starting to nail down  
18 how all of this is going to work at the, you  
19 know, lowest operational level, all of the things  
20 that we need to work out.

21 As part of that, we have a bunch of  
22 expert groups that we've been working in,

1 including representatives from the DSP community,  
2 representatives of the songwriting community, of  
3 the publishing community, again, trying to use  
4 those as, sort of, resources to capture all of  
5 their knowledge and information to make sure that  
6 we make the, sort of, most informed decisions  
7 that we can in terms of how the operation, you  
8 know, how the MLC needs to, sort of, function  
9 operationally.

10 Other, you know, vendor items that  
11 we've been working with, so -- as well as, what  
12 we, sort of, called the end-to-end usage process  
13 and contracts that HFA and ConsenSys --

14 MS. SMITH: Did you want to -- before  
15 you move on, just, sort of, explain --

16 MR. THOMPSON: Sure.

17 MS. SMITH: -- what are HFA and  
18 ConsenSys going to be doing versus what is --

19 MR. THOMPSON: Sure.

20 MS. SMITH: -- MLC going to be doing  
21 and --

22 MR. THOMPSON: Sure. So the RFP

1 process was for what I, sort of, call end-to-end  
2 usage processing services. So what I mean by  
3 that, when I say end-to-end that means ingesting  
4 the usage reporting that the MLC will receive  
5 from the DSPs.

6 So ingesting it, matching it to the  
7 musical works database, doing sort of, royalty  
8 calculations and so on and then distributing  
9 royalties on to rightsholders.

10 So HFA are really, sort of, looking  
11 after this, sort of, like, let's call it the  
12 business process functions, if that, and then  
13 ConsenSys are partnering with HFA and they are  
14 building the portal that rightsholders will use  
15 to interact with the MLC.

16 That's the sort of -- of course, if  
17 you get under the bonnet, it gets a little more  
18 complicated than that, but in broad strokes that  
19 is what HFA and ConsenSys are doing.

20 I'm assuming most people in the room,  
21 are familiar with HFA, so I don't need to give  
22 any further background on HFA, hopefully, there's

1 not.

2 MS. SMITH: Well, I think that's true,  
3 but everything today, it's an educational  
4 symposium, so it will go on the website and we're  
5 hoping to message to, you know, anyone who's  
6 interested, so it might -- if you want to give  
7 some background, I think that could be helpful.

8 MR. THOMPSON: Sure. I mean, I think  
9 John Raso from HFA is on a later panel, so yes, I  
10 will look at John as I say this, and he can glare  
11 at me if I get anything wrong.

12 But HFA are a long-established  
13 mechanical licensing administrator in the United  
14 States that have looked after, sort of, physical  
15 licensing and digital licensing for many years,  
16 now, so I'll -- hopefully that's sufficient now.  
17 And John can -- it's probably better to let John  
18 speak to that further.

19 MS. SMITH: He seems to be smiling so  
20 -- thank you. Okay.

21 (Simultaneous speaking.)

22 MR. THOMPSON: I didn't see any

1 glaring, so hopefully that was all good.

2 MS. SMITH: So sorry. So you were  
3 going to move on, after that, okay.

4 MR. THOMPSON: Sure. So -- I mean, if  
5 we carry on with vendors, since we are -- so HFA  
6 and ConsenSys are, sort of, the end-to-end usage  
7 processing contract, we have also engaged  
8 ConsenSys to build the website, by the time --  
9 they are spending a lot of time and effort  
10 building the portal, the website is a relatively  
11 small increment to that, so it was, you know, it  
12 made sense to ask ConsenSys to do that.

13 There is an organization called  
14 Prophet that we are also working with. Prophet  
15 have expertise in a number of areas, more sort of  
16 around branding and marketing, but the particular  
17 skill set that we are using them for is UX and  
18 UI: User Experience and User Interface.

19 And the reason we felt this was  
20 particularly important is, the very, sort of,  
21 diverse community of rightsholders that will be  
22 interacting with the MLC.



1           You can imagine, there is a spectrum  
2 of rightsholders. On the one hand, you might  
3 have portal users that have been with a major  
4 publisher for 20 years and have forgotten more  
5 about music copyright than most people will ever  
6 know.

7           So these are sorts of people that do  
8 not and, you know, they don't need explanation of  
9 what an ISWC number is, or what an ISRC is, or  
10 what an IPI name number is, so, you know, for  
11 them, we need an interface that is more, a little  
12 bit more, sort of, a power-user focused.

13           On the opposite end of the spectrum,  
14 one can imagine that, you know, we are  
15 anticipating that a large portion of our user  
16 base will be more, perhaps, sort of -- and this  
17 term is not meant to be, sort of, derogatory in  
18 any way, but the hobbyist songwriters or DIY  
19 songwriters, or people, perhaps, that just do it,  
20 not as a living, but do it, because they find it  
21 fun to create music and distribute it to the  
22 world and have their friends listen to it.

1           So, you know, equally, we need to make  
2           sure that the experience of interacting with the  
3           MLC works for them, just as well as it works for  
4           the major, or, you know, or larger independent  
5           publishers, who I say, are very deeply steeped in  
6           this.

7           So that is where Prophet are bringing  
8           their expertise to bear. They, you know, they  
9           have deep expertise in designing these interfaces  
10          and designing these experiences, to make sure  
11          that they, you know, will work for all of the  
12          different people interacting with the, with the  
13          MLC.

14          MS. COLEMAN: And I just want to  
15          interrupt for one second to say that, we're not  
16          done with the vendor selection. Because, we do  
17          need more people involved in the process, on  
18          different parts of the spectrum, working within  
19          the community, whether it's on the recording side  
20          or whether it's on creating APIs and, you know,  
21          there are more, there's more work to be done and,  
22          you know, we have to develop things over time.

1           We have a five-year plan, as to how to  
2 rule that out and where we have to start and, you  
3 know, we're never going to be finished, but we  
4 are going to progress and build it out so that  
5 it's accessible and functional for everyone.

6           MS. SELDEN: And I just want to add,  
7 like, you hear there's so much work that has to  
8 be done. We're piecing together vendors, but we  
9 also want to make sure, in doing this, we want to  
10 have it done the right way.

11           So we're also working with the MLC and  
12 with the Copyright Office and all the digital  
13 services on the rulemaking for all of this,  
14 because we're trying to build this really fast to  
15 launch, but the rules are still being written for  
16 how this is supposed to work.

17           So we're working on that, together, to  
18 make sure that it does work properly for everyone  
19 and the royalties flow to the songwriters without  
20 a hiccup and as quickly as possible.

21           MS. COLEMAN: And technology's not  
22 stagnant, you know. It grows, it changes, and we

1 have to be able to grow and change with it. So  
2 we recognize that.

3 MR. THOMPSON: Yes, I mean, I think,  
4 to just to build on your, sort of, point about a  
5 five-year plan, I mean, I think that is a really  
6 important point.

7 And, I think, if there was, you know,  
8 one thing I would like people to take away from  
9 today, you know, it would be, as everybody knows,  
10 you know, from designation, we've heard we have  
11 18 months to stand up a completely new  
12 organization, intended to process the entirety of  
13 the mechanical streaming and mechanical downloads  
14 royalties in the United States and, you know,  
15 that is not a task to be underestimated.

16 So, you know, I, we will move heaven  
17 and earth to hit the License Availability Date  
18 and I'm very confident that we will hit the  
19 License Availability Date, but it will almost be  
20 version 1 of the MLC at that point in time.

21 You know, I think there are -- we've  
22 got a long list of improvements that we want to

1 make, of efficiencies that we can find of ways  
2 that the process has, you know, perhaps, not  
3 worked as well as it might, but we simply cannot  
4 achieve all of that in the 12 months that we have  
5 available. If, you know, if we tried, we would  
6 massively over-stretch ourselves.

7 So we are focused on making sure that  
8 we deliver the core functionality that the  
9 statute requires and the statute demands and the  
10 rightsholders demand.

11 But, you know, I think, you know, our  
12 ultimate performance needs to be judged in three,  
13 four, five years' time, because that is the  
14 length of time that it will -- you know, I used  
15 the euphemism, earlier, you know, there is an oil  
16 tanker that we need to turn around, you know, so  
17 that, that will take time.

18 So I think, you know, please work with  
19 us, please support us, but please allow us, you  
20 know, that time and, as I say, I think it'll be  
21 three, four, five years is when, actually, we  
22 will have, you know, we will really be, sort of,

1 motoring along and, I think, you know, we'll  
2 start seeing an awful lot of improvements come  
3 online further downstream.

4 I don't know if that was my best  
5 explanation of that, but hopefully that was, sort  
6 of, that made sense.

7 MS. SMITH: So I think you said a lot  
8 of things in that exchange and I want to make  
9 sure that it's unpacked, a little bit. I think  
10 it's great that the MLC is approaching things  
11 and, you know, in an agile and flexible manner.

12 We're familiar with that, at the  
13 Copyright Office. But, you know, it just,  
14 regardless of which vendor it is, it is  
15 ultimately the MLC that needs to carry on this  
16 task, right?

17 And, when you say it'll take three,  
18 four, five years, I think, explaining the  
19 distinction between what is happening at the  
20 License Availability Date and what is happening  
21 about potential distribution of unmatched accrued  
22 royalties, because they're not happening at the

1 same time, right?

2 MS. COLEMAN: That's correct. The  
3 statute allows us three years to match the  
4 pending and unmatched and then, build a  
5 distribution plan for that. So there is time to  
6 make sure that we're getting it done correctly  
7 and processing things correctly.

8 MS. SMITH: Right. So the royalties  
9 need to be held by the MLC to engage in further  
10 matching efforts after they're done by the DSPs  
11 before they can -- so even if --

12 MS. COLEMAN: The unmatched.

13 MS. SMITH: Right, the unmatched.

14 MS. COLEMAN: Right. The matched, you  
15 know, the intent is to get the money as quickly  
16 as possible to everybody involved. That's the  
17 goal.

18 MS. SMITH: And, a couple of other  
19 things you said, you mentioned the website, the  
20 claiming portal, different interfaces, those are  
21 different things, right, you are not saying, in  
22 Q1 2020, the claiming portal will be up, or what

1 should people expect to see?

2 MR. THOMPSON: So our current timeline  
3 has the first version of the portal going live  
4 late Q2, early Q3, of next year. I emphasize  
5 again that is the first version. That will not  
6 be functionally complete.

7 It will have the, you know, the first  
8 set of functionality that we want to make  
9 available to the rightsholder community. So in  
10 particular, sort of, being able to look at your  
11 catalog, manage your catalog.

12 Then, just do the, sort of, table  
13 stakes stuff, like update your address, your  
14 contact information, your banking information,  
15 and so on and so forth, exposing over-claims and  
16 disputes to rightsholders, so that they can have  
17 greater visibility into those.

18 And then, subsequent releases, you  
19 know, will increase the functionality available,  
20 add efficiencies. You know, the first version of  
21 the portal doesn't have statementing on it,  
22 because we won't need statementing until 2021,



1 you know, the first quarter of 2021.

2 So again a, sort of, a phased  
3 approach, rolling out the functionality and  
4 making it available as soon as we can. But  
5 again, making sure that we, sort of, bite off  
6 manageable chunks at a time so as not to, not to  
7 overextend ourselves and, you know, consequently,  
8 not deliver anything.

9 MS. COLEMAN: Right. You have to  
10 really look at all the things involved in this.  
11 It's not just about matching the songs to the  
12 recordings and the percentages to the recordings;  
13 we need everybody's W-9s, we need everybody's tax  
14 information.

15 We need, you know, we need people to  
16 verify and confirm and authorize, you know, that  
17 they are the true owners and that they are the  
18 ones that are able to collect, whether they are  
19 the songwriter, whether they are the publisher,  
20 whether they are another organization who has the  
21 exclusive right to collect that income.

22 There's a whole bunch of different

1 users all over the world, you know, and it's  
2 something that we go out and we talk about a lot,  
3 which is, this, yes, this is a U.S. thing, but  
4 it's not a U.S. thing; it's a global thing.

5 We don't just listen to music that's  
6 created by U.S. songwriters and U.S. artists, we  
7 listen to music that's created all over the  
8 world. And we have to pay all those people,  
9 wherever they are. So that means foreign tax  
10 information, there, you know, there's a lot that  
11 has to be done and collected.

12 MS. SMITH: So in terms of your  
13 technical approach -- I guess, this might be for  
14 you, Richard, or maybe what you're talking about,  
15 too, Lisa.

16 Where is the MLC looking at, to find,  
17 you know, efficiencies and, what -- are there  
18 earlier industry efforts, whether from the DSPs,  
19 or otherwise that can be built upon?

20 We have a whole day of discussion  
21 coming up, of what is sort of precipitating the  
22 need for this collective.

1 MS. COLEMAN: You know, there's core  
2 efficiencies in the market, but there are great  
3 people with a lot of experience that we've had  
4 many, many conversations with, some of whom are  
5 speaking later today.

6 Richard can talk more about the  
7 technology efficiencies that we're looking at.  
8 But, we really, we have reached out to everybody,  
9 within the worldwide community, whether it's  
10 CISAC or DDEX or PRS or ASCAP or BMI or  
11 SoundExchange, to talk about how they do things,  
12 how they see things.

13 So that we can figure out how we can  
14 do things together, and help each other move this  
15 all forward. It is, it's an industry-wide  
16 initiative.

17 MR. THOMPSON: Yeah, I think that's a  
18 very good point well made. You know, unclaimed  
19 royalties are not a unique problem to the United  
20 States; it is a global industry problem.

21 I would also say, it's very much a  
22 multi, a multi-faceted problem. There are many,

1 many pain points and difficulties along, sort of,  
2 the value chain that cause issues.

3 And each, you know, each of those pain  
4 points contributes a small percentage to the  
5 problem and, you know, lots of small percentages  
6 add up to a larger percentage than any of us  
7 would like.

8 The unfortunate element to that is,  
9 therefore, there are many points along the value  
10 chain, you know, where things need to be fixed  
11 and, certainly, not all of those are within the  
12 gift at the MLC.

13 I would actually, probably, say that,  
14 you know, we're at a place where, not, you know,  
15 the problems are such now that they need  
16 collective approaches between the various, sort  
17 of, constituencies that operate in the industry,  
18 whether that be between the labels and the  
19 publishers and the DMPs and creators.

20 So, you know, and I have to say, in  
21 the last few years, I do feel like there is  
22 increasing awareness of those problems and

1 increasing engagement and a lot of really  
2 important initiatives that are working on, you  
3 know, trying to address those problems.

4 I think, you know, many people in the  
5 room will be aware, you know, I think there's  
6 been a lot more attention, recently, on the  
7 importance of, sort of, attributing creators,  
8 whether they be the songwriters or performers,  
9 you know, and a number of services in particular  
10 who worked very hard to get those people credited  
11 on the services.

12 So that, you log into Spotify or other  
13 services, you can see who the creators of the  
14 music are and, I think that's a really important  
15 initiative.

16 But what it has done is help drive  
17 that back through the, through the supply chain  
18 to make sure that data is captured better, and  
19 communicated down the supply chain better.

20 And that benefits everybody. That is  
21 in everybody's interest. The creators get  
22 recognized, the creators get paid. That is

1 ultimately why, you know, why we are all here.

2 MR. LEVIN: And, if I could just build  
3 out something that, I think, Regan, you said, in  
4 the introduction and something that Richard said,  
5 which is, you know, somewhat, about, you know,  
6 the incentives.

7 And what the, what the MMA and the  
8 existence of the MLC does is that, I think, it  
9 kind of incentivizes that collaboration to a  
10 great degree and, kind of, moves us a little bit  
11 out of this space of, kind of, looking for black  
12 and white answers and saying, you know, well,  
13 like, the services just need to do a better job  
14 about data, period, full stop, right?

15 And so I think it is a much more  
16 complicated question than that, and something  
17 that, where, kind of, at each step along the  
18 supply chain, there are, there are issues that  
19 can arise.

20 And, I think, part of the hope is  
21 that, with a system, with a, kind of, centralized  
22 collectivized system, through the MLC and through

1 the MMA that, actually, we can start to unpack  
2 some of those spots and actually, kind of, try to  
3 solve them where they lie, instead of just solve  
4 them, where it can, kind of, be legally expedient  
5 to try to solve them.

6 So I think that, that is, that is part  
7 of the hope and part of, I think, the promise of  
8 the MMA and the existence of the MLC.

9 MR. THOMPSON: Yes. I mean, I  
10 emphasize that, you know, it is collaboration, is  
11 the way that these things are going to get fixed.  
12 And I think the low hanging fruit was fixed long  
13 ago and, generally, lays with the things that  
14 each constituency could deal with, you know, by  
15 themselves.

16 So -- I mean, I think, if we would,  
17 you know, try to identify the biggest pain point  
18 through the industry, I would say, my personal  
19 opinion would be, you know, what -- creators go  
20 into a studio, or wherever it is they create  
21 music.

22 And then, the way the industry has

1 historically developed, and no criticism intended  
2 here, it's just the way it happens, is  
3 effectively the supply chain has always been  
4 bifurcated between the recording data on what we  
5 might call the label side and the musical work  
6 data on what we might call the publishing side,  
7 and the data sort of gets bifurcated in the  
8 studio.

9           And, at the minute, we're all spending  
10 an enormous amount of time and energy trying to  
11 piece that bifurcation back together further down  
12 the supply chain.

13           So, you know, I think, one of the most  
14 promising medium to long-term initiatives, sort  
15 of, things like DDEX are working on and the, you  
16 know, the written message, the recording  
17 information notification, where the intention is  
18 that all of that information is captured together  
19 in the studio and then travels together down the  
20 supply chain.

21           And, you know, also making sure that  
22 in the studio, identifiers are captured from the



1 creators so that those also travel. And that  
2 fundamentally, you know, if we keep the data and  
3 flow it down both the supply chains, then we  
4 won't spend quite so much time and energy at the  
5 end of the process trying to piece the, sort of,  
6 musical work and recording data back together and  
7 do a set of linking.

8 It would be better if we were not  
9 doing linking and we were just keeping the data  
10 all together. So -- and there's a whole, you  
11 know, number of organizations involved in that  
12 initiative.

13 So the DDEX -- Mark would be better  
14 talking about this later, but you know,  
15 SoundExchange in the United States, I believe,  
16 are doing it and I know some of the major labels  
17 are working on it.

18 The written message is being  
19 integrated into digital audio workstations. So I  
20 think Pro Tools, for example, has it in. So you  
21 know, I think, for the mediums, long-term, this  
22 is, you know, the best way to solve the matching

1 problem is to eliminate it all together.

2 MS. SMITH: And --

3 MS. SELDEN: Either --

4 MS. SMITH: Oh, sorry. Go.

5 (Simultaneous speaking.)

6 MS. SELDEN: Either way, where it --  
7 the songwriters and the creators and publishers  
8 have to come into the claiming portal, or trying  
9 to change behavior in the studio, all of this  
10 needs a tremendous amount of outreach and  
11 education.

12 Alisa said we're going to come hard,  
13 like, the services are going to be marketing on  
14 their own. We talked to smaller publishers and  
15 songwriters, we got a lot of inbound questions.  
16 People asking how to get licensed, so we'll  
17 coordinate with the MLC on a marketing campaign  
18 and all of the services will have their own  
19 marketing campaign. But all of this needs a  
20 tremendous amount of education to the smaller  
21 songwriters.

22 MS. COLEMAN: Yes, and even though

1 it's a massive problem, it's a narrow scope issue  
2 because it is just addressing one segment of the  
3 industry where matching is a big issue.

4 It is only the mechanical portion of  
5 digital audio streaming and downloads, so we  
6 still have the -- as an industry representative,  
7 we still have the same issues when they go to the  
8 video side, the audiovisual side, or the PRO side  
9 and the performing rights side.

10 You know, the hope in this that some  
11 of this will help, you know, cure some of those  
12 issues. But our charge is very narrow in scope,  
13 in what we can do and what we can ask our members  
14 and the songwriters and the publishers to do to  
15 help us get that to happen, and the digital  
16 services as well.

17 MS. SMITH: So I, you know, as  
18 somebody who is really interested in these  
19 nuanced issues of music licensing and, you know,  
20 a copyright nerd -- you see that they're pretty  
21 technical. It's pretty complicated.

22 I don't know if what you said, you

1 know, you kind of need to study it to really  
2 understand the import of the sliver where the MLC  
3 will come in compared to the rest of the digital  
4 supply chain and the copyright pieces of it.

5 And I'm excited, we have this whole  
6 day that will focus on these nuances that can  
7 really have an effect on paying these individual  
8 songwriters, you know, whether you're  
9 sophisticated or not, whether you are a hobbyist,  
10 or whether you are, you know, have a backing of  
11 people who can help you figure this out and you  
12 don't need to worry about it.

13 But in the few minutes we have  
14 remaining, I wonder if we can focus a little bit  
15 more on what you started to say, Alisa, which is  
16 education and outreach, because both the MLC and  
17 the DLC, as well as the Copyright Office, are  
18 charged by the statute to engage in these areas.  
19 So I mean, are there certain plans -- what should  
20 we expect to see?

21 MS. COLEMAN: Well, as I mentioned  
22 before, we hired a PR organization -- well, I

1 didn't mention that, but I didn't mention that  
2 we've already started our social media campaign,  
3 so we have a LinkedIn page, a Twitter page, a  
4 Facebook page, and the website.

5 The website will continue to be  
6 populated with more information and more sign-up,  
7 but we are also out in the community, boots on  
8 the ground, speaking at events.

9 You know, I get lots of requests for  
10 people from our team to come and speak, we're  
11 coordinating that. It's going to be -- a  
12 combination of the songwriters from our board and  
13 from our committees, and the publishers from our  
14 board and our committees, are out there  
15 constantly talking about what we're doing and  
16 where we're going and what you should be doing to  
17 prepare.

18 MS. SELDEN: So we're just in the  
19 early planning phases of what the outreach is  
20 going to be. Because we're in this transition  
21 phase, our current outreach is still sending  
22 people to our current mechanical vendor.

1                   But we have had a huge push, as  
2                   Richard said, to get songwriter information into  
3                   Spotify. Most of the data that comes in from the  
4                   labels has some songwriter fields -- has the  
5                   songwriter field filled in.

6                   So it's -- we're talking to the  
7                   providers about providing all the publishing and  
8                   songwriting data already so once we know when  
9                   your portal launches, when your website launches,  
10                  we'll have a place to send them.

11                  But in this interim period, we're  
12                  still just -- it's sort of business as usual, but  
13                  we are planning to have big outreach, to send  
14                  people to the MLC when it launches.

15                  MS. SMITH: And so this would be --  
16                  for example, I guess, on the Spotify website, the  
17                  statute says that the DLC should encourage  
18                  providers to put this contact information for the  
19                  MLC on the individual website so that --

20                  MR. LEVIN: Right, so the DLC is kind  
21                  of two educational and outreach components. One  
22                  is that one, which is kind of towards songwriters

1 and towards creators.

2 And Lisa acknowledges that, you know,  
3 and I had mentioned this earlier, like, to some -  
4 - for some songwriters and creators, the services  
5 might have, like, closer relationships with them  
6 than folks affiliated with the MLC, right? And  
7 so there is an added resource value of services  
8 being able to get those inbound questions and  
9 help direct them to the MLC.

10 But because they, like -- I mean, we  
11 can direct them to them now, right, but there's  
12 not the portal, there's not the website. And so  
13 on the other track of education and outreach from  
14 the DLC is towards the broader licensee  
15 community.

16 And that was some of what I was  
17 talking about before and what Lisa mentioned,  
18 which is to, you know, launch a fairly basic  
19 website that is informational in nature for  
20 licensees with some kind of information about the  
21 MMA and the transition to the blanket license.

22 And, kind of, continue to speak at

1 events like this and other industry events, to  
2 make sure that folks know that there is, kind of,  
3 there are resources available, whether it's the  
4 MLC, the DLC, the Copyright Office, where people  
5 can go because, you know, people have different  
6 levels of comfort with various entities, about  
7 reaching out and getting answers to questions.

8 And the statute's pretty clear on a  
9 lot of stuff. The regs will make it even  
10 clearer. And I think at a certain point in time  
11 we'll all be able to kind of answer those  
12 questions in the same ways, which is -- will be  
13 really helpful.

14 MS. COLEMAN: Right. And our budget  
15 includes outreach and marketing and public  
16 relations. And we, you know, in early  
17 discussions, we formulated how we would, you  
18 know, basically, canvass not just the United  
19 States, but parts of the rest of the world to get  
20 this message out.

21 So, you know, we're very aware of our  
22 obligations and, really, you know, look to



1 fulfill them and hire people to help us fulfill  
2 them.

3 MS. SMITH: Great, because I think,  
4 you know, the statute's very clear. The overall  
5 goal is that artists and copyright owners deserve  
6 to be fully compensated for their works and  
7 you're here to help to make sure that that starts  
8 to happen.

9 And I will -- I guess, I will close on  
10 plugging the Copyright Office's website, because  
11 we also have an educational mission and we have a  
12 website for the Music Modernization Act, where  
13 you can download educational materials.

14 You can download the law, you can see  
15 where we're at in all these rulemaking  
16 activities, and I think one day it will link to  
17 the MLC when it is coming up.

18 Is there anything else that you would  
19 like to say before we start getting into all  
20 these nuances of what, what's up?

21 MS. COLEMAN: Yes, it takes a village.  
22 It's going to take all of us. It's, you know, I

1 understand there's controversy, I understand  
2 there are naysayers, but we need everyone to come  
3 together to help us to make this work for the  
4 betterment of the entire community.

5 And come to us with your ideas. If  
6 you have -- if you have certain ideas, we're open  
7 to listening to everybody. We want to hear what  
8 you have to say.

9 MS. SMITH: Okay. Thank you.

10 (Applause.)

11 (Whereupon, the above-entitled matter  
12 went off the record at 10:11 a.m. and resumed at  
13 10:17 a.m.)

14 MS. CHAUVET: Good morning. My name  
15 is Anna Chauvet. I serve as Associate General  
16 Counsel here at the U.S. Copyright Office. I  
17 will be moderating our next panel, "Creating  
18 Comprehensive Databases: Past, Present, and  
19 Future."

20 Before we begin, just to provide a bit  
21 of context for today's panel. So, as previously  
22 discussed, the MLC will be building a new public

1 musical works database that will link sound  
2 recordings with their underlying musical works.

3 So, today, this panel is going to  
4 discuss past and current efforts to build  
5 comprehensive databases for the identification  
6 and ownership of musical works -- I'm sorry, of  
7 musical works embodied in sound recordings.

8 In addition, the panel is going to  
9 discuss data exchange formats and protocols that  
10 are used to make data exchange more efficient  
11 within the music industry.

12 So, thank you very much for our  
13 esteemed panelists here today, who I will go  
14 ahead and introduce. So their bios are in with  
15 your agenda.

16 So, to my immediate left I have Mark  
17 Isherwood. Mark serves as Secretariat of Digital  
18 Data Exchange, LLC, also known as DDEX, where he  
19 has served as the Secretariat since its  
20 incorporation in 2006.

21 Next, we have Michel Allain. Michel  
22 recently joined the World Intellectual Property

1 Organization, otherwise known as WIPO, as  
2 copyright IT manager. In the past, he served for  
3 ten years as a chief information officer of the  
4 French Society of Authors, Composers, and  
5 Publishers of Music.

6 Next, we have David Hughes. David  
7 serves as Chief Technologist at the Recording  
8 Industry Association of America.

9 Next, we have John Simson. John has  
10 served in many positions in the music industry,  
11 including as executive director of SoundExchange,  
12 from 2001 to 2010. He currently serves as  
13 Counsel at Fox Rothschild and serves as program  
14 director for the Business and Entertainment  
15 Program Department of Management at American  
16 University.

17 Last, we have Nicole d'Avis. Nicole  
18 serves as Senior Director of Berklee's Institute  
19 for Creative Entrepreneurship and leads the Open  
20 Music Initiative, a consortium focused on  
21 streamlining metadata and payment tracking for  
22 artists.

1           So, thank you, again, very much, for  
2           our panelists. So, Mark, let's start with you.  
3           So, as the Secretariat for DDEX, if you could,  
4           please, describe what DDEX is, what it does and  
5           the role it plays in standardizing data that goes  
6           into databases for collection societies and  
7           otherwise.

8           MR. ISHERWOOD: Okay. Good morning,  
9           everybody. My name is Mark Isherwood. I'm part  
10          -- the Secretariat for DDEX. So DDEX is a  
11          not-for-profit membership organization and we are  
12          a standards setting organization. And the focus  
13          of the work we do is the standardization of the  
14          communication of data between all the different  
15          business partners that exist within the music  
16          industry value chain.

17                 And we do this in kind of three ways.  
18          One is, we specify standard formats that contain  
19          the data. So in the days when you had to fill  
20          out your IRS filing on paper, the form would be  
21          the same for everybody.

22                 But, obviously, the data that you then

1 put into it, about how much you've earned and  
2 what's tax deductible would be different and  
3 essentially that's what DDEX is doing, it is  
4 creating the form into which everybody puts their  
5 data, which will be unique to them, as it moves  
6 around the whole music industry ecosystem.

7 The second piece is to create standard  
8 choreographies around those messages, so if I say  
9 --

10 MS. CHAUVET: What do you mean by a  
11 standard --

12 MR. ISHERWOOD: I'm going to say --

13 MS. CHAUVET: Oh, perfect.

14 (Simultaneous speaking.)

15 (Laughter.)

16 MR. ISHERWOOD: So if I send a  
17 particular message to a business partner, then  
18 the choreography would expect that business  
19 partner to send a specific message back to me.

20 And that would be part of how, between  
21 us, we managed the exchange of data around a  
22 particular type of business transaction. And

1 one, perhaps obvious one, that's relevant here  
2 would be a DSP sending a license request message  
3 to a rightsowner and a rightsowner sending a  
4 license grant message back, at its simplest  
5 level.

6 And then the third piece is, actually,  
7 the standardization of the methods, by which  
8 those messages actually get transmitted, whether  
9 that's through the format, or the message being,  
10 actually, placed on an SFTP site, or whether  
11 using web services, where there's much more  
12 automation, where there's much more computer-to-  
13 computer conversations going on and less human  
14 interaction.

15 So those are the three, sort of,  
16 areas, where DDEX is specifying what's needed.  
17 And one of your handouts, actually, I'll walk you  
18 through, quickly, shows all of the different  
19 standards, or families of standards that we've  
20 got.

21 And we've used the London tube map as  
22 a way of doing it. And, yes, we did ask their

1 permission, so interestingly, they don't charge a  
2 royalty, so.

3 (Laughter.)

4 MR. ISHERWOOD: So, basically, the  
5 first three on the deck are really a set of  
6 standards that involve communication between  
7 labels, distributors, and DSPs.

8 And the first one is the release  
9 delivery standard, which is, basically, the  
10 exchange of data from a record company, or a  
11 distributor, to a DSP, which sets out the nature  
12 of the sound recordings and releases that the  
13 record company, or distributor, is allowing the  
14 DSP to actually put on their service.

15 So that's obviously things like title,  
16 track duration, artists, other contributors, and  
17 so on. And those messages also contain what we  
18 call deal information.

19 And that is where the record company  
20 is basically saying, you can use this track, from  
21 the 1st of January, and you charge two cents a  
22 stream, or whatever it happens to be, but you can



1 only do it for the U.S., but when it comes to the  
2 1st of February, you can do it for Canada, as  
3 well.

4 So it's kind of setting the  
5 parameters, by which, the DSP can actually use  
6 sound recordings, in accordance with the  
7 over-arching physical contract that they've  
8 negotiated between them.

9 Within the context of that, we've also  
10 specified the way in which, the actual files, the  
11 binaries get communicated between all the parties  
12 involved, from the studio, to the label, and then  
13 on to the DSP.

14 And that can also include things like  
15 archiving services, where labels are ensuring  
16 that, you know, their sound recordings are  
17 archived, properly, for prosperity.

18 And then, the final one is a very new  
19 standard, which was only published in September,  
20 which we call the MEAD standard. And this is  
21 data that I describe, as not to do with product  
22 delivery, or with rights management.

1           It's things like, how many Grammys has  
2 this artist won, it's which film soundtrack did  
3 this song appear in, it's this other information  
4 that, as consumers, we're actually, probably, a  
5 lot more interested in, than the rights  
6 management and product delivery stuff that is,  
7 obviously, important to that process.

8           And that's a new standard and that  
9 allows metadata companies, as well as labels, to  
10 provide data of the kind that I've just  
11 described, to DSPs, to help enhance the  
12 information they can give to us, as consumers.

13           And Richard already mentioned, a  
14 number of the services are working very hard to  
15 carry a lot more contributor information,  
16 particularly, writer and composer information,  
17 but also, you know, who played alto sax on that  
18 particular track and song.

19           (Off-microphone comments.)

20           MR. ISHERWOOD: Yes, yes. I mean, the  
21 MEAD thing really came about, because of the  
22 voice services, and the way in which we as --

1 those of us who are not in the business ask  
2 questions of our voice service, needs certain  
3 types of data that you wouldn't, or certainly,  
4 wouldn't be forming part of your rights  
5 management, or product release data.

6 The next group of standards, the sales  
7 and usage reporting, and that enables the DSPs to  
8 send sales and usage reporting to any form of  
9 rightsowner.

10 We will be shortly declaring, which is  
11 the second slide on the second page, something  
12 called the Claim Detail Message, this applies  
13 primarily to musical works and is used a lot more  
14 extensively in Europe and Asia than, perhaps, it  
15 is over here.

16 But this is a response from rights-  
17 owners saying, I claim X percentage share of this  
18 particular work that was in the usage report that  
19 you sent me.

20 And then, the next group is the  
21 Musical Work Notification and Licensing and these  
22 are going to be, potentially, quite important to

1 the MLC.

2           These allow publishers to make claims  
3 at a rights-share level to people who are using  
4 their repertoire and, also, to make changes to  
5 those claims, when publishing catalogs move from  
6 one company to another.

7           So that group there, of the DSR, the  
8 claim detail message and the musical work  
9 notification and licensing are all, potentially,  
10 very important in the context of the MLC.

11           The DSR may well be the mechanism by  
12 which, the licensees are going to report to the  
13 MLC. So a lot of these things are already in  
14 place and being very widely used across the  
15 industry.

16           MS. CHAUVET: So can you talk more,  
17 when you talk about sending messages, kind of,  
18 back and forth, maybe, talk a little bit, for  
19 people in the audience, who might not know, what  
20 do you mean by sending a message?

21           MR. ISHERWOOD: So if I want a  
22 business partner to have and understand my data,

1       which then allows them to carry out some business  
2       transaction, the way, in which, I do that is, by  
3       extracting that data from my database, putting it  
4       into a communication format, sending it to the  
5       business partner, and then they ingest that data,  
6       into their systems, in order to carry out  
7       whatever transaction it happens to be.

8                 Now, frankly, that's a hugely clunky  
9       and old fashioned way of doing things. Other  
10       industries, who are into this sort of level of  
11       transactions that we are, a lot of that's done  
12       computer-to-computer that doesn't involve  
13       messages, per se, but actually computers  
14       communicating directly with each other, and  
15       that's gradually how the music industry is  
16       beginning to move, as well.

17                And so that's really the role that  
18       we're playing. And, as I said, although, at the  
19       moment, it's mostly messages being put onto FTP  
20       sites, increasingly, the membership of DDEX is  
21       moving towards the use of web services and API,  
22       so that it's a much more automated process, which

1 is going to, obviously, improve efficiencies and  
2 reduce cost.

3 MS. CHAUVET: Could you, maybe, talk  
4 -- because, you're talking about also different  
5 messages or different standards, so how does DDEX  
6 go about developing a new standard, deciding  
7 which information should be included in that  
8 standard?

9 MR. ISHERWOOD: So the way in which --  
10 I mean, the process we go through is that the  
11 membership will sit down and determine a set of  
12 requirements, or a particular message, or a  
13 change to a message.

14 And then, the Secretariat will make a  
15 proposal, as to how that requirement can be met  
16 and then, we go through an iterative period of  
17 making sure it actually does what we all want it  
18 to do.

19 MS. CHAUVET: And, how do you build  
20 consensus, in deciding that it does what it's  
21 supposed to do?

22 MR. ISHERWOOD: Well, you know, I

1 don't know how we do it, but we do.

2 (Laughter.)

3 MR. ISHERWOOD: We've worked very hard  
4 to create an atmosphere, within DDEX, which is  
5 entirely not confrontational. And partly that's  
6 because we have a room full of operational IT  
7 people, who's, kind of, raison d'etre is to solve  
8 problems, because, if they don't solve them,  
9 their life becomes a bigger nightmare than it is  
10 already.

11 And so there is a very strong sense of  
12 working together, even if you're dealing with  
13 companies that's at a commercial, or legal, level  
14 may, actually, be litigating each other.

15 So, you know, we have Spotify in the  
16 room and they're not entirely popular with the  
17 publishing community, but we have publishers in  
18 the room, as well, and they're all talking to  
19 each other and trying to find solutions. And so  
20 the atmosphere is very conducive to building that  
21 consensus.

22 MS. CHAUVET: And maybe one last

1 question before we move on to Michel, is, so, are  
2 DDEX standards available only to members, are  
3 they --

4 MR. ISHERWOOD: No, no.

5 MS. CHAUVET: -- free, or how does  
6 that work?

7 MR. ISHERWOOD: No. So the standards,  
8 basically, what we do is, we will publish  
9 standards and they're on a public website and  
10 anybody can use them, for free, they just need to  
11 take out an implementation license. You do not  
12 have to be a member to use the standards.

13 And, the reason for being a member,  
14 though, is that you're part of that conversation  
15 and, actually, determining the way, in which, the  
16 way, in which, we move forward.

17 There are some other standards that  
18 are written on this pack, so I'm aware that, I  
19 could go on for hours. The only one I would just  
20 emphasize, which has already been mentioned, is  
21 the, you know, all of these transactions that are  
22 listed, here, where does the data come from, in



1 the first place?

2 It comes from the studio. It comes  
3 from the creators, and that's where our Recorded  
4 Information Notification Standard, which is more  
5 of a file than an actual message, is being --  
6 we're working with a lot of DAW manufacturers and  
7 the studio community, in general, to integrate --

8 MR. HUGHES: They don't know what a  
9 DAW is.

10 MR. ISHERWOOD: Sorry. Digital Audio  
11 Workstation. Sorry. Acronym is the way we live  
12 in DDEX, so I do apologize. And the whole point  
13 of this is to encourage creators and artists of  
14 whatever denomination, to actually be gathering  
15 this metadata, at the source, whilst they're  
16 doing it.

17 Now, clearly, that kind of studio  
18 world doesn't exist to the extent that it used  
19 to, and some people are doing this in their  
20 bedroom, and so we've got to look to extend it to  
21 other areas, as well, but that is where  
22 collection of this data starts.

1                   And one of the things that DDEX is  
2                   doing a lot more of, recently, and we'll be doing  
3                   so into next year, is working a lot more with  
4                   artists and composer representative organizations  
5                   to try and, you know, foster this approach to  
6                   grabbing, as much of the metadata, as you can, at  
7                   source, so that it can feed it into various  
8                   points, within the value chain.

9                   MS. CHAUVET: Great. Well -- thank  
10                   you so much. So we're going to continue  
11                   discussion of data formats and move to Michel.  
12                   So, Michel, if you could, please, describe the  
13                   Common Works Registration, otherwise known as  
14                   CWR, and maybe explain, you know, who develops  
15                   CWR, what's its purpose, and maybe how it's  
16                   different than DDEX standards?

17                   MR. ALLAIN: Yes. So, hi, everybody,  
18                   I'm Michel. I'm now working at WIPO, the World  
19                   Intellectual Property Organization, a United  
20                   Nations Agency in charge of Intellectual  
21                   Property.

22                   And you asked the question of CWR.

1 And, I think, before answering to that, maybe, we  
2 need to introduce this concept of, of works,  
3 because the CWR is linked to the work, is to  
4 command the work registration format.

5 So in fact, at the beginning, you have  
6 some creators, they are going to create, what we  
7 call, a work. A work is not a sound recording.

8 And, I think, it's maybe very  
9 important to make that difference, because we can  
10 see that, we have this split between work and  
11 sound recording, during all the value chain of  
12 the music.

13 And, here, we're speaking about  
14 unclaimed royalties. So if we have unclaimed  
15 royalties, it means that, a rightsholder, some  
16 rightsholders, did not receive the money they  
17 should have.

18 So in fact, when the creator, if they  
19 are going to create a works, or they, it's a  
20 composition of the brand, it's purely the  
21 creation and they would need to register it and,  
22 for that, they are going to use some society, it

1 can be a performing right organization, or a  
2 mechanical right organization. They will assign  
3 their right, they will make a contract with a  
4 publisher and the publisher will be in charge of  
5 representing the work and the publisher will have  
6 to register the work, to make any performing  
7 right organization or mechanical right  
8 organization. The publisher, he can do it several  
9 ways, filling paper, filling out, or going on the  
10 website, or sending a file and that's why the CWR  
11 has been created, the Common Work Registration  
12 file, it's a file format for publishers to  
13 register the work. It's been created by CISAC, a  
14 publisher's organization.

15 It's, I would say that, it's used by  
16 most of main publishers. I think that, it's  
17 quite a complex format. It's not, necessarily,  
18 an easy one and I know that it's not always easy  
19 for some smaller publishers to, to use it, so  
20 that's why you have some software.

21 You have, also, some service provider  
22 doing, doing that, but it just shows that we

1 still, you still have some publisher doing some,  
2 using Excel on, or some of the solution to make  
3 the work registration now.

4 MS. CHAUVET: Great. Maybe, shifting  
5 gears, a little bit, to talk about past efforts  
6 to create comprehensive databases.

7 MR. ALLAIN: Oh.

8 MS. CHAUVET: So if you could, please,  
9 describe, Michel, the Global Repertoire Database  
10 effort --

11 MR. ALLAIN: Oh, okay.

12 MS. CHAUVET: -- otherwise known as  
13 GRD.

14 MR. ALLAIN: I was really happy to be  
15 here.

16 (Laughter.)

17 MR. SIMSON: I was there and happy to  
18 talk about it. Well, maybe not happy.

19 MR. ALLAIN: Okay. So, back to the  
20 future. So, GRD, it was a new -- yes, we were,  
21 Mark, also we were in that adventure. So, in  
22 fact, everything has started in 2005, with a

1 European regulation -- recommendation, not  
2 regulation -- it was a recommendation for  
3 creating a pan-European market for licensing for  
4 the digital, digital business. So following that  
5 recommendation of the European Commission,  
6 publishers were able to have pan-European  
7 license.

8 So before we were in a world, where  
9 SACEM was licensing France, GEMA licensing  
10 Germany, PRS, UK, and, after 2005, 2006 it was  
11 the beginning of some pan-European deal.

12 And, for example, Sony gave the right  
13 to GEMA and the Universal to SACEM. So of  
14 course, after that, it became quite difficult for  
15 -- to the day-to-day business, because it was  
16 very difficult to know who was having which right  
17 and where to go to get the license.

18 And under the -- and the European  
19 Commission started a group of thinking about this  
20 solution and, if I well-remember, the project  
21 started in 2009, for creating what was so called  
22 the GRD, the Global Repertoire Database. So it

1 started with some publishers, some societies, and  
2 also, some creators. So we go through a process  
3 of RFP, RFI. We hired some consultant and we  
4 moved forward. Finally, as you know, the project  
5 was terminated, because we did not succeed in  
6 the, in financing the project, it was really a  
7 problem of funding the project.

8 MS. CHAUVET: So you're saying it's a  
9 problem with funding. And, John, maybe, you can  
10 talk to this a little bit, too. I think, in  
11 looking at past efforts, it would be interesting,  
12 I think, for today, to talk about what those  
13 challenges were, maybe, it was funding, maybe, it  
14 was something else, in addition to funding. But  
15 if there were, maybe if the overall project was  
16 not successful, maybe that there were certain  
17 successes that actually did occur?

18 MR. SIMSON: Yes.

19 (Simultaneous speaking.)

20 MR. SIMSON: Well, there were  
21 neighboring rights societies, as well, involved  
22 in that meeting, in Switzerland. And I think one

1 of the things that killed it was, when Google  
2 offered to fund it and the rightsowners, really,  
3 basically, had a revolt that they were not going  
4 to let them own the data --

5 MR. HUGHES: No, no, no.

6 (Simultaneous speaking.)

7 MR. HUGHES: You're switching IMR and  
8 GRD.

9 (Simultaneous speaking.)

10 MR. ALLAIN: You're also switching,  
11 yes, it's not the same --

12 MR. SIMSON: No, no, no, it was the --  
13 the IMR.

14 MR. ALLAIN: No, no, no.

15 (Simultaneous speaking.)

16 MR. ALLAIN: No. I --

17 MR. SIMSON: No, no, it was GRD.

18 (Simultaneous speaking.)

19 MR. ALLAIN: No.

20 (Off-microphone comments.)

21 MR. SIMSON: Oh, yes? Sorry, Jim.

22 MR. HUGHES: We're getting there.



1 That's next.

2 MR. SIMSON: Oh, it's next, okay.

3 MS. CHAUVET: Yes.

4 MR. ALLAIN: Yes that's next, yes.

5 MS. CHAUVET: Okay, so why don't we  
6 move to --

7 MR. ALLAIN: Yes. No, no, no, it was  
8 the IMR, you have two initiatives, you have one  
9 initiative with GRD --

10 MR. SIMSON: Yes.

11 MR. ALLAIN: -- Global Repertoire  
12 Database, and at the same time, the other  
13 initiative --

14 (Simultaneous speaking.)

15 MR. ALLAIN: -- bonus at the same time  
16 that as IMR, it was launched by WIPO, my, the  
17 organization I'm working for now, but, but, I was  
18 not there, at this moment, at this period of  
19 time, I was --

20 (Simultaneous speaking.)

21 MS. CHAUVET: That's okay. So why  
22 don't, actually, David, since IMR came up, also

1 known as, the International Music Registry,  
2 maybe, David, you can talk a little bit, about  
3 IMR and then, maybe, collectively, we can talk  
4 about the challenges that were faced, by both of  
5 those efforts?

6 MR. HUGHES: Very unlike me, I'm going  
7 to refer to notes, because this all happened more  
8 than a decade ago and I can't remember that far  
9 back. So. So we're going to talk about IMR.

10 That is the -- that was the  
11 International Music Rights Registry. And I think  
12 it's, kind of, an exemplar of many of the other  
13 attempts that we probably won't have time to  
14 discuss today. And, let me just say, they had  
15 the best of intentions. Okay?

16 So the idea was to create a music  
17 ownership database and this started back in 2011,  
18 or so, and was born out of WIPO, before Michel's  
19 time, so he's not -- he's not responsible. And  
20 it was envisioned to be a database, a  
21 comprehensive database for musical works and  
22 sound recordings.

1           One of our friends, Benedict, was put  
2           in charge of it and, and the idea was -- sort of,  
3           an emerging copyright licensing modality session  
4           happened in Geneva and the out birth of that was,  
5           well, we need an international music registry  
6           with all the rights and we need to make it faster  
7           and simpler and, as I said, it was all the best  
8           of intentions.

9           And WIPO stepped up and proposed that  
10          they would back it and create this reliable  
11          authoritative source of information. But, as  
12          with many other initiatives, it was not  
13          successful.

14          And to cut to the chase, I will say,  
15          for two main reasons that I can recall. The  
16          first one was, they were biting off far more than  
17          they could ever chew, and choked on it.

18          The idea was to have musical licenses,  
19          musical works licenses and sound recording  
20          licenses in -- for international, in a single  
21          database.

22          So I just want to talk, very briefly,

1 about what I called a 3D complexity of music  
2 licensing, and we touched on this, before. What  
3 that really means is, you would have to have a  
4 database that tells every single license, by  
5 territory, by time frame, and by usage.

6 So if somebody goes to license for a  
7 streaming service, back in the day, it's getting  
8 better now, in Europe, and they say, I want to do  
9 an on-demand streaming service in Italy, they go  
10 okay, great, go to these guys and talk to it, for  
11 the catalog.

12 Yes, but I want to do all of Europe.  
13 Oh, well, then you have to go these guys and  
14 these guys and these guys and these guys and  
15 these guys.

16 And, what about Asia? Oh that's  
17 different. And then I, well, I want to do a  
18 passive and an on-demand service. Oh, well we've  
19 licensed those rights to somebody else.

20 Or, if you want sync licenses, or you  
21 want broadcast, and it could be slice and dice,  
22 it can be so complex that -- Alisa said something

1 great, which was, as complex, as the MLC is, it's  
2 very narrow.

3 You pick one usage, mechanical  
4 licensing in one territory, the United States,  
5 with the time periods, which will change, over  
6 time, as catalogs move, or whatever, and that is  
7 a big enough lift.

8 I think, every other initiative that  
9 did not limit itself to a, quote, Alisa, again, a  
10 very narrow. That's the only way you can do  
11 this. And so --

12 MS. CHAUVET: So what was the other  
13 reason for --

14 MR. HUGHES: So the other reason was,  
15 Google stepped up and offered to fund it and, at  
16 that point, I think, everybody got really scared  
17 and walked away, to be honest.

18 MR. ISHERWOOD: I mean, there are a  
19 couple of points I would make, about this.  
20 Firstly, you know, we look back at both of these  
21 and, you know, with some mirth, but actually,  
22 nobody is saying, we don't need the, a database

1 of this kind, even now. And, if GRD had been  
2 successful five years on, now, think where we  
3 would be. And the other thing I would say,  
4 technology is not the problem, with any of these  
5 things, people are the problem. It's vested  
6 interests and people who don't want these things  
7 to happen.

8 And that's why I was very, it was very  
9 warming to hear the earlier panel, about how much  
10 work the MLC is doing towards getting out there  
11 and explaining what this is, to the community to  
12 whom it effects.

13 MS. CHAUVET: And working  
14 collaboratively with the MLC, right?

15 MR. ISHERWOOD: Exactly. With one of  
16 the things, I think, GRD did wrong, was not to do  
17 enough evangelizing of what it was that we were  
18 trying to do. So over here, GRD was seen, as a  
19 European project for a European problem. It  
20 wasn't. But, once that mindset had set in,  
21 actually breaking that down and saying no, you've  
22 got the same problem and, hey-ho, we've got the

1 MLC, same problem that you're trying to solve.

2 So, you know, that, that, to me, those  
3 two things is, you have to engage all of the  
4 community, all the time. And people are the  
5 problem, not the technology.

6 MR. SIMSON: Yes. If I could, just,  
7 amplify that, because I think that's so spot on,  
8 Mark. In 2007, seven of the largest neighboring  
9 rights societies got together to build a  
10 database.

11 And, we all realized that, the same  
12 companies, in every territory, the major labels  
13 were paying for the databases we were all  
14 building on our own.

15 So we all got together and we had  
16 many, many meetings, and we were making a lot of  
17 progress. And there have been the International  
18 Performer Database, the RDB, there are some  
19 databases out there that have been overseen by  
20 SCAPR and some other bodies.

21 But, ultimately, what would happen is,  
22 there was a fear that the British, PPL, and the

1 U.S. SoundExchange were going to control this,  
2 and it, it basically got scuttled, you know, just  
3 infighting.

4 And so it was people, not technology.  
5 And, you know, it was a great idea to, basically,  
6 pool our resources, build one back office, for  
7 all these different societies.

8 MR. HUGHES: There's one other issue  
9 and that is the -- the fact of existing business  
10 practices that cannot be -- not that they're  
11 necessarily good, but we start with player pianos  
12 and we just layer on copyright law, over the  
13 years, to try to build out for each new usage and  
14 for each new problem. And it is cobbled  
15 together, and the way we do business, is not  
16 uniform.

17 MR. ISHERWOOD: But that's where I  
18 would say we're talking about people who are not  
19 prepared to change. They kind of like it the way  
20 it is, however stupid it happens to be.

21 MR. HUGHES: However -- yes.

22 (Simultaneous speaking.)



1 MR. ISHERWOOD: And I --

2 MR. HUGHES: So either you need to do  
3 those colossal changes --

4 MR. ISHERWOOD: Yes.

5 MR. HUGHES: -- well, copyright  
6 reform.

7 (Simultaneous speaking.)

8 MR. ISHERWOOD: And that's what the  
9 MLC's doing, it's saying we're going to change  
10 this, we're going to do it a completely different  
11 way and these are the consequences.

12 MR. HUGHES: But not try to change  
13 everything, try to fix one problem at a time, or  
14 something here.

15 MS. CHAUVET: Well, and let's maybe  
16 talk also about current efforts, which I know you  
17 are excited to talk about, David, Music Data  
18 Exchange, otherwise known as MDX.

19 But maybe not everyone is familiar  
20 with MDX, how it works, but this also is  
21 something new that -- my understanding is of a  
22 collaborative effort, so I think that would be

1 interesting to hear about.

2 MR. HUGHES: Okay. So I am going to  
3 talk to this, later, today. Ali Lieberman, who  
4 is the project manager for MDX, will be able to  
5 answer all the detailed questions that I cannot.

6 She's on the panel, this afternoon,  
7 and will get into the deeper dive. I'm going to  
8 talk at the higher level, about the history and  
9 what it was designed to accomplish and so on.

10 So the members of the NMPA and RIAA  
11 created a committee, a joint committee, we call  
12 the Best Practice Working Group. This was,  
13 basically created because of the pending and  
14 unmatched problems that we had that resulted in  
15 MOUs and so on.

16 And, going back, now, seven years,  
17 every six to 12 months, face-to-face meeting with  
18 all of the, and this is the important part, all  
19 of the actual hands-on experts, who deal with  
20 these problems of data and matching and royalty  
21 processing and so on.

22 We get in a room and these experts,

1 and they really are, I mean, this is, sometimes,  
2 we have expert groups for people, who are like me  
3 and they're just, sort of, generalists.

4 But, we have the actual experts in the  
5 room. And they have been working on this, now,  
6 for seven years, working out all the best  
7 practices.

8 During that time, in a parallel  
9 initiative, the NMPA put out an RFP, because they  
10 realized that there was a need to build a portal,  
11 to help publishers and users of musical works,  
12 somehow, find each other, so that they could get  
13 the proper licenses in place.

14 SoundExchange responded to this RFP,  
15 and it, sort of, rolled into the work that had  
16 been done, by the best practices, and they  
17 started to build, three years ago, now, I think,  
18 a platform.

19 And the platform is to deal with the  
20 fact that, that we need a centralized process,  
21 where labels can request publishing data and  
22 publishers can respond and they can link up and

1 you can find out, where to get a license and get  
2 a license in place, before the product goes into  
3 the market. That's really what MDX is, is  
4 designed to do.

5 So I know, it's a little vague. I  
6 made a couple of notes here that would,  
7 hopefully, describe a little bit better what it  
8 is.

9 MS. CHAUVET: Will DSPs ever use MDX,  
10 or is this exclusively for labels and publishers?

11 MR. HUGHES: So the way it's, it's set  
12 up, now, is that the -- when the labels are  
13 trying to secure the mechanical licenses, for new  
14 works -- this is for new works, only, right now,  
15 the way it's set up for use.

16 As soon as a new work's created and --  
17 as soon as a sound recording is being created and  
18 the label realizes, okay, this, this is a new  
19 work, they then, go into the portal and they put  
20 that information into the MDX portal.

21 And, what you have to understand is  
22 that, before MDX, people like Jay Gress, at Sony

1 Music, who will be on a panel later, would say,  
2 okay, well there's five songwriters and, in the  
3 past, those songwriters were affiliated with  
4 these seven publishers.

5 So we're going to send out these 35  
6 emails and ask, all these guys, hey, is your  
7 writer associated with this, and, it's a brand  
8 new work, created in the studio, the day before,  
9 perhaps, so the publishers doesn't even know that  
10 it exists, yet.

11 So they say, well it is our writer,  
12 but we don't know about that and then we go back  
13 and forth and it was -- and so it was super  
14 inefficient and the idea --

15 MS. CHAUVET: So what does MDX do, to  
16 simplify that?

17 MR. HUGHES: Right. So MDX is, you go  
18 in there, when a sound recording is being  
19 created, you put in all the information that you  
20 understand that relates to the work.

21 So you put in the writers and you can  
22 indicate, if you think you know, who the

1 publishers are, but in the end, it goes up into a  
2 central place, where all the publishers can then  
3 set up alerts, for their writers and the  
4 publishing companies they're affiliated with and  
5 so on, then they'll get a message and then they  
6 can go in there.

7           And the idea is that, if the sound  
8 recording owner and the musical work owner, both,  
9 agree that this is a sound recording of this  
10 musical work, unless somebody else is challenging  
11 that, we assume that it's authoritative. I don't  
12 know, if we use that word, but we assume it's  
13 correct and business can be conducted on that.

14           And that, in a nutshell, is what it  
15 is. I think, Ali's going to talk more in detail,  
16 later, but --

17           MS. CHAUVET: That would be great. So  
18 maybe, it's, like, how is it different than the  
19 to-be-created MLC database?

20           MR. HUGHES: That's a great question  
21 and I think that --

22           MS. CHAUVET: That Ali should answer

1 later, or you can -- okay.

2 MR. HUGHES: I'm happy to answer that  
3 question.

4 MS. CHAUVET: Okay.

5 MR. HUGHES: So, think of it  
6 conceptually. To do this, you need three sets of  
7 data. You need sound recording data, you need  
8 musical work data. Let's call them databases,  
9 for the purpose.

10 And then, you need a third database of  
11 the links between them. And that database has  
12 to, also, include who asserted the links, who  
13 verified the links, who has challenged the links,  
14 possibly. Oh no, no. That's, Adele sang a cover  
15 of Lionel Richie's Hello, at Royal Albert Hall,  
16 that wasn't her song, why is she getting paid the  
17 publishing, Lionel Ritchie should get paid. It  
18 gets complicated, okay?

19 So then, those three databases, I  
20 believe that the MLC will have to recreate that  
21 exact same functionality. And I think that  
22 everybody in the room who cares about how the MLC

1 works, should be seriously considering and  
2 understanding what MDX does, how it does it, the  
3 rules that it's based on, the best practices that  
4 took seven years to create that it's based on,  
5 and don't ignore any of that.

6 Now, the relationship between the MLC  
7 and MDX, I can't talk to that, but to ignore it,  
8 or recreate it, would be a waste of time and  
9 money, I believe. And I'm not shy, I pretty much  
10 told everybody I know in this room that already,  
11 so.

12 MS. CHAUVET: So thank you. I think,  
13 you know, it's good to hear about MDX. I think,  
14 we're here to learn about, and, and even Alisa  
15 alluded to this, just learning about what the  
16 different efforts have been and what they are  
17 doing to learn from them.

18 Not to say, what the MLC, today,  
19 should do, we're here to talk about, what our  
20 options available. So maybe, David will be  
21 helpful, very, very quickly, just in the interest  
22 of time, to talk about the recently-announced



1 Repertoire Data Exchange, or RDX Project?

2 MR. HUGHES: I'm less passionate about  
3 this, I only have one page.

4 MS. CHAUVET: Okay.

5 MR. HUGHES: So RDX is a Repertoire  
6 Data Exchange, this came out of IFPI and WIN.  
7 That's the Worldwide Indie Network of Independent  
8 Labels. And it's supposed to be a central  
9 gateway to supply data in an accurate form, for  
10 -- okay, so basically, it's about public  
11 performances and neighboring rights.

12 Now, neighboring rights is a term that  
13 many people in the United States don't even know,  
14 but let's just put it this way. Public  
15 performance is what happens, neighboring rights  
16 is the payment you get for that public  
17 performance.

18 So in the UK, for example, in the  
19 United States, we have SoundExchange, for the  
20 digital aspects of that, but in the UK, there's  
21 PPL.

22 And they keep track of everything in

1 public performance that happens on the radio,  
2 broadcast, in bars, whatever, in the UK. And  
3 then, at the end of that period, let's say it's  
4 monthly, or quarterly.

5           They send a report, for example, to  
6 SENA, in the Netherlands. And then, this giant  
7 report of every song that's been played in the UK  
8 during the past three months goes over to the  
9 Netherlands and they look through it and they  
10 look for any Dutch songs on that list and they  
11 pull those out and then they identify those, send  
12 it back to PPL, and say, those are Dutch songs  
13 and, basically, send an invoice to them and say,  
14 please, send the money to us, so we can  
15 distribute to the appropriate people in the  
16 Netherlands.

17           Okay, not so bad. Except that SENA  
18 has to do the same thing and send it to UK. So  
19 now, they're sending this massively large file to  
20 PPL, they have to wade through this giant file,  
21 pick out all the UK songs, and do the same thing,  
22 which would be okay if there were only two

1 territories.

2 But PPL actually has to do that with  
3 every territory, and SENA has to do that with  
4 every territory, and it is colossally  
5 inefficient.

6 So RDX is not exactly a database, in  
7 the aspect of some of the databases we're talking  
8 about, it's more like a platform, where you  
9 upload the stuff.

10 And Susan Butler used the term, it's  
11 like a cache. You upload your recent playlist,  
12 let's call it, of what's been broadcast, and  
13 then, all the other MLCs, the other MLC, Music  
14 Licensing Companies, could then sort through it,  
15 in one central place, pull out the stuff that's  
16 from their country and contact and get their  
17 money. Does that make sense?

18 MR. ISHERWOOD: But --

19 MS. CHAUVET: Yes.

20 MR. ISHERWOOD: But it's, also, so the  
21 labels can send their repertoire to one place for  
22 dissemination to all of the MLCs.

1                   MR. HUGHES: Yes. And that's how the  
2 labels got involved, as well, is to send it to  
3 one place.

4                   MS. CHAUVET: Great. Well, thank you,  
5 very much. So, John, turning to you, the  
6 International Music Joint Venture, IMJV, has,  
7 kind of, come up, a little bit, when we've talked  
8 about past efforts, so if there's anything  
9 further you would like to speak about --

10                  MR. ISHERWOOD: That's real ancient  
11 history that one. I was wearing short trousers,  
12 when it was IMJV.

13                  MS. CHAUVET: So I'll leave it to you,  
14 John, if you want to talk more about IMJV, or are  
15 you talking more, about your experience with  
16 different collective management organizations?

17                  MR. SIMSON: Yes. I mean, one of the  
18 things that, you know, certainly, that these  
19 databases have to be incredibly nimble and  
20 flexible.

21                         I get involved in a lot of disputes,  
22 where songs come out and they haven't even agreed

1 on splits. And, if you're a publisher, or you're  
2 a record label, and you've been asked to pay out  
3 splits and the splits add up to 175 percent, you  
4 basically put the money on hold and say, come  
5 back to me when you've figured out 100 percent,  
6 so that's a big problem.

7 And, sometimes, the record comes out  
8 with 100 percent splits and then there's a sample  
9 that wasn't, you know, disclosed and that person  
10 ends up with songwriting credit.

11 I mean, this is, it is a lot more  
12 complex, in some ways. Although, our big  
13 problem, in the early days of SoundExchange, in  
14 our database was, who is the featured performer  
15 on a sound recording, and it may sound easy, but  
16 it's not.

17 The other thing that was really  
18 interesting, we created SoundExchange in the  
19 Mesozoic period, 2000, and there were very few  
20 databases for us to rely on.

21 I mean, one of the wonderful things  
22 for the MLC is they're a lot more resource,

1 there's a lot more technology. Back then, the  
2 major labels had actually built something called  
3 the SRDB, the Sound Recording Database, it had  
4 about 480,000 titles and that's actually what  
5 gave rise to the first SoundExchange database.

6 The RIAA lent it to us and we used  
7 that to create something called the Blanket  
8 License Application. But, those very early days,  
9 actually, CATCO, which is the British PPL system,  
10 licensed the RIAA SRDB. That's where they built  
11 their system from.

12 But, the early days, essentially, were  
13 very, very difficult, because a lot of our data  
14 was, basically, given to us, by the user  
15 companies and the data was horrible. And --

16 MS. CHAUVET: So what did you do to  
17 fix that issue?

18 MR. SIMSON: Well, it took us years and  
19 years and years. And the cleanup, I mean, PPL  
20 spent millions and millions of dollars to clean  
21 up their data and they had much cleaner data than  
22 we did, because, in the UK, to get on the charts,

1 you had to give PPL clean data of what, of who  
2 was on a record and things of that nature.

3 So it's very difficult and, you think  
4 it should be easy. So those early efforts were  
5 very, very difficult. And, I think, Alisa was,  
6 kind of, commenting about, you know, telling  
7 people you have money for them.

8 I mean, in 2001, when we first had  
9 money for people, and, again, we had tiny little  
10 bits of money, \$3 million dollars, our first  
11 year, you'd call people up and say, oh yes, I  
12 need your Social Security Number, I need your  
13 bank account information, we have money for you.

14 And they'd go, you guy, from Nigeria,  
15 with the oil and, you know, are you from that  
16 lottery in the Netherlands, so, you know, there  
17 was a lot suspicion, there were a lot of people,  
18 who turned down their money.

19 And that continued to happen, where we  
20 would contact people and they would say, "oh I, I  
21 couldn't have earned this money." And that has  
22 to do with the education process, which I think

1 is so critical.

2 And I, if I can, I would really advise  
3 the DSPs, one of our biggest allies, frankly, and  
4 this came much later, Pandora, in 2007/2008, as  
5 they started to gain scale, when they would  
6 accept a recording, you have to understand the  
7 Pandora system, because it was that music genome  
8 project, so they had to accept your recording.

9 They would send a note to the artist  
10 saying, you will now be earning royalties from  
11 SoundExchange. So -- and here's the link to sign  
12 up. It was a wonderful tool and it led to a lot  
13 of indie artists signing up with us, and I think  
14 the DSP should be doing that, here, for  
15 songwriting.

16 So remember, they control the pipes.  
17 They're sending things out to tens of millions of  
18 people, we don't have anywhere near that reach  
19 and we can't afford to pay for it.

20 So if Spotify and Apple and Tidal can  
21 send, have some sort of a message, about  
22 songwriters, if there's a way to have that



1 database communicate, we don't have full  
2 information on this track, we need more  
3 information, it would be a great thing.

4 MS. CHAUVET: Can you, also, talk,  
5 please, John, you talk about, how like the data  
6 was really poor and you had to spend a lot of  
7 money to clean it up, how about getting clean  
8 data from the get go, like, going forward, like,  
9 what measures did you take, so that you didn't  
10 have to clean it up, so that what you were  
11 getting, initially, was --

12 MR. SIMSON: You know, working with  
13 licensees was really important, to get them to  
14 care about it, but typically they had an intern,  
15 you know, inputting that stuff, or it was  
16 Gracenote.

17 They would stick a CD, back then, you  
18 know, in a, you know, in their computer and it  
19 would pop up with the tracks. One of the things  
20 I said that, when I left SoundExchange, I was  
21 going to start a band called Various Artists,  
22 they were going to be on Label Unknown. And the

1 song was going to be called Bonus Track and I  
2 would've been a multi-millionaire, immediately.

3 So there's a ton of stuff like that,  
4 that still exists out there. Another area that's  
5 massively problematic, not as much for the MLC,  
6 because most of this works in public domain,  
7 although, they're probably arrangement credits,  
8 we had millions of dollars for Beethoven.

9 I was sure he hadn't made a record and  
10 wasn't the recording artist, or we had lots of  
11 money for, you know, all of the classical  
12 composers, classical music stations, typically,  
13 tend to list the composer, as the featured  
14 performer. It was a massive problem that we had  
15 to fix.

16 Fortunately, for us, the unions  
17 actually helped us fix it, because most of those  
18 classical players were in the AFM. So they  
19 stepped up. But that's a really big problem.

20 MS. CHAUVET: Great. Thank you, so  
21 much. So, Nicole, last, but not least, it will  
22 be great, if you could, please describe the Open

1 Music Initiative and the roles of protocols and  
2 data formats and setting standards for that  
3 initiative.

4 MS. d'AVIS: Yes, for sure. So I think  
5 that I am the only one amongst us five without  
6 the battle scars to speak of, so I don't know if  
7 that gives me an advantage or disadvantage. So  
8 Open Music Initiative was founded -- what's that?

9 MR. ISHERWOOD: A lot less pain.

10 (Laughter.)

11 MS. d'AVIS: I'll take it. So we  
12 founded Open Music Initiative three years ago at  
13 Berklee College of Music. It came out of work  
14 that we'd done with students. And, obviously, at  
15 Berklee we're focused on artists and music  
16 creation, and we have within our campus five  
17 thousand -- six thousand creators working across  
18 the entire value chain. So, studio, to designing  
19 how music's going to be consumed, PlayStation,  
20 Skywalker, Netflix. We run the entire gamut, and  
21 we're passionate about music.

22 So I think, we were sort of discussing

1 here, is it a data problem? Is it a people  
2 problem? What Open Music Initiative aimed to do,  
3 and we're three years in and at an interesting  
4 point, is to bring the, you know, stakeholders  
5 together to address some of the people problems,  
6 but then also some of the sort of data and tech  
7 issues, and see where we might be a value-add. So  
8 we do that in three ways.

9 First of all, with our co-leads at MIT  
10 Connection Science, we work on protocols and  
11 taking some learnings and best practices from  
12 other industries where -- we were discussing  
13 other industries that are able to transfer the  
14 data in much more automated and efficient ways.  
15 So what are different learnings that we can take  
16 and apply to the music industry?

17 Second of all, coming out of Berklee,  
18 we are an education institution, and so how can  
19 we support education about intellectual property  
20 to creators, but then also sort of serve as this  
21 feedback loop within the industry? There was this  
22 really interesting moment, for anybody who was at

1 our LA meeting last February, where there was  
2 this really successful songwriter who has made a  
3 career for herself, and supporting herself as a  
4 songwriter. And there was a panel talking about,  
5 ISWCs, you need to have one duh-duh-duh-duh-duh.  
6 And she turns to me, we were in the back, and she  
7 turns to me and she's like, "what's an ISWC?"

8 And because I've been in the room with  
9 all of these folks, I know what an ISWC is. But  
10 she didn't, and she's been making a living as a  
11 songwriter, doing that, and yet she still didn't  
12 know what this really critical piece is. So I  
13 think that bringing these people together in one  
14 room is so important. And I think Mark spoke to  
15 that a bit.

16 And then finally, we do believe that  
17 in order for artists to have sustainable,  
18 successful careers, we need to continue growing  
19 the pie, as far as how artists are able to make  
20 money.

21 So I think we're talking a lot about  
22 streaming, obviously, and distribution through

1 streaming, but there's going to continue to be  
2 other monetization opportunities for musicians  
3 and artists.

4 So, Open Music works both to convene  
5 the industry around these issues, and then,  
6 technologically, to start experimenting and  
7 actually, rather than talking about it, actually  
8 show it through practice. And we're lucky to have  
9 some of the top experimenters in technology, with  
10 MIT, to actually build some of these solutions,  
11 just so we can kick the tires and see what's  
12 realistic and how can we make change.

13 MS. CHAUVET: So, I guess, how do you  
14 guys go about building consensus? You're talking  
15 about kicking the tires, and trying things. But  
16 how do you decide, okay, this is what people  
17 want, this is working, and this is what we're  
18 going to do?

19 MS. d'AVIS: Yes, I mean --

20 MS. CHAUVET: Versus trying something  
21 else.

22 MS. d'AVIS: Yeah, yeah, yeah. I

1 think that it's a couple elements. I think,  
2 similar to what Mark said, being an education  
3 institution, being artist-focused, and then  
4 bringing people around that core mission of just  
5 love of music, ultimately that's why we're all  
6 here in this room, I think that that's really  
7 important. So we sort of start there.

8           And then the other piece is having  
9 something to react to. So I think a lot of times,  
10 if you're trying to decide a solution and just,  
11 sort of, endlessly iterating on paper, versus  
12 actually building something, and understanding  
13 that what we have may not be perfect, but knowing  
14 that we can react to it.

15           So, again, I think there's the human  
16 side and then there's the tech side. But I think  
17 that we're one of the few initiatives that does  
18 bring together both professionals -- we have  
19 labels, and streaming services and publishers, we  
20 have tons of startups -- but then we have a lot  
21 of hobbyists and music technologists, garage  
22 tinkerers, and we have a lot of artists engaged

1 as well.

2 And so I think that bringing together  
3 all of those voices in one room, and then being  
4 able to roll up our sleeves and build things,  
5 those are two ingredients of success.

6 MS. CHAUVET: So how does OMI  
7 complement or differ from, let's say, DDEX --

8 MS. d'AVIS: Yes, certainly.

9 MS. CHAUVET: -- in what it does?

10 MS. d'AVIS: That has been --

11 (Laughter.)

12 MS. d'AVIS: All right, David, I hope  
13 I get this right. So I think that we definitely  
14 do not aim to replicate the work of DDEX. What we  
15 do aim to do, and speaking of some of those  
16 hobbyists and artists out there who may not be  
17 familiar with the various standards, a couple  
18 things.

19 So first of all, I think that the MEAD  
20 standard, the MEAD format that Mark was talking  
21 about, is really interesting, and from the  
22 Berklee perspective, that metadata, the liner



1 notes that we all used to be familiar with, and  
2 is a really critical piece of information.

3           So for example, taking that and, I  
4 think, using some of the best practices that  
5 actually RDX is now experimenting with as far as  
6 rather than having one singular database, how can  
7 we start putting information that is publicly  
8 available -- so for example, a lot of the  
9 publicly available metadata about music of who  
10 played on it, or what kind of guitar did they  
11 use, etcetera -- how can we experiment with some  
12 of that metadata?

13           So to use the MEAD standard, for  
14 example, use some of the best practices that RDX  
15 is also using, and not necessarily having one  
16 database, but having a distributed node, a  
17 distributed ledger of various data sets that are  
18 talking to each other.

19           And then, how can we enable, for  
20 example, startups and other applications to start  
21 building on top of that and doing interesting  
22 things?

1           So we spoke about voice. For example,  
2           I have a six- and just-turned-nine-year-old, and  
3           they're constantly interacting with Alexa in our  
4           kitchen and asking it questions about the music.  
5           And sometimes it gets it and sometimes it  
6           doesn't. And so I think that's one really  
7           interesting use case, how can we take some of the  
8           best practices that are out there, bring them  
9           together, and then allow the top-of-stack  
10          development so that we can start experimenting  
11          with how music is both created and consumed  
12          today?

13                 I'm really enthused, for example, to  
14          see the RIN standard going into the digital audio  
15          workstations. I'd love to continue, I mentioned  
16          the supply chain. We have digital audio  
17          workstation creator manufacturers within our  
18          membership as well. How can we help make some of  
19          those more intuitive?

20                 So one of the analogies that I use the  
21          most is Turbo Tax. Tax code's not simple, and yet  
22          there's been applications that have taken this

1 publicly accessible information and made it easy  
2 to access and easy to interact with for any user.  
3 And I think that both on the creation and on the  
4 consumption side, that's where Open Music is  
5 going to continue to be a value added.

6 MS. CHAUVET: Thank you. So now I'm  
7 going to open up some questions to each of our --  
8 all of our panelists. One thing that we have not  
9 talked about today is the joint database effort  
10 of ASCAP and BMI, the performing rights  
11 organizations. So, I don't know if anyone wants  
12 to talk about that effort, maybe contrast it with  
13 other past efforts, or --

14 MR. ISHERWOOD: I don't really know  
15 much about it, I'm afraid and --

16 MS. CHAUVET: So perhaps someone else.  
17 (Laughter.)

18 MS. CHAUVET: I'm just kidding. I'm  
19 just kidding.

20 MR. HUGHES: I can make a comment that  
21 my concern, coming from the -- okay, I'm a label  
22 guy. I'm a label guy my whole life, okay?

1 Disclaimer. But one of the things that was done  
2 right in some of these initiatives is tracing the  
3 information back to the copyright owners.

4 So, for example, SoundExchange has a  
5 policy that when they get a DDEX feed from a  
6 label, if they think there's something wrong,  
7 they kick it back to the label.

8 They say, please correct it, you're  
9 the copyright owner. Or, legal administrator of  
10 the copyrights, as the case may be. Please  
11 correct this and resend it. We are not going to  
12 mess with your data.

13 So, in a sense, they try to keep that  
14 data pristine.

15 The unfortunate thing, especially for  
16 sound recording data, is that by the time it gets  
17 to ASCAP or BMI, it's pretty far from the source.  
18 And this is something that we can talk about  
19 later today. The further you get from the source,  
20 the less likely that data is going to be  
21 accurate. And so that was my concern about ASCAP  
22 and BMI doing that without the involvement of the

1 sound recording copyright holders.

2 MR. ISHERWOOD: I think one of the  
3 things that David has just said points to, which  
4 we've sort of partly mentioned but not  
5 specifically, is this issue of authority.

6 That, in the context of the MLC  
7 database, or indeed any database, is the  
8 fundamental thing, is how authoritative is this?  
9 And one of the things that the industry hasn't  
10 done, which I think it really does need to  
11 consider doing in the not too distant future, is  
12 agreeing -- a set of authority rules around how  
13 do you determine whether a link between an ISWC  
14 and an ISRC is valid and can be relied upon.

15 And you can then -- you can turn that  
16 into machine rules, and the machines will do it  
17 for you. But you need human beings to agree what  
18 those rules are in determining the validity of a  
19 particular link. And then that can be applied to  
20 splits on works, and a whole bunch of other  
21 things.

22 But authority is the thing that we

1 lack across the whole industry, because at the  
2 moment, very simplistically, everybody who's got  
3 a database says, mine is the authoritative  
4 database and nobody else's is.

5 And in the circumstances we find  
6 ourselves in, I would take exactly the same  
7 position. But actually it's probably not true  
8 because some of the data will be very  
9 authoritative, because they've collected it very  
10 close to the source. If you think of a music  
11 rights society, a musical work rights society,  
12 they've got it from their own members.

13 So, PRS got data from a UK writer and  
14 a UK publisher. Likelihood that's probably right.  
15 But they'll also have data in there that they got  
16 from GEMA about UK works. And the likelihood of  
17 GEMA getting it right? Well, I'm not belittling  
18 GEMA, but the chances are slimmer.

19 And so all of these issues around  
20 authority we have got to tackle, at some point,  
21 as an industry. And until we do, we are going to  
22 continue along the merry road of several

1 databases, all purporting to do the same thing  
2 but looking different, being the norm.

3 MR. HUGHES: Right. I mean, to give an  
4 example, because we're in the weeds here, and  
5 we're losing some people, I'm sure, it's not  
6 uncommon, for example, for a label to put a sound  
7 recording out into the marketplace. And let's  
8 just say it was a song, it was Jay-Z featuring  
9 Rihanna, Wembley Stadium, 71 remix, whatever.  
10 Okay, it's a pretty specific version of a song,  
11 and so on and so forth.

12 As it travels through the ecosystem,  
13 it is not uncommon for it to be changed to the  
14 point where when it comes back to the label that  
15 put it into the marketplace, from a music  
16 licensing company, for example, a PRO, or  
17 whatever, that it now says, featured artist,  
18 Rihanna. Because it said featuring, so they  
19 assume that means that she's the featured artist,  
20 which, in case you didn't understand, she's not.  
21 It's a Jay-Z track.

22 And the version which was live at

1 Wembley, 2014, remix, whatever, is now just gone.  
2 Maybe you get Wembley. Or maybe you get a word.  
3 Or maybe you get remix. But that's all gone.

4           And unless -- if you're really lucky,  
5 there's an identifier, like an ISRC, that you  
6 might be able to trace it back to the origin.

7           Now we're back to getting data coming  
8 back to the originator that they can't even  
9 recognize is their own. And that goes to Mark's  
10 point, which is we need to have an authoritative  
11 source that everybody can check against, so  
12 they're all talking about the same thing.

13           MS. CHAUVET: Well I guess in this  
14 case it's a little bit different. We have a  
15 statutorily required MLC to-be-created database,  
16 right? So maybe let's focus a little bit on that.  
17 So, I open this to all of the panelists: is there  
18 adequate incentive for stakeholders to  
19 participate in the to-be-created MLC database?

20           MR. ISHERWOOD: Well in simple terms  
21 there is, because otherwise they won't get paid.  
22 That's the long and the short of it. Whether



1 that's enough for everybody to participate is  
2 kind of difficult for me to say.

3 In a way, that incentive has been the  
4 same even with every PRO in the world, or every  
5 mechanical society, or even every producer  
6 society. If you don't register your stuff, you  
7 won't get paid.

8 I think it's a little bit more stark  
9 here because of the blanket license, because  
10 there is no other way in which a license will get  
11 granted. I know that publishers -- some of the  
12 bigger publishers will do direct deals, but out  
13 of that, there isn't any other way that a license  
14 will be granted. And so there is a much more  
15 direct connection between those two things.

16 MS. CHAUVET: Nicole, did you have  
17 something to add?

18 MS. d'AVIS: Yes, I would add to that.  
19 I think that, to your point, it's not going to be  
20 that different in that payments have been  
21 available in the past.

22 You were talking about people being

1 surprised that there's this erroneous  
2 SoundExchange, suspicious money coming to them. I  
3 think for the young and emerging creators,  
4 attribution and discoverability are just as  
5 important.

6 And so I think that also remembering  
7 that while maybe it's a hundred dollars that's  
8 coming to them, and so perhaps it's not the  
9 financial incentive but the attribution and the  
10 validation, not validation of data but validation  
11 of self and purpose and mission as an artist, and  
12 then discoverability. I think that those pieces  
13 are just as important.

14 And so I think that remembering that  
15 those parts of the data sets, and the ability for  
16 services and applications to pull that data and  
17 use it in creative ways, is also going to be  
18 incredibly important.

19 MS. CHAUVET: Are there any regulatory  
20 approaches that can be taken to provide further  
21 incentive?

22 MS. d'AVIS: My personal belief is

1 that human behavior, versus rule-making, is when  
2 you err on human behavior incentives, you're  
3 going to do better, but that's my own personal --

4 MR. SIMSON: In the early days at  
5 SoundExchange, actually in our meetings here with  
6 the Copyright Office, there was some talk about  
7 whether there should be a regulation that you  
8 would not get paid if you didn't have an ISRC  
9 code, to require ISRCs. And if you looked at the  
10 universe at that point, it meant the major labels  
11 would get paid, because they had ISRCs for most  
12 of their releases, and most of the indies didn't.  
13 It would have been horrible, I mean from a  
14 political standpoint. So we didn't go with that  
15 kind of a regulation.

16 Now, obviously, having registration,  
17 or having that kind of a requirement, would have  
18 been a good thing.

19 MR. HUGHES: But we had a de facto  
20 regulation, which was iTunes decided that, we  
21 wouldn't allow you to upload your sound  
22 recordings for sale on iTunes without an ISRC.

1 And guess what? Overnight, everybody who wanted  
2 to get paid for their sound recordings made sure  
3 they had an ISRC.

4 MS. d'AVIS: And I think that speaks  
5 to attribution as well, because you want to be on  
6 iTunes. I think that it's the payment, yes, but  
7 it's also you want to see yourself. You want, Mom  
8 and Dad, I'm on iTunes.

9 MR. HUGHES: Oh yes.

10 MR. ISHERWOOD: I've always felt that  
11 regulation around some of this stuff is always  
12 likely to be heavy-handed and will have  
13 unintended consequences. And so I think some of  
14 this still is stuff that has to be solved by the  
15 industry itself.

16 MS. CHAUVET: So, again this is open  
17 to all of you, but beyond the MMA design and  
18 implementation choices, what has changed in the  
19 marketplace that might benefit or thwart  
20 successful development of the MLC database?

21 MR. ISHERWOOD: I think one of the  
22 things that fundamentally has changed, and this

1 applies to my experience with DDEX, is the two  
2 sort of whammies of streaming and then voice  
3 activated streaming. Those two things have  
4 concentrated the minds of C-level people around  
5 metadata and --

6 MS. CHAUVET: What do you mean by C-  
7 level people?

8 MR. ISHERWOOD: CEO and COO and --

9 MR. HUGHES: CFOs.

10 MR. ISHERWOOD: Them.

11 (Laughter.)

12 MR. ISHERWOOD: Especially them.

13 MR. HUGHES: Who actually have to pay  
14 for it.

15 MR. ISHERWOOD: -- It really has  
16 concentrated the mind about metadata process and  
17 infrastructure in a way that I have not  
18 experienced before. And I think those two things  
19 combined has had a really very positive effect on  
20 the way in which metadata, and the sorts of  
21 things that we're talking about, are now viewed  
22 within multinational companies.

1           The CEO knows enough that this is  
2           important, and that money needs to be spent on it  
3           to get it right, because it's going to seriously  
4           affect bottom lines. And their bonus. So --

5           MR. HUGHES: Just to illustrate.  
6           People say, "Alexa, play 1970s soul music." So  
7           Spotify looks in the metadata they get from a  
8           label, and it says the release date is 2003,  
9           because that's the last time it went out on CD,  
10          and if there is a genre -- well how about 1970s  
11          disco music? Because disco is a genre that none  
12          of the labels ever used. They'll find nothing.  
13          Saturday Night Fever, or the Bee Gees, or  
14          whatever, is going to say 2003 R&B. So it doesn't  
15          get paid.

16          So now suddenly you're an executive at  
17          a label saying, wait a minute, we're not getting  
18          played. Pretty soon -- 90 percent of our revenue  
19          is from streaming. If we're not getting paid,  
20          we're out of business. And that's how we came  
21          back to a new appreciation for the importance of  
22          metadata in the -- by the business executives.

1 MS. d'AVIS: I would say also -- and  
2 again I think RDX is coming out of this --  
3 distributed technology in general, and the  
4 expectation of systems to talk to each other, I  
5 think has really evolved. And so it's not  
6 necessarily anymore that there's sort of this --  
7 the clunky message-to-message, and it can take  
8 months before we even receive an error.

9 I think that the ability and the  
10 expectation, not just within the music industry  
11 but in economies as a whole, for systems to  
12 quickly talk to each other, identify errors, and  
13 then be able to alert that, is one piece. And I  
14 think that's pushing the industry.

15 And then the other piece is around  
16 artificial intelligence and machine learning in  
17 general. And I think that those two elements are  
18 going to hopefully greatly expedite all of the  
19 efforts that are happening. And I think that the  
20 consumers and businesses are starting to expect  
21 that.

22 MR. HUGHES: Yeah, so I want to

1 expound on the first point. AI, we can just have  
2 a separate day for that. Oh, I forgot, we're  
3 having a separate day of it --

4 MS. CHAUVET: In February.

5 MR. HUGHES: But MDX, going back to  
6 MDX. For example, when the message goes out and  
7 the claims come back in from publishers saying,  
8 "yes, that's my writer, we own a share of this,"  
9 if the splits add up to more than 100 percent,  
10 the MDX portal immediately is showing, in real-  
11 time, oh, no, we have 127 percent here.

12 And in the old days, it would have  
13 taken weeks or months for all those emails to go  
14 around, and somebody to add them all up, and  
15 figure out that it's being over claimed, and so  
16 on. And so that gives me hope that problems can  
17 be solved more quickly, and that processes can be  
18 developed to automate the solving of these  
19 problems.

20 And the best practices. What do you do  
21 when it adds up to 110 percent? In the case of  
22 the best practice working group, they have



1 decided that if the percentage is -- Jay, help  
2 me, 110? One-fifteen. If the total percentage is  
3 under 115, then you prorate it down to 100, and  
4 you pay the payees, and you try to figure it out  
5 later, rather than holding the money because it  
6 doesn't add up to 100 percent, which was the  
7 standard industry practice previously.

8 MR. ALLAIN: I think also what has  
9 changed, is the capacity of different person,  
10 different stakeholder, to work together and to be  
11 around the table. And I think that DDEX is a good  
12 example. And what we can see now also, and it's  
13 quite new, is that the artist, the creator --

14 MR. ISHERWOOD: It didn't exist during  
15 GRD, and if it had, we might be in a different  
16 place.

17 MR. ALLAIN: Yes. And now we are  
18 having the creator coming and participating.

19 Before, it was the question of  
20 societies, publishers, they did not care about  
21 data, about their right, about so-on. And now  
22 they want to be involved, they want to

1 participate. And I think because they are at the  
2 origin of the work, they're at the creation, it's  
3 important that we are able to have all the  
4 different stakeholder from the beginning to the  
5 end of the value chain.

6 MS. CHAUVET: So speaking to that, so  
7 the standards and tools that we've talked about  
8 on this panel today, do they serve the needs of  
9 the vast majority of copyright owners who are  
10 independent? Or are we talking about just labels  
11 and publishers?

12 MR. ISHERWOOD: If I talk from a DDEX  
13 perspective, we are well aware that to implement  
14 DDEX standards, you've got to have a half-decent  
15 IT facility. And that immediately cuts lots of  
16 people out. So what you begin to see are services  
17 coming up that actually -- and obviously things  
18 like the distributor community are very much  
19 intended to be part of -- be a solution for  
20 independents -- we are very conscious of this.

21 One of the things that we talk about  
22 in the relationship with OMI is whether

1 particularly MIT guys can produce tools that  
2 enable people to plug-and-play the DDEX standards  
3 rather than have to have an IT guy build it for  
4 them. I'm not a technologist, so how realistic  
5 that is in practice, I don't know. But those are  
6 the sorts of areas that we've got to work on very  
7 hard over the coming years so that it is  
8 available to a much wider community than it  
9 currently -- and realistically can be used by a  
10 much wider community.

11 MS. CHAUVET: Does anyone else have  
12 recommendations for how tools can be improved so  
13 that it does reach someone who's making music in  
14 their garage?

15 MS. d'AVIS: I think that a commitment  
16 to creating those APIs is critical. And I think  
17 DDEX has certainly been doing that.

18 I'm not well versed enough in where  
19 the MLC is going to know how that's going to play  
20 out, but I would say having an eye towards some  
21 basic APIs so that some of that data could be  
22 pulled is going to be really important. Because

1 then startups are monetarily incentivized to come  
2 up with a great solution. To come up with a Turbo  
3 Tax of the MLC.

4 MR. SIMSON: But I think, too,  
5 independent, especially smaller, artists have to  
6 go through aggregators to get on those services.  
7 You don't get on those services by making one-off  
8 deals. So it's incumbent upon those aggregators,  
9 CD Baby, whoever you're using, to create that  
10 technology in-house. And obviously they'll  
11 compete --

12 MR. ISHERWOOD: And so the CD Babys of  
13 the world convert what they receive into DDEX  
14 messages to go to the DSPs. That's just the way  
15 it works.

16 MS. CHAUVET: Great. Any last words?  
17 Oh, I've been told I do not have an opportunity  
18 (Simultaneous speaking.)

19 MR. ISHERWOOD: Stop, I think. Stop is  
20 the last word.

21 MS. CHAUVET: for any last words. I'm  
22 told I have to stop. Stop is the last word. Thank

1 you very much to all of our panelists. Really  
2 appreciate it.

3 (Applause.)

4 (Whereupon, the above-entitled matter  
5 went off the record at 11:30 a.m. and resumed at  
6 1:00 p.m.)

7 MS. SMITH: All right, thank you all  
8 for being here, for coming back. This is now  
9 starting the Artist Focus panel. My name is Regan  
10 Smith, General Counsel of the Copyright Office,  
11 and one thing that unites everyone in this room  
12 is the love for music. No matter your taste, each  
13 of us can immediately bring to mind the songs  
14 that have inspired, uplifted, or comforted and  
15 added truth and meaning to our lives.

16 The Music Modernization Act and the  
17 Copyright Office's policy study must always keep  
18 at the top of the mind how the changes in the law  
19 will impact the creators who write this music.  
20 And I'm very excited for this next discussion.

21 We wanted to have a more informal  
22 discussion focused on creators' perspectives as

1 part of today's symposium. So I'm very pleased to  
2 welcome an impressive group of songwriters and  
3 artists for this next panel.

4 We are very honored to have Rosanne  
5 Cash, a preeminent singer-songwriter, and country  
6 music royalty, with us today. She's released 15  
7 albums that have earned four Grammy awards, 12  
8 nominations, was awarded the SAG/AFTRA Lifetime  
9 Achievement Award, inducted to the Nashville  
10 Songwriters Hall of Fame, among many, many other  
11 accolades. She's a best-selling author and a  
12 long-time advocate for musicians and songwriters.

13 Joining her is Ivan Barrias, a music  
14 producer, songwriter, and engineer who has won  
15 several songwriting and production awards, a  
16 three-time Grammy nominee, and who has been  
17 recognized by ASCAP for his work as a songwriter.  
18 In addition to his many musical achievements,  
19 Ivan has also established a non-profit  
20 educational initiative to teach high school  
21 students music production and songwriting in  
22 partnership with the Philadelphia School

1 District.

2 And our third songwriter is Alex  
3 Delicata, a multi-platinum and Grammy-nominated  
4 music producer, songwriter, and instrumentalist,  
5 who has produced, co-produced, and co-written  
6 songs for a who's who of the music industry,  
7 including Beyonce, Rihanna, and Meek Mill.

8 Joining us on the panel to guide this  
9 conversation with us, is Erin McAnally. Erin  
10 comes from a family of musicians and has been a  
11 music professional for over fifteen years,  
12 including in production, music supervision, and  
13 scoring. And among other things, Erin works with  
14 the Artist Rights Alliance to help educate  
15 musicians about the legal and business issues  
16 vital to their success.

17 So we're thrilled to have you all  
18 today, and Erin, why don't you start this  
19 conversation off to help talk about what's  
20 important from a creator's perspective.

21 MS. McANALLY: Thank you so much  
22 Regan. And thank you so much to the Copyright

1 Office and to all of you for having us here.  
2 We're thrilled that this discussion is happening,  
3 and that artists' voices are being heard.

4 A lion's share of the Music  
5 Modernization Act obviously is primarily focused  
6 on revamping the mechanical licensing system and  
7 royalties for payment. I'd like to talk about how  
8 streaming is changing the nature of how, and how  
9 much, songwriters get paid.

10 So, Rosanne, your experiencing the  
11 rise of streaming maybe in contrast to the way  
12 that it's operated for songwriters in the past.  
13 But you also are very involved in the younger  
14 generation through your children and through the  
15 amazing work that you do for artists. Can you  
16 speak to the differences in the generational  
17 views on how streaming is affecting creators?

18 MS. CASH: Yeah, a bit. When I started  
19 it was all brick-and-mortar, and you made a vinyl  
20 record and somebody had it in their hand, and  
21 they got to read liner notes, and it was much  
22 easier to credit people for their work, for



1        songwriters and session players, and producers.  
2        And then the rise of compact discs, and then into  
3        the digital economy.

4                    And I think, in the same way that I  
5        lost track of how to make analog records, and  
6        have my hand on a board and move faders and cut  
7        tape, which I was all interested in -- I took  
8        engineering manuals home at night from the  
9        studio, I was fascinated by this process, and it  
10       was a very visceral process with real objects,  
11       and you felt you were making a sonic sculpture.

12                   So when that went away, and we moved  
13       into Pro Tools, and making records digitally, the  
14       learning curve got too steep for me, and I lost  
15       all of that tactile feeling and pleasure of  
16       making records.

17                   So at the same time I had to adjust my  
18       thinking to that, to how I was getting paid. It  
19       all became very vague to me. And I think it did  
20       to a lot of us. And there was no way to ascertain  
21       where the money was going, whether there was a  
22       standard for how we were paid, whether things

1 were transparent.

2           The major labels had equity in  
3 streaming companies. What did that mean? How much  
4 was in the black box? Was there a tier to how  
5 they paid people? And a lot of this was just  
6 nebulous. You didn't know how to figure it out.

7           So at the same time that was  
8 happening, we were still attached to this idea of  
9 artists and musicians being not-business types.  
10 Somebody else will take care of it. Well somebody  
11 else did take care of it, and it all went into  
12 their pockets.

13           So a lot of the companies, the digital  
14 streaming platforms, they're not music companies.  
15 They're tech companies. That's not a judgment,  
16 it's just, it's different than the way it used to  
17 be.

18           And a lot of times I say that doing  
19 this work -- and I'm on the board of the Artist  
20 Rights Alliance, and I've been on boards of other  
21 organizations and been active in this -- I feel  
22 sometimes that I'm helping plant a garden I will

1 never see bloom. But that's okay. It's really  
2 important in the same way that in the women's  
3 suffrage movement there was an entire generation  
4 of women who died without seeing their work come  
5 to fruition, that they didn't get the vote. In  
6 this same way, it may take a generation for us to  
7 follow the bread crumbs back and find out how the  
8 system started, when digital platforms came in,  
9 and figure out how to remedy it so that artists  
10 are paid fairly.

11           And there's just one more thing I say,  
12 I know I'm talking a lot, but it's the only  
13 business where a creator, her work can be  
14 appropriated, or told that it's enough to have  
15 exposure of your work. Exposure doesn't pay the  
16 rent, and young artists are suffering. I've seen  
17 many leave the business because they could not  
18 pay their rent. Or they're selling CDs out of the  
19 back of their car. It's not a fair way to live.  
20 And if we lose them, we lose an entire generation  
21 of creative people, and we're in the service  
22 industry of the heart and soul, and we

1 desperately need them.

2 MS. McANALLY: Ivan, in your work, and  
3 in your work with independent creators as well,  
4 what is the sense that you get from the younger  
5 generation about how they're viewing streaming  
6 royalties?

7 MR. BARIAS: Well, they see this as a  
8 two-fold issue where when you look at the way  
9 records are consumed, and the way the artists  
10 monetize their music, they look at the value of  
11 what they're creating, in terms of copyright,  
12 seems to be more robust when you look at the  
13 sound recording, and their compositional rights,  
14 as opposed to the mechanical rights, because a  
15 couple issues come to mind.

16 One is that there isn't that much  
17 money in terms of mechanical royalties from the  
18 streaming platforms. And the other is they don't  
19 know.

20 And when you look at the plethora of  
21 creators -- I believe Spotify ingests something  
22 like thirty thousand tracks a day, or is it

1 albums? I'm not exactly sure. But when you really  
2 look at the volume of music that's being  
3 ingested, you could look at the cultural and  
4 generational aspect and see how many younger  
5 creators are being part of the democratic process  
6 of releasing music.

7           And a lot of them don't really know,  
8 they're not indoctrinated, with the models that  
9 existed prior to them being in the industry like  
10 we are now, where there were more barriers of  
11 entry that forced you to become indoctrinated and  
12 know about all of the different ways you have to  
13 be able to monetize your content. So they view  
14 platforms like Spotify, and Tidal, and Apple  
15 Music, as a means to an end when it comes to  
16 promoting yourself, and looking at it as another  
17 way of generating additional revenue streams  
18 outside of those platforms.

19           So it's starting to become -- the idea  
20 is that music is becoming a loss leader for a lot  
21 of them because they can't see the value, in  
22 terms of dollars and cents, based on how

1 minuscule those returns are.

2 MS. McANALLY: For sure. Alex, along  
3 those lines, can you speak to the state of  
4 affairs when it comes to creators and  
5 mechanicals? And do you know many people who are  
6 solely songwriters?

7 MR. DELICATA: Yes, so I think it's  
8 interesting. Ivan brings up a great point. The  
9 streaming services, I think, have made it a great  
10 time, in a lot of ways, to be an artist, in the  
11 sense that while money isn't the same, you can be  
12 in your basement when you're 17 years old, and  
13 being totally creative, and you can get your  
14 music out there to anybody, which is something  
15 that I think is really powerful, and technology  
16 has given us a great ability to do that.

17 But, if you're not an artist, if  
18 you're just a songwriter, it's an incredibly  
19 difficult time to be in the music business  
20 because, again, the streams of income have  
21 changed so much so that I was sort of on the  
22 cusp, when I started my career, of streaming.

1                   I think I had my first Top 40 record  
2                   in 2010, and on that record we sold, I think, 5  
3                   million hardcopy albums. And that's significant  
4                   income for people writing album cuts.

5                   If you don't have a single out right  
6                   now that's a big single, and mostly making its  
7                   money on performance and radio, you're not making  
8                   a living.

9                   So basically a lot of these kids who  
10                  are young and starting out, who haven't made a  
11                  dime writing songs yet, maybe got their first  
12                  publishing deal, and have three years,  
13                  essentially, of a runway, maybe less on the  
14                  advance they've gotten if they live really,  
15                  really, really simply, they basically have that  
16                  time to shoot and get a radio hit. And if you  
17                  don't, then your career is pretty much over.

18                  And beyond that, even if you do get a  
19                  radio hit, the fact is there are so many things  
20                  that can go wrong with registration, and getting  
21                  a lot of that stuff right, that if, say, year two  
22                  comes around, you wrote a song in year one,

1 finally year two comes around, a year later  
2 you're starting to expect to see some income from  
3 those songs, you go to your mailbox and you see  
4 that there's no check there.

5 So you call your publisher and you  
6 say, "what happened? "

7 And they go, oh no, there's a  
8 mismatched registration, or there's double  
9 registration, or there's something wrong.

10 And then the process to remedy that is  
11 a disaster. It takes years and years and years.  
12 So it's a really difficult time. For sure.

13 MS. McANALLY: We know that there's a  
14 lack of information for young creators when it  
15 comes to mechanicals, that's obviously a big part  
16 of why we're here today, but there are some other  
17 barriers to discuss. I think Regan maybe you --

18 MS. SMITH: Yeah, I think when we  
19 connect this to the picture of what the Music  
20 Modernization Act is supposed to do, and what the  
21 Mechanical Licensing Collective is supposed to  
22 do. If someone is unmatched, they're supposed to



1 be able to come forward.

2 And if this is just focused on  
3 mechanicals, which already, on the songwriting  
4 side this is a stark picture, is that going to be  
5 a barrier to getting people who are not already  
6 getting paid incentivized to participate in this?

7 MR. DELICATA: I don't think so,  
8 because I think, like I said, the pie is so small  
9 that songwriters, they want every form of income  
10 that they can get. So if they know that it's out  
11 there, and how to get it, they're going to get  
12 it. And they want to get it. And I think that  
13 knowing that that pie potentially could increase  
14 over time, and that music is being consumed at  
15 higher and higher rates every year, in terms of  
16 general consumption, that this could get better  
17 over time.

18 And I think it's just people having  
19 the knowledge of how to go do it, especially if  
20 you're independent. Because right now, if you  
21 don't have a publishing deal -- correct me if I'm  
22 wrong -- it's pretty hard to collect your

1       mechanicals.

2                   I've never released a song outside of  
3 my having a publishing deal, but I think that  
4 that's an issue that needs to be addressed more -  
5 - so, is just allowing people to, A, know that  
6 those mechanicals are out there to be collected,  
7 and B, how to do it in a simple and concise way.

8                   MS. SMITH: So, the rate for  
9 mechanicals is set in a compulsory license.

10                  MR. DELICATA: Right, of course.

11                  MS. SMITH: That can be adjusted every  
12 five years.

13                  MR. DELICATA: Yes.

14                  MS. SMITH: So, like you mentioned,  
15 planting a garden. It's something that can grow  
16 as streaming grows. Do you think there's a  
17 movement to get buy-in now as the industry starts  
18 to move more towards streaming?

19                  MS. McANALLY: That's why we're here  
20 today, right?

21                  (Laughter.)

22                  MR. BARIAS: Yeah, I think it's

1 important to dovetail on what he's saying, and to  
2 touch on what you asked previously. I think we  
3 have to recalibrate the way they're looking at  
4 this. We have to get them to see that there is  
5 money being left on the table, and not look at  
6 the streaming platforms as a system of metrics  
7 that they're looking at to see, where am I  
8 polling best, in terms of touring, and let me  
9 really worry about how I'm going to play these  
10 venues and these shows, and that's how I'm making  
11 my money.

12           You have to really look at the way the  
13 streaming services are empowering artists.  
14 They're presenting this idea that it's a tool to  
15 empower you to better understand your data, as  
16 opposed to letting them see that this is really  
17 about economic empowerment, and having them see  
18 that there are issues that exist within the  
19 platforms, and the current business model, that  
20 they are not indoctrinated, and therefore don't  
21 know there is a lot of money being left on the  
22 table.

1                   So I guess, looking at the problem,  
2 moving forward, things like compulsory licenses,  
3 and things of that nature being inclusive in this  
4 dialogue, is something that could perhaps help.

5                   And put the onus back on everyone  
6 else, all of the stakeholders, to help alleviate  
7 the stress the artist is feeling, or the creators  
8 are feeling, when they have to fend for  
9 themselves out here and not really knowing the  
10 proper way to navigate it.

11                   MS. CASH: I think it's worth  
12 restating. Something that Alex touched on, too,  
13 was that the onus shouldn't be entirely on the  
14 songwriter to know that they have money and how  
15 to collect it.

16                   I mean it's a completely obtuse,  
17 labyrinthine kind of process to find it. And not  
18 everybody is Taylor Swift and has a team of  
19 lawyers who can keep looking for her money to get  
20 it for them.

21                   And two thousand dollars to a  
22 struggling songwriter, that's significant. You

1 have to remember we're all freelance. We don't  
2 get health insurance through our company. We have  
3 to pay our expenses just like anyone else.

4 And these young songwriters -- as a  
5 songwriter, and that's what I was when I started  
6 out and thinking it was a very noble profession,  
7 and proud of my work, and they are, too, this  
8 younger generation. And they deserve to be  
9 compensated for it.

10 MS. McANALLY: This is sort of to  
11 everybody, but are there other barriers that you  
12 foresee that might preclude songwriters and  
13 independent publishers from claiming their works  
14 through this portal? For instance, if the data  
15 requirements are very detailed, or the user  
16 interface is not friendly.

17 MR. BARIAS: Yes, absolutely. I think  
18 that's key. You look at how when you're trying to  
19 upload music, the process on a lot of these  
20 different aggregators or distributors is pretty  
21 simple. You know where your name goes, you know  
22 where the name of your song goes, you know who

1 mixed it, in some cases they actually have those  
2 fields where you can input credit. And it's a  
3 pretty straightforward process where in 30  
4 minutes you can upload a song. A lot of these  
5 platforms also have mobile apps.

6 Most artists that I interact with are  
7 really attuned to a digitized, on-the-go  
8 mentality. They're untethered from laptops and  
9 desktops, and everything they do, they do on  
10 their phones. So I think when you talk about  
11 creating a portal, it has to be something that is  
12 really attuned to how creators are creating.

13 And it has to be something that's  
14 nimble. Anything encumbered with a lot of  
15 details, or anything that could make them feel  
16 that this is too academic, or too administrative  
17 -- because, quite frankly, a lot of them are  
18 wearing many hats, and an administrative hat is  
19 the one you like the least.

20 So it has to be something that still  
21 makes them feel like they're a creator, and  
22 they're being empowered in another aspect of

1 their creativity. So that portal has to be  
2 something that will speak to that artist who  
3 doesn't really understand a lot of the legal  
4 jargon, and things of that nature.

5 MR. DELICATA: Yes, we worry about UI  
6 in everything. UI is such a huge part of anything  
7 that's involved in tech, so I think it needs to  
8 be a consideration in anything. And in terms of  
9 just registering music, because it's an  
10 administrative thing, doesn't mean that we  
11 shouldn't have equal consideration of the user  
12 interface, and how easy that is to use. I know,  
13 even for me, and I'm older, I'm the oldest person  
14 in almost every room that I work in --

15 (Laughter.)

16 MR. DELICATA: I'm serious. I'm not  
17 joking. My sessions are mostly nineteen, twenty  
18 year old kids. And some of them are making some  
19 of the most moving and powerful music that is  
20 being consumed. And I don't have a printer in my  
21 house, you know what I mean? And these kids  
22 certainly don't have a printer. So if we need

1       hardcopy signatures on things, they're not  
2       getting done. It's just never going to happen.

3                 So the idea is we have to find a way  
4       to do this, like he said, totally on the move.  
5       It's got to be click-click-click. Fill in -- have  
6       my information already set up. One button. Boom,  
7       let's go.

8                 MS. CASH: All right, so since you  
9       brought up age, I have to take that.

10                (Laughter.)

11                MS. CASH: Okay, so it's easy for you  
12       guys to upload a song through a portal, and you  
13       know what to do and everything. And I'm fairly  
14       tech-savvy for someone of my generation. I still  
15       have to ask my son, how do I make a playlist on  
16       that? How do you drag this there? What do you  
17       upload there? So, I know plenty of songwriters  
18       older than me who do not do that --

19                MR. DELICATA: Right.

20                MS. CASH: That are not digital  
21       natives, none of us. And they have problems with  
22       that. They also deserve to be paid.



1 MR. DELICATA: Absolutely.

2 MS. CASH: Right?

3 MR. DELICATA: Yes.

4 MS. CASH: These guys are sitting in  
5 a room writing songs all day, making a demo tape,  
6 sending it out for someone to record, and  
7 assuming they'll get paid for it if the song gets  
8 recorded. Not many albums sell five, ten million  
9 anymore.

10 (Simultaneous speaking.)

11 MS. CASH: Where you can depend on  
12 that income.

13 MR. DELICATA: Not even close.

14 MS. CASH: That doesn't happen  
15 anymore.

16 MS. McANALLY: Sure. So obviously we  
17 have a data problem in the music industry, and  
18 that's why we're here. Whether it's matching data  
19 across platforms, or getting data right near the  
20 moment of creation, we're faced with some really  
21 big challenges.

22 Ivan and Alex, from a producer-writer

1 perspective, what are some realities that are  
2 challenging from your standpoint when it comes to  
3 capturing that information? From song splits on  
4 the musical works side, to attribution for  
5 musicians. And when are you having those  
6 conversations typically?

7 MR. BARIAS: Well, that's a problem  
8 we've all been dealing with at the Recording  
9 Academy, where I sit on the board of trustees,  
10 and I co-chaired a producers and engineers wing,  
11 and this has been an initiative of ours for the  
12 past ten years. We've been struggling with how to  
13 properly gather credits, how to properly gather  
14 data.

15 We've partnered with many  
16 organizations, DDEX is one of them that we work  
17 with, in terms of being able to try and figure  
18 out a solution and alleviate these issues.  
19 Because, quite frankly, when you get into -- when  
20 you're in a creative process, and you're caught  
21 up in the creative rapture, the last thing you're  
22 thinking about is, let me gather this data, let

1 me gather these data points, let me figure out  
2 who's writing what, or who's producing what in  
3 terms of splits. We're not thinking about that.

4 And then the way that we work, we're  
5 mobile, everyone works, everyone has their own  
6 rig, sometimes people are working on the songs  
7 until it's time to release these songs. And in  
8 many instances, as we were talking about earlier,  
9 it could be a year from now. And the memory can  
10 get a bit hazy.

11 So, when you're talking about  
12 independent artists, it's a little bit more like  
13 the startup mentality. They tend to be a bit  
14 fairer with each other and split everything  
15 evenly. And you even said, they split masters.

16 When you're talking about labels,  
17 that's where it gets a little bit tougher. But,  
18 the Recording Academy is a strong advocate for  
19 creating naming conventions, creating  
20 recommendations on how to gather data, how to  
21 collect this data, how to properly credit. And we  
22 have several partners that we deal with also.

1       Soundways has a plug-in called Sound Credit. VEVA  
2       Sound has one called Studio Collection -- I  
3       forget what it's called, I don't want to quote  
4       the plug-in wrong. But these are companies that  
5       exist to help facilitate the gathering of the  
6       data.

7                   And something that I really feel  
8       strongly about, digital audio workstations, which  
9       are called DAWs, is what we use to record a lot  
10      of our music. You have Pro Tools, Logic, Ableton  
11      Live, et cetera, et cetera.

12                   I think there should be a process that  
13      forces these manufacturers to include some of  
14      these technologies and allow you to embed XML  
15      files into proprietary --- one proprietary format  
16      that can probably travel downstream with the  
17      file, so that when it goes to the next person,  
18      all they have to do is import this track and then  
19      automatically the file gets loaded onto that  
20      track.

21                   And then as it goes to the next  
22      subsequent person, you're gathering more data,

1 more data, and more data as it goes downstream.

2 So that when you do finally send the final master  
3 out, it has all of the information that you need.

4 This would be the same thing as  
5 licensing an MP3 codec, that exists on all of  
6 these different digital audio workstations. But  
7 it has to be something that will have to have  
8 buy-in from many stakeholders so that they can  
9 find a solution to this common problem.

10 MR. DELICATA: Yeah, I mean, even to  
11 me, like, you know, even if we are super  
12 conscientious about it on every stage of the  
13 process, even days after a session, gathering the  
14 information and trying to do splits right away,  
15 things like that -- which isn't ideal from a  
16 creative perspective, but it's something that I  
17 suppose could happen -- the issue is that  
18 sometimes this music changes hands, like you  
19 said, three or four times before release.

20 So, say I start an idea at my house  
21 one day, and I'm doing it with two co-writers,  
22 and then Ivan has a session with Rosanne two days

1 later, and I'm like hey, that'd be perfect for  
2 them to work on, so I send it to Ivan.

3 I'm not even in the room. He has no  
4 idea who I made the idea with, all I know is I  
5 just sent him something really amazing, and  
6 they're going to finish it.

7 So, say they finish it and an artist  
8 cuts this song, so they send it to Dua Lipa. She  
9 goes hey, I got my next single, amazing, we're  
10 all stoked.

11 He calls me, he says we got a single.  
12 Her --- she maybe brings in a producer to work on  
13 it from her team.

14 MR. BARIAS: Diplo?

15 MR. DELICATA: Sure, Diplo's in on it.  
16 Great. And then, you know, like maybe there's  
17 somebody else working on it, and there's a  
18 release date set, right, by the label.

19 And we're working up until the release  
20 date to get this out, and they hit us three days  
21 before, saying we need these producer agreements  
22 signed in splits.

1                   And so, what happens is they're not  
2 going to push that release date back because  
3 they've set up all this marketing, everything is  
4 all in concert with that release.

5                   And so, then it's like, there's a  
6 scramble to get these credits together, and if we  
7 have to turn them in as like, at the time of  
8 release correctly, I mean, the chances of an  
9 error happening are super large because Ivan's  
10 manager may call him and say, hey, are you cool  
11 with 20 percent on this?

12                   And he's going to be like, great. My  
13 manager may call me and say, are you cool with 22  
14 percent on this? I'm going to say great because  
15 I'm assuming everybody's being communicated to.

16                   They're not asking me about everybody  
17 else's split, they're just saying are you cool  
18 with this?

19                   And so, that's a little bit of a  
20 communication problem, but it's because like,  
21 oftentimes we're forced to rush these things so  
22 quickly, and that they're being worked on in

1 parcel, so it's very difficult to do this really  
2 quickly right at the end when there's a release  
3 date coming.

4 MR. BARIAS: To me that -- that to me  
5 is endemic of what the music industry has become.  
6 I think, like you spoke earlier, when sessions  
7 would happen, and when I first got into the  
8 industry, we were all in the studio working.

9 And the final record that we wrote, we  
10 were all agreeing, you know, by the end of the  
11 night.

12 Now the way music is worked on, these  
13 are the realities of a lot of creators. And  
14 that's something that needs to be addressed and  
15 be central to, you know, the discussions we're  
16 having here.

17 MS. McANALLY: Definitely. To sort of  
18 chime in on that, the USCO, the MLC, and the DLC  
19 have got a big job.

20 Not only in terms of creating this  
21 framework, but also in terms of education and  
22 reaching out to the artists so that they're -- we



1 ensure that they're paid correctly.

2           And for those of you who have been  
3 involved in legal issues that have been --  
4 stemmed from data issues, which I'm assuming is  
5 all of you at some point; do you have concerns in  
6 regards to how the data is matched, and what the  
7 recourse will be if that information is incorrect  
8 in this framework?

9           And can you speak to how hold-ups and  
10 data issues have affected your daily lives?

11           MR. DELICATA: I mean, hold-ups, I  
12 think especially for somebody who's a young  
13 songwriter who's just starting, can be absolutely  
14 devastating, like career-ending, because if  
15 something's like misregistered -- and in a lot of  
16 cases, it's not transparent, so there's no way  
17 for me to just go online and check to see if my  
18 song has been registered properly to my name  
19 across all of these platforms, even if I know  
20 that they're there.

21           And if you're expecting to make that  
22 money, and then all of sudden it's just not

1 there, and it is your only source of income, you  
2 don't really have any recourse, because if you  
3 were to go back -- and even if you're right and  
4 all the creators agree that those are the right  
5 splits and it was just a mistake, a clerical  
6 mistake, or there's a mismatched registration, or  
7 there's a double registration or something --  
8 getting that fixed and getting money credited  
9 that's already been paid incorrectly to people  
10 will take a lot of time, and rightfully so.

11 You know, to debit somebody is a big  
12 deal. You don't want to ask somebody to give  
13 money back that they thought was theirs. It's  
14 difficult as well.

15 So, over that course of a year or two  
16 years of trying to get that money back, what is  
17 that 20 year old kid supposed to do to make a  
18 living? You know, they're probably just going to  
19 have to get a job, which is something that's  
20 really tough.

21 MS. CASH: Yeah, I think what we're  
22 all talking about is transparency.

1 I mean, it just happened to me that I  
2 left -- I changed PROs a few years ago, and my  
3 publisher found a lot of money that my old PRO  
4 forgot to pay me.

5 And I started thinking, well, where  
6 else is money hiding? You know, who else forgot  
7 to pay me? And I think that happens on a regular  
8 basis.

9 You know, if things were transparent,  
10 it would take so much pressure off of musicians  
11 and songwriters. At least we would know.

12 And if the system was easy for all of  
13 us to get into and check ourselves, and not need  
14 a team of lawyers to check, and to submit  
15 something that was easy -- you know, as easy as  
16 buying something online -- it would change a lot  
17 of lives.

18 And particularly young songwriters  
19 who, they do have career-ending moments, you  
20 know, because that \$3,000 wasn't paid.

21 MR. DELICATA: Right, and that they  
22 don't deserve, either. I mean, the money was

1 theirs.

2 MS. CASH: It was theirs.

3 MR. DELICATA: There just is a  
4 clerical issue. You know what I mean?

5 And so, that's the hardest part, is  
6 both from like, just a business standpoint and a  
7 practical standpoint, but also from an emotional  
8 standpoint.

9 You're so excited when you got your  
10 first hit. I remember having mine, and I was  
11 ecstatic to hear my music on the radio for the  
12 first time.

13 Imagine hearing your music on the  
14 radio for the first time and it playing for four  
15 months, and then expecting to get a payday from  
16 that, and then it just not being there. That's  
17 devastating emotionally.

18 MS. CASH: I know of a young  
19 songwriter who, a big company just co-opted his  
20 song and was using it in an ad, and he said, I  
21 didn't know we were supposed to get paid for  
22 that. I mean, that's heartbreaking.

1 MS. McANALLY: Really. Do you all  
2 think that the possibility that at some point  
3 across the spectrum that, be it at the label or  
4 distributor level, or at the digital service  
5 provider level, that correct data delivery being  
6 compulsory would be helpful or a hindrance, or  
7 how do you feel about that idea?

8 MR. BARIAS: See, we were talking  
9 about this in the green room, and it was a  
10 resounding yes, even though this would mean that  
11 it is regulation, which some people will look at  
12 it as interference, but there are various ways to  
13 look at it.

14 One way would be to look at it as this  
15 will be the perfect scenario for all of us to  
16 ensure that we are properly -- are going to be  
17 credited, and the transparency that we're talking  
18 about will take place prior to anything having to  
19 be agreed upon.

20 Before you even think about, you know,  
21 setting your release date, all of these different  
22 buckets have to be filled.

1           But at the same time, you have to take  
2           the pragmatic approach in terms of how the model  
3           has drastically changed, where it's about being  
4           nimble and being able to put out music, you know,  
5           whenever you're trying to put the music out.

6           So it will have to be something where  
7           all of the stakeholders will have to agree.  
8           Everyone will have to give some buy-in, the  
9           artist, the labels, the publishers, us producers  
10          and songwriters, because quite frankly, it can  
11          turn into a nightmare when, you know, you work on  
12          a project for a year or two, and they're slow to  
13          gather all of these different assets, and now it  
14          can't come out because of this regulation that  
15          exists that prohibits, you know, you from moving  
16          forward.

17          I don't know what that conversation is  
18          going to lead into as we get deeper into 2021  
19          when it goes live, but that's something that  
20          could alleviate a lot of these issues.

21                 MR. DELICATA: Yeah. I mean, I think  
22                 as a concept, it's a great idea.

1                   I just think there's serious  
2 challenges to putting it in place and practice, a  
3 lot of it coming from what I kind of just  
4 described with a minute ago with gathering split  
5 information before a release because, you know,  
6 if you make it compulsory, mandatory to have all  
7 that stuff in before a release, like, if you're  
8 missing certain splits from a certain song,  
9 you're not going to tell Drake he can't release  
10 his album on December 5th because the splits  
11 aren't complete on two songs.

12                   He's either just going to drop those  
13 songs off the record, or the label will probably  
14 just submit incomplete splits, assuming that  
15 they'll fix it later, because they have spent so  
16 much money on the budget to release that album on  
17 that date that they're not going to let a  
18 regulation hold them up.

19                   I mean, producer agreements oftentimes  
20 aren't even completed by release dates. They're  
21 like --

22                   (Simultaneous speaking.)

1 MR. BARIAS: They produce a deck.

2 MR. DELICATA: Yeah, right, anything.

3 So, I mean, these things usually happen, not  
4 always, but can happen in the months following.

5 So, to make that system maybe a little  
6 bit more malleable, where, you know, it's easier  
7 to amend data after it's released, or you have a  
8 three month period after a release where you have  
9 to have something in, or that date can be  
10 flexible, then I think that that's a better idea,  
11 but to have it be before a release date is  
12 extremely difficult to do in practice.

13 MS. CASH: What we were also talking  
14 about in the room is, you know, sometimes they  
15 just make you give up. Like, it's so  
16 complicated.

17 I mean, a producer I work with, he's  
18 been waiting two years to be paid on a project  
19 because they changed the paperwork after the  
20 track was submitted.

21 So this, you know, it's incredibly  
22 complex. He keeps resubmitting it, they keep



1 saying no, you got to do this, now you got to do  
2 this. You know, they assume you'll give up at  
3 some point.

4 MR. BARIAS: I mean, yeah, the music  
5 industry has figured out how to take you to deep  
6 water and let you go.

7 They're exceptionally talented and  
8 gifted at fighting a war of attrition. And like  
9 you said, it's really not set up to make it easy  
10 for you.

11 So, that's why something like what  
12 we're discussing here could be beneficial to a  
13 lot of us, but it's such a nuanced suggestion in  
14 that it requires a lot more conversation because  
15 it could get even uglier and result in a lot of  
16 lost wages for a lot of creatives.

17 MR. DELICATA: Yeah, I mean, I think  
18 these problems do exist.

19 I also think that of course, like  
20 anyone in any business, we have some onus on us  
21 to be responsible for our own data and our own  
22 material.

1 MS. CASH: Absolutely.

2 MR. DELICATA: And I don't want to  
3 lose that in this discussion. Do you know what I  
4 mean? Because we do have to do that, but it  
5 needs to be --- there needs to be some sort of  
6 uniform way for us to do it.

7 Like, the issue now is that we don't  
8 even have any guidelines that I can say to a  
9 young songwriter, okay, you're going to release a  
10 song this way, this is how it's done, here's an  
11 article on how you go through that process  
12 correctly.

13 You want to do it independently, you  
14 want to do it through a major label, you want to  
15 do it this way.

16 There just aren't, there are no  
17 resources. If we had the resources, then I'd be  
18 absolutely comfortable saying that the onus is on  
19 us as creators to take our responsibility in our  
20 own job.

21 But the problem is that we just don't  
22 have those resources.

1 MR. BARIAS: And to your point, in  
2 terms of resources, education is key.

3 The Recording Academy, like I said,  
4 without, you know, going --- keep plugging the  
5 great organization that I belong to, and you and  
6 Rosanne --

7 MS. CASH: Artist Rights Alliance.

8 MR. DELICATA: Hey, hey.

9 MR. BARIAS: So, we strongly advocate  
10 and educate and talk to people about the  
11 importance of credit gathering.

12 I mean, quite frankly, this is your  
13 livelihood, this is your equity on what you're  
14 creating. So it is, the onus is on the creators.  
15 You have to actually do your due diligence, do  
16 the unsexy, unglamorous work.

17 There's no way around it, I mean,  
18 until we come up with, you know, that magic  
19 bullet that's going to be the solution to all of  
20 our woes, you have to do your due diligence.

21 We all have --- if we were functioning  
22 as de facto record labels, you all know the

1 record labels have multiple departments that  
2 handle all of these different aspects, we have to  
3 function like that, and we have to, you know, be  
4 willing to wear those hats until that solution,  
5 you know, presents itself.

6 MS. CASH: I agree, and to expand on  
7 what you said, we're not victims. You know, it  
8 may sound like we're just sitting here  
9 complaining, but we're not victims.

10 Several years ago, the way I got  
11 involved in this is several years ago, John  
12 McCrea of the band Cake -- I was playing in San  
13 Francisco, and he was there.

14 He said, can I meet you in the lobby?  
15 I want to have a cup of coffee and talk to you.  
16 I said sure. And he started by saying, it's time  
17 to grow up. Your money's out there, this is --  
18 your livelihood's at stake. And that's why I got  
19 involved.

20 Like, he's right. I can't just have  
21 some vague notion that somebody's going to take  
22 care of this for me. You know, it's reality.

1 MS. McANALLY: In 2014, Rosanne, you  
2 spoke to Congress and said that at the time, the  
3 climate amongst artists was dispirited.

4 Do you feel that that climate is  
5 similar now, or is there a shift in the way that  
6 artists are --

7 MS. CASH: I think slowly, we're  
8 becoming --- we're realizing that we can empower  
9 our self in this process, and you know, we've had  
10 the support of the Copyright Office, we've had  
11 the support of The Recording Academy, and many  
12 others.

13 I think that they realize that if we  
14 disappear, they disappear. You know, that this  
15 is a -- we're bound together.

16 And the digital landscape has  
17 complicated things, and in some ways, it's been  
18 incredibly unfair.

19 You know, the pre-'72 issue just  
20 strikes at my heart, and I've talked a lot about  
21 that, that how disrespectful it is to legacy  
22 artists that they don't make a royalty in the

1 digital realm.

2 And there are a lot of -- and someone  
3 in the Copyright Office, I think Maria said, you  
4 know, we can't even follow the bread crumbs back  
5 to find out how that began. You know?

6 So, this kind of -- it's inexplicable,  
7 but I believe that we can pull it apart. It may  
8 not be in my generation, but it can happen.

9 MS. McANALLY: Would you all like to  
10 speak to your generation, how creators are  
11 feeling about speaking up for themselves and  
12 participating in events like this, for instance?

13 MR. BARIAS: Well, people are more  
14 active. In my experiences as a creator, I've  
15 lobbied in Congress doing GRAMMYS on the Hill, I  
16 lobby yearly during District Advocate Day, which  
17 is a grassroots -- one of the largest music  
18 grassroots events that we're all part of at The  
19 Recording Academy, 2,000 creators all across the  
20 country.

21 And people are all galvanized and  
22 energized because there's a sense of immediacy

1 and urgency knowing that these issues are dire.

2 We're losing equity at an alarming  
3 rate, and I think a lot of younger creators are  
4 starting -- they don't really grasp it because I  
5 don't think it's being couched in a way that  
6 speaks to them, in a more holistic way, and I  
7 think we have to do a better job of showing them  
8 that you're part of this ecosystem.

9 Like you said earlier, you know, you  
10 may not see the fruits of your labor until much  
11 later, but I'm okay with that, right?

12 So, we have to look at this ecosystem  
13 that we all inhabit, and we have to make sure we  
14 do our part. We have to preserve it, even if  
15 it's for the next generation, which is what we're  
16 doing, but we have to get the next generation to  
17 have some onus also, and ownership in all of  
18 this, and know that this is within your rights to  
19 advocate for these issues.

20 When you bring the political aspect,  
21 that's when things get a little bit crazy, but I  
22 think we all have to do our part in holding each

1 other accountable, and being, you know, true  
2 stakeholders in this conversation.

3 MS. CASH: Yeah, education is key,  
4 like what you were saying, so that they, the next  
5 generation takes ownership because they're  
6 educated and they know what to do.

7 I mean, that's what organizations like  
8 Artist Rights Alliance are doing, is trying to  
9 educate young musicians and songwriters.

10 MS. SMITH: So, I think, you know, the  
11 Copyright Office feels strongly that whether it  
12 be a study or an educational activity we do, our  
13 actions benefit so much from participation from  
14 creators, and we want to hear from creators.

15 We started off this morning saying  
16 well, it will just be very easy if we just got  
17 all of the data at the source, and that sounds  
18 great if you're looking at a big chart, and I  
19 think this panel just explained how the  
20 practicalities make that difficult sometime.

21 So as we start thinking about the MMA  
22 and issues in general, what are the most



1 effective ways, be it the Copyright Office or the  
2 MLC, to reach out to creators and songwriters and  
3 get them to participate?

4 You've mentioned advocacy  
5 organizations. What else?

6 MR. DELICATA: I mean, I think most  
7 young people -- at least people younger than me  
8 that I work with -- the majority of those people  
9 are pretty much just paying attention to what  
10 young people pay attention to, which is  
11 Instagram, Snapchat, TikTok. You know what I  
12 mean? Things like that.

13 So, you know, any way we can, you  
14 know, make them aware of things that way. I  
15 think, you know, inter-community stuff is big. I  
16 know in Los Angeles when the MMA was happening,  
17 Ross Golan did a ton of work, and you know, made  
18 us extremely aware, via social media, and also  
19 just like, person to person, in sessions of  
20 what's going on.

21 And I think a lot of it is just  
22 conversations that we have before we start

1 writing every day. So, you know, I think more  
2 and more people being aware, and then just  
3 spreading that. Word of mouth is probably the  
4 easiest way that I can see.

5 But I think just social media  
6 marketing is the way that it works with  
7 everything now is the most efficient.

8 MR. BARIAS: Yeah, I would agree with  
9 that. I think educating, you know, through  
10 someone they admire on a platform that they're on  
11 is going to be totally --

12 And that's something to consider  
13 because even messages of like, you know, best  
14 practices, when you're talking about the proper  
15 way of recording, people don't want to hear about  
16 that.

17 You know, we have an initiative called  
18 "the loudness wars" that we're dealing with, in  
19 terms of levels on the streaming services, and  
20 we're having an extremely hard time connecting  
21 with the creators on how to fix those things.  
22 But you put the right person in front of them

1 that they admire, they listen.

2 So, this issue is not -- it's so close  
3 to that issue that I think the onus will be on  
4 the Copyright Office to create content that's  
5 visually appealing and stimulating, and  
6 aesthetically connects with that generation  
7 because I think that's what you have to speak to,  
8 is who they are and where they're going, and how,  
9 you know, it connects with them.

10 MR. DELICATA: Yeah, I mean, it's  
11 tough, but I think frankly, like most kids  
12 probably would rather hear it from Pharrell than  
13 from an ad from the Copyright Office.

14 You know what I mean? Like, not to  
15 like, you know --

16 MS. SMITH: Fair enough.

17 (Laughter.)

18 MR. DELICATA: But like, that's kind  
19 of the truth of the matter.

20 Like, people who are young really are  
21 not interested in -- you know, like anything,  
22 like, if you learn math in a math class, you're

1 not going to pay attention, but if somebody who  
2 is teaching you how to do something that will  
3 benefit you and you admire is teaching it to you,  
4 you'll learn it. You know?

5 MS. McANALLY: This is a multi-  
6 generational issue, though. Do you have any  
7 feedback on that as well, on how to reach people  
8 in your generation?

9 MS. CASH: In my generation? You  
10 know, I should say something first about my son's  
11 generation. He's 20 and he made his first album  
12 last year.

13 And he put it up on Spotify, and I  
14 said --- and it's also for sale on iTunes, and I  
15 said "oh, I'll tell all my friends to buy it from  
16 iTunes." He goes, "I don't care about that, I  
17 just want followers on Spotify."

18 I was going, wow, this is a totally  
19 different business than I grew up in. And I  
20 still don't -- I mean, we still support him, so  
21 you know, we're going, okay, that's great, let's  
22 see how that pans out. I'm sorry to my friends

1 at Spotify.

2 But, what was the question, Erin? Oh,  
3 about my generation.

4 MS. McANALLY: What are some effective  
5 ways to reach people?

6 MS. CASH: Well, this may be throwing  
7 a wrench into this whole conversation, but I'm  
8 very pro-union, and I've been a union member  
9 since 1977.

10 And I think SAG/AFTRA does a good job  
11 of education. I think the Musicians' Union could  
12 do a little better. And I know young people  
13 don't join the union, and I was kind of shocked  
14 to realize that, and then I kind of got used to  
15 it. Oh yeah, okay, they're not -- this is not  
16 their generation. They don't really believe in  
17 that.

18 But I'm still very pro-union, and I  
19 think that their education and outreach could be  
20 really strong and helpful.

21 MR. BARIAS: That's key because they  
22 fellowship in an entirely different way.

1 MS. CASH: Fellowship. There you go.  
2 That's what I'm talking about.

3 MS. SMITH: So, I think just one way  
4 to reach creators is -- you hear it from your  
5 peers, from your role models, from your  
6 inspirations.

7 We're running out of time, but do any  
8 of you want to tell your fellow songwriters about  
9 this study or this project, or what they need to  
10 know?

11 MR. BARIAS: Can I curse?

12 (Laughter.)

13 MS. SMITH: Yes.

14 MR. BARIAS: Give a shit. You know,  
15 seriously.

16 People have a very lax approach  
17 sometimes when it comes to what they're creating,  
18 and in so many ways, the music is devalued.

19 And I think unless you care about the  
20 music -- and you can't really understand what's  
21 the intrinsic value of what you're creating, and  
22 therefore, you leave monies on the table.

1           Therefore, these things that we're  
2 talking about here aren't as important as they  
3 could be, so I think, well, my message to them  
4 would be to care.

5           Just as you care about the nuances and  
6 the creative aspect, think about what this does  
7 to your legacy and what you're leaving behind,  
8 and it can motivate you to be, you know, a lot  
9 more proactive in terms of the business structure  
10 of what you're creating.

11           So, that will be what I will say to  
12 them.

13           MS. CASH: I would say that when art  
14 and commerce get married, difficulties arise.

15           And that's what's happened, and it's  
16 become more complicated as time has gone on  
17 because the providers have gotten more numerous,  
18 and like you said, a guy can sit in his basement  
19 and make a record and put it out, and get his  
20 2,000 followers, and you know, be happy with  
21 that, but at the same time, you can't make a  
22 living that way.

1                   And art and music, songwriting -- I  
2                   don't want to see songwriting become like some  
3                   lost folk art. You know, like divining water  
4                   with a stick or something.

5                   It has to exist. Like I said, we're  
6                   in the service industry. We open people's  
7                   hearts. We need that as much as anything else,  
8                   and you want songwriters to exist.

9                   You don't want to just throw syllables  
10                  on a looped track, you want real songwriting to  
11                  exist, so we need education, we need support from  
12                  those in commerce, and we need community.

13                  MR. DELICATA: I mean, I think that  
14                  pretty much sums it up beyond the fact that I  
15                  think to all of like, the young creators, I would  
16                  just say that, keep creating, keep being amazing,  
17                  and just understand that there are people working  
18                  on this, and that they can contribute whatever  
19                  and however they want to, that the channels of  
20                  conversation are open.

21                  So, that's pretty much it.

22                  MS. McANALLY: Thank you so much to



1 the Copyright Office, and thank you so much,  
2 panelists, for being here.

3 MS. CASH: Thank you, Regan.

4 MR. DELICATA: Thanks for having us.

5 MS. SMITH: Thank you all.

6 (Applause.)

7 (Whereupon, the above-entitled matter  
8 went off the record at 1:47 p.m. and resumed at  
9 1:53 p.m.)

10 MR. SLOAN: All right, thanks  
11 everyone. So I am Jason Sloan.

12 I am Assistant General Counsel here at  
13 the Copyright Office, and I'm moderating our next  
14 panel, called Matching Musical Works to Sound  
15 Recordings and Measuring Success.

16 We've already heard a bit about --  
17 that a big part of handling unclaimed royalties  
18 has to do with identifying the sound recordings  
19 that are played on digital services and matching  
20 them to their underlying musical compositions,  
21 and identifying and locating the copyright owners  
22 of those compositions.

1           So this panel's going to provide an  
2           overview of that issue and discuss current  
3           methods and perspectives from our esteemed panel,  
4           including the role of technology, how success can  
5           be measured, existing challenges, things like  
6           that.

7           I want to thank all of our panelists  
8           for being here. I'm just going to introduce you  
9           all real quick.

10           Starting to my left, we have Ed Arrow,  
11           Senior Vice President of Global Digital  
12           Administration at Universal Music Publishing  
13           Group.

14           He is also the chair of the MLC  
15           Operations Advisory Committee. Next to him is  
16           Terry Boissonneault.

17           MR. BOISSONNEAULT: Great.

18           MR. SLOAN: I got that right? Close?

19           MR. BOISSONNEAULT: Yeah.

20           MR. SLOAN: Director of Deployment and  
21           Implementation at Dataclef.

22           Next is Bill Colitre, vice president

1 and general counsel at Music Reports, MRI.

2 Then we have Jay Gress, Senior Vice  
3 President and Head of Copyright at Sony Music  
4 Entertainment.

5 Then Ali Lieberman, Director of  
6 Business Process and Product Management at  
7 SoundExchange.

8 Vickie Nauman, founder of  
9 CrossBorderWorks.

10 John Raso, Senior Vice President of  
11 Client Services at Harry Fox.

12 And as you heard this morning, the MLC  
13 recently announced that Harry Fox is going to be  
14 one of their primary vendors.

15 And last but not least, we have Sarah  
16 Rosenbaum, Music Counsel at Google, and she is  
17 also a board member and treasurer of the DLC.

18 And just as a reminder, full bios for  
19 all of our panelists are in the agenda handout,  
20 which is also on our website.

21 So let's get started. Before we get  
22 too deep into the meat of matching, Vickie, can

1 you start us off with a short introductory  
2 roadmap of the data life cycle? What it looks  
3 like from getting music on to the digital service  
4 to getting paid when the music gets played?

5 MS. NAUMAN: Yeah, absolutely.

6 So, before we did a prep call on this,  
7 and we started kind of pulling apart what's  
8 happening now, where some of the problems occur,  
9 and we realized it would be really helpful to  
10 have a visual aid.

11 So, when you checked in, there's a  
12 flow chart like this. And so, this is really  
13 designed to level set everyone's understanding of  
14 a very high level of how data flows.

15 So, let's first look at the blue side,  
16 which is the master recording. The performing  
17 artists work with the labeler and admin platform.  
18 That's where the ISRC gets assigned.

19 The ISRC then is attached through  
20 distribution into the DSP, different business  
21 models. It gets monetized and used in a service.

22 That same code and the same reporting

1 structure comes back out to the rightsholder.

2 So, what we have is this kind of neat loop of how  
3 data moves through the system.

4 On the other side, it is composition.

5 And again, I know there's lots of really big  
6 publishing brains in the room, this does not take  
7 into consideration everything about publishing.

8 But, at a very high level ---  
9 Michael's laughing --- at a very high level it is  
10 showing how data flows, and then we're going to  
11 talk about where some of the errors occur.

12 So, you're a songwriter, you write a  
13 song, you get an ISWC issued from your performing  
14 rights organization. Now we know there's an  
15 average of nine songwriters per song, so that's  
16 replicated for each song, you know, eight to nine  
17 times.

18 That is then delivered in a feed from  
19 publisher and admin platform into a rights  
20 administration company, and also oftentimes  
21 simultaneous to a DSP.

22 So we can sometimes have two different

1 feeds of the data going out to rightsowners and  
2 to DSPs.

3 Then, inside the music service, inside  
4 the DSP, the music is used and monetized. The  
5 reporting that comes back out is for the ISRC.  
6 It does not include the ISWC.

7 And we heard from Mark Isherwood this  
8 morning there's some really positive movements  
9 around DDEX and feeding these things both through  
10 the system.

11 But once it gets out of monetization,  
12 that's where the matching occurs. That's where  
13 there's an amalgamation of ISRC, ISWC, there  
14 could be IPI codes, company-specific identifiers.

15 So we have this collection of  
16 identifiers, including semantic matching, of you  
17 know, Jay-Z, JAYZEE, all of these kinds of  
18 things.

19 At the rights administration company  
20 in the U.S., that's where matching claims and  
21 conflicts are all handled.

22 After the matching is done, then

1 there's a report that comes out. ISWC goes to  
2 the publisher or the admin platform, and then  
3 back to the songwriter.

4 And so, you know, just looking at  
5 these two, you can see that the publishing one  
6 has -- data changes hands a lot more frequently.  
7 There's a lot more room for error. And we're  
8 going to kind of pull this apart a little bit  
9 today and talk about where some of the errors  
10 occur.

11 MR. SLOAN: Thank you, Vickie. Sarah,  
12 can you build on that roadmap? I know you were  
13 at MRI previously, currently at Google.

14 Can you elaborate on what the data  
15 flow looks like at the digital services where  
16 they're getting the data from, what's happening  
17 with the data while it's there before it gets  
18 matched or sent to a vendor?

19 MS. ROSENBAUM: Sure, and actually,  
20 I'd like to just make a few overarching comments  
21 first.

22 First of all, just to reiterate why

1 we're going over all of these data flows that  
2 happen before data gets to a matching vendor or  
3 would get to the MLC, is because I think that we  
4 need to temper our expectations.

5           The matching problem is not going to  
6 be solved just through advancements in matching  
7 technology. A lot of what is going right --- or  
8 going wrong, and what can go right, is what's  
9 going to happen in the ecosystem before the data  
10 ever arrives at a matching vendor.

11           And so, I think it's critical that we  
12 go through the different stopping points and who  
13 touches the data, and what opportunities we have  
14 to make improvements at each of those stages.

15           So, just to explain why we're talking  
16 about everything that happens before we get to  
17 the actual matching process.

18           And also, just as an opening comment  
19 from a DSP perspective, I want to just say that  
20 we're going to talk about the complications and  
21 how messy this is, and the headaches that come  
22 out of this data matching process, but I just



1 want to remind everyone what we're fighting for  
2 here, and why this is a positive thing, and why  
3 we're doing this.

4 You know, as you heard on some of the  
5 earlier panels, technology kind of brought down  
6 the floodgates for creators.

7 It allowed folks who, you know,  
8 previously were not able to break through those  
9 barriers to release their music to the public.

10 This came with a ton of complications  
11 because you have this massive scale of music now  
12 entering the ecosystem, and you have, as Vickie  
13 mentioned, this, you know, increasing number of  
14 fragmentations of rightsownerships and writers on  
15 each composition.

16 And what this did, is if you think  
17 about a traditional music store where you would  
18 have consignment, and you would actually have to  
19 prove to the record store owner that you could  
20 sell records before you get, you know, space on  
21 that shelf, the physical shelf, the digital  
22 world, you don't need to show that up front.

1 Everyone gets a chance to be put on the digital  
2 shelf for sale.

3           Unfortunately for the music services,  
4 that came with a lot of liability because a lot  
5 of those creators that were entering the  
6 ecosystem were not aware of what metadata was,  
7 they didn't know that they needed to provide that  
8 information in order to get paid or to get  
9 licensed.

10           And so, we were in this conundrum  
11 where we had to either stop carrying all of that  
12 extra digital shelf space and incurring that  
13 liability, or you know, continue to take the risk  
14 of leaving that shelf space open and letting  
15 everyone have a chance.

16           So you'll sometimes hear this referred  
17 to as the democratization of the record store.

18           So, we are really pleased that MMA has  
19 provided an opportunity to, you know, cut off  
20 some of that liability so that that digital shelf  
21 space can remain open and we can address this  
22 data issue in a more thoughtful and less time-

1       pressured environment.

2                   And so, you know, this is our goal,  
3       and we're thankful that that digital shelf space  
4       is going to remain open, and now we need to  
5       figure out, you know, how we do this process  
6       better.  So.

7                   MR. SLOAN:  Do you want to speak at  
8       all to the data flow through the services before  
9       we move on?

10                   MS. ROSENBAUM:  Google's a bit unique  
11       in that respect, so I may want to touch on that a  
12       little bit later when we get into  
13       authoritativeness of data and the actual matching  
14       process because I think it will be easier for  
15       folks to understand how Google deviates on that  
16       way once they hear kind of what the process of  
17       matching is.

18                   But we definitely have a unique  
19       approach where we rely on what the rightsowner  
20       tells us they own instead of relying on third-  
21       party sources of data that may or may not be  
22       correct.

1           But yeah, if we can circle back on  
2           that point, that would be great.

3           MR. SLOAN: Great.

4           Bill, we're obviously going to dig  
5           into the details here, but can you give kind of a  
6           very high level introduction to -- you know,  
7           we've touched on this in the earlier panels, but  
8           you know, what is matching, what are the  
9           different types of matches that have to be made,  
10          what does a matching vendor actually do?

11          And kind of give an introduction to  
12          that to some people who may not be familiar.

13          MR. COLITRE: Sure. So, I'm Bill  
14          Colitre, I'm the Vice President and General  
15          Counsel of Music Reports, which is trademarked  
16          Music Reports, not MRI.

17          MRI is something you do when you have  
18          a very bad injury. Please don't use that acronym  
19          anymore.

20          And I can sort of lead off from where  
21          she was because, you know, the way Music Reports  
22          has operated for the last, you know, 15 years or

1 so, we have been the vendor, the back office  
2 provider for virtually every DSP that has ever  
3 launched in the U.S. for on-demand streaming, in  
4 addition to serving the television industry and  
5 the radio industry, and various other parts of  
6 the music ecosystem.

7 And it's much more than just matching.  
8 Obviously, there's a lot that goes into running  
9 the licensing and accounting administration  
10 infrastructure for anyone who wants to use music  
11 in any, you know, commercial way, in the United  
12 States at least.

13 And the way we work with DSPs  
14 generally is fairly straightforward. A DSP must  
15 go and get rights to use the master recordings in  
16 their streaming service.

17 So they go out and they do a variety  
18 of agreements with master recording owners and  
19 distributors, the major labels, the big  
20 aggregators, generally.

21 It isn't that many licenses you need  
22 to do to get the vast majority of recordings

1 available.

2           And then they send the metadata  
3 related to those recordings to us and say, these  
4 are the recordings that we have the rights to use  
5 on the master side. What can we use from a  
6 publishing perspective?

7           We then take that entire set of  
8 recordings -- and of course it's updated  
9 constantly as new recordings come into the  
10 ecosystem -- and we create a sort of shadow  
11 repertoire of their available catalog, and we  
12 consistently and constantly match it against  
13 music publishing records in our song index  
14 registry, and to other forms of music publishing  
15 information that come in all the time. For  
16 instance, we check the records of the Copyright  
17 Office on a regular basis.

18           Through a proprietary matching  
19 process, we continuously match sound recordings  
20 to musical compositions using syntax matching and  
21 leveraging whatever unique identifiers we can.

22           But perhaps the most complicated part

1 of the whole process is the process of creating  
2 the musical composition database, against which  
3 to do the matching in the first place.

4 We've talked about the fragmented  
5 ownership of musical compositions. One of the  
6 technical challenges, it doesn't get a lot of  
7 press in that, is that let's say you've got a  
8 band with four members who equally contribute to  
9 the writing of a song, and they each decide to  
10 have their own music publishing administrator.

11 You're going to receive four different  
12 sets of data, if you're lucky enough to get flows  
13 of data from those publishing administrators.

14 And they're going to come in different  
15 formats, at different times, with different  
16 artifacts and different problems, and you're  
17 going to have to reconcile those four shares and  
18 recognize that they're talking about the same  
19 musical composition.

20 Compile them into a whole that  
21 hopefully equals 100 percent ownership, and then  
22 store that record for the process of matching to

1 sound recordings that come through the ecosystem.

2 So there's a huge amount of really  
3 detailed work that goes into it. It's a ton of  
4 complexity, it's a lot of iterative systems. It  
5 isn't any one thing. But that's a brief overview  
6 of it.

7 MR. SLOAN: Great, thank you, Bill.  
8 Ed, coming from Universal, can you maybe give an  
9 overview of the publisher perspective here on  
10 this data life cycle, and matching, and how you  
11 ensure the musical works in your catalog are  
12 getting properly matched and paid out?

13 MR. ARROW: Yeah, sure. I mean, you  
14 can think of this process as sort of a series of  
15 inputs and outputs, right?

16 The inputs are the information  
17 delivered by the record labels to the DSP with  
18 the sound recording data, the information  
19 delivered by publishers to either the DSP or the  
20 service handling the administration on behalf of  
21 the service, explaining what they control and how  
22 to pay them. And then at output, or well, then



1 at the service, the data matching, and then the  
2 output being the royalties ultimately paid out.

3 So for music publishers -- well, the  
4 major music publishers, and some of the large  
5 independents, we use a file format which was  
6 discussed earlier today, called Common Works  
7 Registration, or CWR.

8 And that file, is a, as the name  
9 suggests, is a one size fits all file format.  
10 It's utilized to advise our shares, our claims to  
11 music rights organizations all over the world.  
12 And for many compositions that we control, we  
13 control just maybe one of many shares. Maybe we  
14 just control one of many writers. And we may  
15 also control just a limited number of  
16 territories.

17 The CWR file will contain everything  
18 we control in every territory around the world.  
19 So, it may say that we control one writer's  
20 share, 25 percent. We control that share in the  
21 U.S., Canada, and the UK, and then it will show  
22 that share that we control, that 25 percent, both

1 under performance rights and mechanical rights.

2 And then each recipient of that file  
3 has to parse the information that is relevant to  
4 them. So if we're submitting a file like that to  
5 HFA, for example, they'll just look at the  
6 mechanical rights share for the U.S. only, and  
7 log that claim in their system, and ignore the  
8 rest of the file.

9 In creating these files, it's very  
10 important for us to put in the proper  
11 identifiers.

12 Now, when the song is brand new, when  
13 we first submit it for CWR, we usually don't have  
14 an ISWC yet because that will be created by the  
15 society after we submit CWR to them, and we're  
16 submitting CWR to everyone at the same time. So,  
17 we may have to supplement that information later  
18 on.

19 But we will put in IPI codes, which  
20 are unique identifiers for writers and  
21 publishers, so an administrator can properly link  
22 if they need to, the publishers to other songs in

1 their system with the same publisher.

2           It's important to think about this in  
3 terms of -- people talk about technology a lot,  
4 and I think Sarah was trying to point out before  
5 -- whatever technology we use, getting the data  
6 correct up front is the most important thing. If  
7 we don't get that right, the technology won't  
8 even matter.

9           Now, publishers other than those who  
10 can handle the CWR format will probably use  
11 other, or do use other formats to deliver songs.  
12 I think John and Bill can probably speak to those  
13 formats.

14           But I know you can go online and  
15 register your works that way. They may accept  
16 certain spreadsheet templates for registration,  
17 as well.

18           MR. SLOAN: Great, thank you. And  
19 Jay, basically the same question. Coming from  
20 Sony, can you give a little color to the record  
21 label perspective and how your data fits into  
22 this life cycle?

1           MR. GRESS: Great. Thanks, Jason. I  
2 really appreciate being asked to be here to give  
3 the label perspective on some of this stuff.

4           And I think Vickie's chart here, or  
5 our chart gives me just the right lead-in because  
6 when you look at this chart -- and I know we're  
7 focused mainly on streaming, but on the  
8 composition side, I don't see label listed here  
9 anywhere.

10           And so, I have to point that out. And  
11 I guess that's why I'm here today.

12           So, from the label perspective, we do  
13 play a key role, and we've traditionally handled  
14 the mechanical licensing for physical, and then  
15 for downloads.

16           We also license other uses, such as  
17 video, and all the different things that labels  
18 like to do with songs.

19           And so, there are two ways I think  
20 that we play a role. One of them is we are sort  
21 of, in many cases, typically the originator of  
22 the metadata into this life cycle, in terms of

1 definitely obviously the master in sound  
2 recording.

3 But the labels, as they prepare a  
4 release and they record songs, they work with the  
5 artists and producers to get the label copy  
6 information, and also to find out who the writers  
7 likely are, and who the publishers may or may not  
8 be. And that's part of it.

9 So we send, to the DSPs, we send,  
10 usually via DDEX ERN, the label copy type  
11 metadata. But there's also, you know, I did make  
12 a plea to complicate Vickie's chart, but it  
13 didn't happen, but I'll speak to it now, that  
14 there is a simultaneous process where the labels  
15 are working to license all these songs for their  
16 requirements and their liability.

17 Labels come at this with a bit of a  
18 different perspective in some cases than DSPs, in  
19 that, you know, when my team's working on a song  
20 for Columbia Records and their artist, this song  
21 has to be released. It has to be released on a  
22 certain day, it's very important.

1                   And when we clear it in license, we  
2 endeavor to pre-clear all our songs. We take  
3 that information from the label and we reach out  
4 to the publishers, we do a lot of research. It's  
5 a lot of hands-on work that we do.

6                   Traditionally, we have not worked in  
7 an MLC or a society kind of environment, so the  
8 licensing work has been work by work, share by  
9 share type of work, reaching out directly to who  
10 the likely publisher is.

11                   And I think through all that  
12 simultaneous work that we do, and with a sense of  
13 urgency, because we're not sort of trying to --  
14 in a way, we are manually matching, but we're  
15 also trying to clear and ensure that we have the  
16 rights to release our records before release, as  
17 much as possible.

18                   With that in mind, I think we add some  
19 speed and timeliness and urgency to the process,  
20 and I do think we're adding some of these  
21 matches, song to ISRC, with this work when we  
22 reach out to a publisher and we say, "hey Ed, is

1 this your song? What's your share?" And the  
2 publisher comes back to us later. They're  
3 storing that information.

4 Another point is that many times when  
5 we reach out for new songs, the publishers aren't  
6 familiar with the fact that the song exists or  
7 has been recorded. So there's a time lag there,  
8 and we work with the publishers extensively on  
9 that.

10 So, I think both we source some of the  
11 initial metadata into the life cycle, and we also  
12 do a lot of heavy lifting in terms of linking  
13 these things and sharing that information with  
14 several parties.

15 MS. ROSENBAUM: I just --

16 MR. ARROW: I'm sorry, I should have  
17 mentioned, I'm sorry, I just want to supplement  
18 what you're saying, Jay, because you talked about  
19 that you were the originator of the original  
20 match between an ISRC and an ISWC, a song and a  
21 composition.

22 And that when we send CWR files, we do

1 include any ISRCs that we have with those files,  
2 and we also send supplementary files of ISRCs as  
3 we obtain additional ISRCs.

4           Although, there's a question as to  
5 whether or not we would be considered  
6 authoritative for that data.

7           MS. ROSENBAUM: Yeah, I just want to  
8 point out, too, you were talking about some of,  
9 you know, the labels are obviously one point on  
10 this chart where we can look and say, well,  
11 perhaps you're here to play a gatekeeping  
12 function, and that, you know, you're the original  
13 releaser of this metadata, and should you be  
14 coordinating with publishers to get that filled  
15 out as much as possible before it goes out in the  
16 ecosystem?

17           But, you know, there's -- I think we  
18 all oversimplify each other's areas, and there  
19 was a panel I was on with a high level executive  
20 from a major label, and you know, I was giving  
21 him a hard time about, you know, why are you  
22 releasing things without the proper publishing



1 metadata?

2 And he's like, Sarah, have you ever  
3 waited up until 3:00 a.m. to get a Kanye West  
4 album delivered?

5 He was like, when he shows up at 3:00  
6 a.m. to drop that album off, and it has to go out  
7 tomorrow, he's like, I'm not asking him if all  
8 the ISWCs for his writers are properly populated  
9 in the metadata. I don't even think that's a  
10 question I can ask. You know, I'd probably get  
11 fired if I didn't put the album out, you know,  
12 for that reason.

13 And I think that's unfortunate. I  
14 mean, that's the point that I'm trying to make,  
15 is that our expectations need to change. That  
16 shouldn't be an unreasonable question.

17 It can't be one person advocating or  
18 standing up, it has to be a village of people  
19 making this the norm and saying "no, we're  
20 actually not going to put your album out or pay  
21 you until you give us this data."

22 But I know that it's hard, and we all

1 think that everyone should, you know, be doing  
2 more, but it really has to be a group effort.

3 MR. COLITRE: Let me add too, that  
4 absolutist solutions don't tend to work in the  
5 music business because there's such a huge amount  
6 of complexity and special use cases.

7 And we all have to give each other a  
8 little bit more slack in this process, and  
9 acknowledge that a time lag exists in the way  
10 music information moves through the system.

11 I mean, you made the point, Ed, that  
12 if the data isn't right up front, nothing is  
13 going to work.

14 I disagree, I think just with the way  
15 you constructed the sentence, in the sense that  
16 as the dialogue between you just shows, it's  
17 impossible to have the data right up front  
18 because the songwriters haven't necessarily  
19 agreed their splits or sent their information  
20 through.

21 What's important is that through that  
22 iterative process, you continue to supplement the

1 information you're exchanging between each other  
2 until you get to perfection, until you arrive at  
3 authority, and that is the process by which we  
4 refine the data to the point where it can be  
5 actioned for licensing and accounting purposes.

6 MR. ARROW: Sure. I mean, obviously  
7 in most cases, we do have the split information,  
8 so that's a minority of cases.

9 Although, sometimes it happens on big  
10 songs, and it's a real problem, but the point is  
11 don't deliver anything incorrect.

12 MS. NAUMAN: Well, and I think you  
13 also have to look at the length of time it takes  
14 to get an ISWC.

15 You know, there's a -- sometimes it  
16 can be a year after the song has been written and  
17 released. And so, then we have this composition  
18 that's out in the wild getting monetized, and  
19 there isn't a core unique identifier that's  
20 associated with it.

21 MR. COLITRE: And so, that's why we  
22 need to have a period of time built into the

1 administrative infrastructure that allows for  
2 those kinds of predictable lags.

3 And one of the best things about the  
4 MMA is that it sets that time at 36 months,  
5 right? There's three years in which the MLC has  
6 time to do its work, to assemble that  
7 information, to refine that information, to make  
8 sure that they've got it right before, you know,  
9 the money gets liquidated by market share, and  
10 everyone throws up their hands and says we can't  
11 do anymore.

12 So, that's the kind of structure that  
13 we need here, is some cushion of time that allows  
14 this administrative work to get done in an  
15 imperfect environment so that the writers can get  
16 paid accurately.

17 MS. ROSENBAUM: And for comparison,  
18 that timeline used to be somewhere around two or  
19 three days. You know, you get the label  
20 metadata, the album's going to be released in a  
21 few days, and this entire process that we're  
22 talking about of matching had to take place

1 within a few days -- you know, a vendor  
2 internally -- in order to get licensed on time.

3 And we're thankful I think that that  
4 time pressure has been removed so that we can  
5 actually get this right.

6 MR. RASO: The whole process has  
7 gotten faster, the volume much bigger, and  
8 actually with the barrier of entry reduced, a lot  
9 less knowledgeable are the people doing the  
10 delivery as well, too.

11 So, all of this came together and  
12 resulted in, you know, SoundCloud. I could write  
13 something right now, and in five minutes it'll be  
14 available. And unless everything else that we  
15 just talked about has taken place, it's not a  
16 legal use.

17 MS. LIEBERMAN: And I know we're going  
18 to talk about MDX later, but one thing we're  
19 working on to address this data lag issue is  
20 helping along the conversation between record  
21 labels and publishers to exchange the data before  
22 the recording's released so that, you know, after

1 usage, months after usage, when it's being  
2 reported to a matching vendor, all of that  
3 information is making its way through the supply  
4 chain, so there's really not much a matching  
5 vendor needs to do because you're getting the  
6 recording data up front, you're getting the  
7 publishing data up front.

8 It's the authoritative sources making  
9 the link between the sound recording and the  
10 musical work, so that when it makes its way to  
11 the matching vendor, and ultimately through  
12 royalty payment, all of that data's preserved  
13 consistently.

14 So, having all of that captured and  
15 centralized and transparent up front before  
16 release has been really effective.

17 MR. SLOAN: Great. Just since it was  
18 just raised, I want to stay on this topic for a  
19 moment.

20 Could we talk a little bit more about  
21 ISWCs and what the issue is there, and why  
22 there's the delay in getting it released, and the

1 impact that has on this issue? Ed, do you maybe  
2 want to --

3 MR. ARROW: Well, I mean, I'm not an  
4 expert on it, I can just tell you that the ISWCs  
5 are -- oh, go ahead.

6 MR. BOISSONNEAULT: I can help there  
7 --

8 (Simultaneous speaking.)

9 MR. ARROW: Like I said, they're  
10 assigned by societies, they're not -- you know, I  
11 just want to say --

12 (Simultaneous speaking.)

13 MR. ARROW: Well, ISRCs are assigned  
14 by record companies. So, they have a list I  
15 think of codes that they can use.

16 Jay, tell me if I'm wrong. And then  
17 they assign the ISRC when the recording is at  
18 some point in the creation process.

19 Publishers, we don't have that option.  
20 Go ahead.

21 MS. NAUMAN: Well, and there's one  
22 rightsholder for the master recording, and

1 multiple for --

2 MR. ARROW: Right, but at the end of  
3 the day, there should be just one ISRC for each  
4 composition, regardless of how many owners there  
5 are.

6 MR. BOISSONNEAULT: Absolutely correct  
7 because what the ISWC really is, is the  
8 composition. It's got nothing to do with  
9 exploitation, and that's where the business has  
10 failed. Not just in the United States, globally.

11 I administer the ISWC on behalf of  
12 SESAC. SESAC's the administering body. I  
13 actually supply the back end services and the  
14 support for them.

15 And what happens is the way the  
16 registration processes have evolved has held back  
17 the ability to put that ISWC out at the start.

18 So it was encouraging this morning to  
19 hear the MLC is trying to educate, it's trying to  
20 do this right up front.

21 SESAC is also doing this very, very  
22 proactively -- well, I wouldn't say proactively



1 anymore. They're trying to address this very,  
2 very quickly. But the problem is, how do you get  
3 back?

4 Because the entry point where  
5 everything starts to happen in our business is  
6 when the recording goes out, when somebody hears  
7 that song.

8 We've all heard today how you have to  
9 back up and get the shares, get all the  
10 information to support that.

11 That doesn't drive the ISWC. The  
12 business processes the PROs have in place through  
13 the CWR are what's resulted at that delay. It's  
14 not that it has to be there.

15 So what SESAC is trying to do now with  
16 a number of the major publishers is get the ISWC  
17 right away.

18 So when they actually send the CWR  
19 files in with a new initiative that's happening,  
20 is ISWC will come in from the publisher, not from  
21 the societies.

22 MR. ARROW: So, we will be self-

1 assigning them? Like the record companies do?

2 (Simultaneous speaking.)

3 MR. BOISSONNEAULT: Yeah, we'll ask  
4 for them.

5 MR. ARROW: But we'll still have that?

6 MR. BOISSONNEAULT: Yeah.

7 MR. ARROW: And how long would it take  
8 to receive --

9 (Simultaneous speaking.)

10 MR. BOISSONNEAULT: Within 24 hours.  
11 So there's API services --

12 MR. ARROW: And it would be a file  
13 that we would send out and receive a file back?

14 MR. BOISSONNEAULT: Yes, Sony in the  
15 UK is actually --

16 (Simultaneous speaking.)

17 MR. SLOAN: -- risk of getting  
18 duplicate numbers when you do that? Because you  
19 have different --- you have joint owners, you  
20 might all be requesting at the same time.

21 MR. ARROW: Right, what if we and Sony  
22 send you a file on the same day and some of those

1 songs are the same song?

2 MR. BOISSONNEAULT: They will get  
3 matched and you will get back one -- the original  
4 ISWC. The ISWC that was there first is the title  
5 and it's the creators.

6 So if I'm looking at a title and two  
7 creators, no problem, give it an ISWC.

8 It now goes --- and somebody else goes  
9 from Sony, and Universal's filling out the other  
10 half, they're going to come back in and say the  
11 same thing.

12 If they come back in and say, "oh no,  
13 there's a third writer," in a PRO world with that  
14 composition, that's a new composition. There's  
15 now three shareholders to that title.

16 It's different. There's business  
17 processes in place to rectify that afterwards.

18 MR. ARROW: Right.

19 MR. BOISSONNEAULT: But now we're  
20 talking --

21 MR. ARROW: Yeah, that makes it tricky  
22 because if one publisher doesn't have one of the

1 writers because they don't know, then you're  
2 going to get two different files that you don't  
3 reconcile against each other, and you're going to  
4 assign two ISWCs to the same song.

5 MR. BOISSONNEAULT: Yeah. And then  
6 you have to deal with that afterwards. You're  
7 relying on the PROs now to recognize that and  
8 deal with it, typically. Yeah, right.

9 MR. ARROW: Right, but that is the  
10 risk of doing it fast then.

11 MR. BOISSONNEAULT: That's correct.

12 MR. ARROW: So you have to just balance  
13 it, right?

14 MR. BOISSONNEAULT: Yes.

15 MR. SLOAN: Thank you. So we've  
16 definitely waded into this a bit, but I want to  
17 bring in our full panel here, whoever wants to  
18 jump in on this.

19 Some of you have already started  
20 talking about it, but I just want to kind of make  
21 sure we get for everyone, all of your individual  
22 perspectives here on matching.

1           You know, various approaches and  
2 methodologies, how you measure success, some of  
3 the challenges you've faced.

4           And it would be really helpful if in  
5 discussing that, some of you can speak to things  
6 like how you use automated processes versus  
7 manual ones.

8           A big one I want to make sure we talk  
9 about is how you deal with conflicting data, and  
10 how you evaluate the authoritativeness of data  
11 when you have it coming from different sources.

12           At what point are you confident enough  
13 in a match that you call it a match and pay  
14 royalties on it, and what kind of standards and  
15 criteria you use for this.

16           John, do you maybe want to kick us  
17 off? And I definitely want to hear from everyone  
18 on this.

19           MR. RASO: Sure. Yeah, there's a lot  
20 of challenges there.

21           MR. SLOAN: Yeah, that was a big  
22 open-ended question, I know.

1           MR. RASO: Yeah, so it's funny, we talk  
2           -- this is the, you know, the matching panel, but  
3           the matching part isn't the hardest part, it's  
4           having the right data organized in a database.

5           As Bill was saying, the challenges --  
6           you get multiple sources of, you know, partial  
7           shares of a song, and you have to match them  
8           together.

9           Even in the example for the ISWC,  
10          sometimes there's a writer missing, and so that  
11          creates a new composition in the database.

12          So, we could successfully match to  
13          one, but the 25 percent share that's lingering on  
14          a duplicate song isn't getting paid, so it's  
15          matched, but it's just not complete, right?

16          So duplicate songs is a big problem.  
17          Right?

18          ISWC helps resolve that, but now I'm  
19          also hearing an example where potentially there's  
20          two different ISWCs, what is essentially the same  
21          composition.

22          So we will never get to perfect, but

1 you know, and there's only so much manual review  
2 you could do, so I mean, automation is necessary.

3 And that's where, you know, two  
4 different numbers coming in from two different  
5 sources where the DSP sends along an ISRC code  
6 along with all the artist-related and performance  
7 metadata.

8 And then sitting in our system, the  
9 only two things that overlap are a title. Titles  
10 are not unique.

11 So, I think I heard Hello was an  
12 example used earlier today.

13 I always use one because there's a  
14 Metallica song, a U2 song, and I think there's a  
15 Three Dog Night song and a Paul Williams  
16 composition, and so, which one is it? And then it  
17 becomes interesting when those artists cover each  
18 other's songs, too, so.

19 So you end up, start building things  
20 where you have knowledge database where you know  
21 if artist is Coldplay, you know, and a regular  
22 writer for Coldplay, like Chris what's his name,

1 is in our database.

2 If the title matches, artist is  
3 Coldplay, writer could be one of this -- it  
4 improves the odds of a match.

5 And then you start playing the game  
6 of, well, how close to 100 percent do you need?  
7 Because 100 percent, you probably won't get a  
8 satisfactory response.

9 So then you lower it, but then you  
10 start getting bad matches, and so you're  
11 constantly toying with those algorithmic -- no,  
12 that's not correct -- changes in order to find  
13 the right place because you have, I mean we, HFA  
14 sits in the middle of, you know, a DSP, as well  
15 as we have affiliated publishers that we work  
16 with, right?

17 And so there's a push and pull of  
18 which way that algorithm should move. Right?

19 I want accurate, I want fast, I want  
20 right, I need license coverage. Right? So it's,  
21 you're getting pushed both ways to get that.

22 So, and then, well, I could talk all



1 day about authoritative, too, and I think there's  
2 several people who are going to talk about it  
3 well, so I won't dodge into that.

4 MR. SLOAN: You can say a word about  
5 it. We definitely want to hear from everyone.

6 MR. RASO: Well, so we just make it  
7 simple in that, unless you own it, or assigned  
8 own it, we don't take it as authoritative, which  
9 becomes a challenge with the record companies  
10 because the record companies will pass it  
11 through.

12 But I don't know if it's correct  
13 because I don't know if it's changed, and  
14 frequently it is, but at the same time, it's not  
15 the latest, nor as direct, and I can't rely on  
16 it, so.

17 MR. GRESS: Trust me John, it's  
18 correct.

19 MR. RASO: Well so, but I should add --  
20 so one of the things we have, there's -- well,  
21 the whole other thing is I have publishers when  
22 we have -- so then we get letters of directions

1 all the time about changes, and I have two people  
2 that I trust completely saying "hey, we've taken  
3 over this catalog."

4 Well, my system says it belongs to  
5 them. I need to go ask them. You don't have to  
6 go ask them, I need that change today, I know you  
7 trust me.

8 And so it's like, well, I can't until  
9 I get authoritative release, I can't really, so  
10 there becomes -- and those are conversations we  
11 have under best practices conversations.

12 MR. COLITRE: So this is a theme that  
13 was discussed a little bit earlier in the day,  
14 that there's technological problems, and there's  
15 people problems, as it was described earlier.

16 But I would try to give us all a bit  
17 of credit on the people side, right? We're all  
18 just trying to do the best job that we can, we're  
19 all in this to try and make this work for  
20 everybody.

21 So let's think about the incentives  
22 that drive people, and not the people themselves,

1 right?

2 The incentives that drive each  
3 rightsowner are to assert authority for something  
4 so that they can get paid on it, so they can  
5 assert authority over it.

6 But their assertions are not always  
7 correct, despite their best intentions, and the  
8 incentives they have is to do it as quickly and  
9 as aggressively as they can to try and get paid  
10 as much as they can.

11 That's just a mathematical fact, it's  
12 not an indictment of anyone.

13 And so, this system is one in which we  
14 have to really think about how we've constructed  
15 the system to maximize the best incentives in the  
16 marketplace.

17 And we talked about how, you know,  
18 economics incentivize a lot of behavior by  
19 publishers, especially independents and  
20 self-published artists, to try and provide their  
21 information into the system.

22 But the farther you get on the tail,

1 the less professional those people are in terms  
2 of asserting rights.

3 They may not be as careful as some of  
4 the larger music publishers are in doing this  
5 work.

6 And so, it's incumbent on whatever  
7 party is running the registry to set up policies  
8 and procedures that take every claim that comes  
9 in as nothing more than a claim. Authority  
10 doesn't exist.

11 You can make different judgment calls  
12 about whether you trust someone or don't, whether  
13 they're a big publisher or a small publisher, but  
14 at the end of the day, the registry has to have a  
15 point of view, and to assemble its registry based  
16 on the information that it believes to be  
17 correct, and stand behind that when it makes  
18 mistakes.

19 That's really I think the essence of  
20 how these things can get done right, and I think  
21 it's one of the core problems that has undermined  
22 industry-wide attempts to build these kinds of

1 databases in the past.

2 It's very difficult to get competing  
3 rightsowners to cooperate fully where at the end  
4 of the day, they view this as a zero-sum game.

5 It's all about market share, and I'm  
6 going to push my market share as high as I can.

7 MR. RASO: Yeah, and that's exactly  
8 the win with the MLC, is there's no committees to  
9 make those industry-wide decisions rather than it  
10 being fought over, of, for me do it this way, for  
11 you do it that way. That competition goes away.

12 MR. SLOAN: Sarah, did you want to?

13 MS. ROSENBAUM: Sure, yeah. I mean,  
14 Google's tried various approaches to this, and  
15 sometimes has gotten yelled at by rightsowners  
16 for doing it the wrong way, so you know, we've  
17 ended up in a way that we think everyone is  
18 comfortable with.

19 And I'm not talking about necessarily  
20 in the 115 world, but just generally speaking,  
21 you know, we're getting a redo, a restart here.

22 So just looking at other areas of

1 like, direct licensing.

2           You know, I think we are constantly  
3 hearing there's not enough data, there's not  
4 enough data, we need more data, which is true for  
5 the long tail of creators, we do need some data  
6 from them. But, I think sometimes we think that  
7 more is always more in this space, and that's not  
8 always correct, you know, collecting every bit of  
9 metadata that you can get your hands on, and then  
10 trying to reconcile that is not going to come to  
11 the best outcome.

12           You know, for example, there was a  
13 time when Google would, you know, collect claims  
14 and metadata and, for example, a creator who  
15 actually is saying I own this would tell us, you  
16 know, we own this, this is our share.

17           But then we would receive ten  
18 different sources of metadata from other parties  
19 that we call third-party data, and they're  
20 saying, well that person actually owns a  
21 different percentage because, you know, there was  
22 a mistake made somewhere out in the ecosystem as

1 the data traveled around, and that mistake got  
2 duplicated over and over again as that data  
3 passed.

4 And so we looked at volume and said,  
5 you know, if these ten sources are saying that  
6 person's share is really different than theirs,  
7 we should override that because, you know, volume  
8 overrides the rightsowner.

9 And then we would get a call from them  
10 saying, what the heck? We told you we owned 50  
11 percent, you know?

12 And so, you know, our system as you're  
13 describing is based only on rightsowner  
14 assertions.

15 Sure, you're going to have conflicting  
16 assertions at times, and you need a conflict  
17 resolution policy to deal with those, but we at  
18 this point in our system would never override now  
19 what a rightsowner tells us that their accurate  
20 percentage is, even if we're getting signals from  
21 ten other places that maybe that's different.

22 Now we don't ignore those signals. We

1 have a proposer tool where we say to that  
2 rightsowner, hey, like ten different people are  
3 telling us this. Is that correct or not correct?

4 But until we receive that actual  
5 assertion from them confirming those third-party  
6 signals, we don't take that as truth for  
7 accounting and payment purposes, so.

8 MS. LIEBERMAN: And so, touching on --  
9 and I think you mentioned it earlier -- the whole  
10 issue of overlap identification, it's very  
11 important to have granular, precise rights  
12 management systems because you need to track  
13 rights across time period, across territory,  
14 across right type, performance versus mechanical  
15 because you're getting two CWRs coming in.

16 One's a sub-publisher in the UK saying  
17 they own this share, and another one is a U.S.  
18 publisher administrating in the U.S. saying they  
19 own the same share. Your systems have to be able  
20 to identify, that's actually not a conflict.

21 So I think someone in an earlier panel  
22 was talking about 3D rights, and having a system



1 that's able to handle that is very important when  
2 you are identifying overlaps. We're actually now  
3 looking at like, four or five dimensions.

4 So it's having that granularity  
5 especially, you know, scale, volume we're talking  
6 about tens of millions of performance lines being  
7 processed each month.

8 So having systems that can handle  
9 things precisely and at scale is very important.

10 MR. SLOAN: Anybody else want to give  
11 general perspectives on matching methodologies  
12 and data authoritativeness? No? Terry, do you  
13 want to talk about what Dataclef is doing in that  
14 regard?

15 MR. BOISSONNEAULT: I'll stay away  
16 from Dataclef because I'm not here on a sales  
17 pitch today. I think that the --

18 MR. SLOAN: I'm just trying to get  
19 different perspectives from different people.

20 MR. BOISSONNEAULT: I think the  
21 underlying problem that we face is trying to  
22 reconcile what in fact is hundreds on ISRCs for

1 the same creation because I'm getting different  
2 information coming in.

3 We're at the tail end trying to  
4 reconcile a lot of this and get money out when  
5 you hit the matching end, and you have -- I'll  
6 use Pharrell Williams' Happy.

7 There's over 700 ISRCs and two ISWCs.  
8 There's the original creation and one for film.  
9 How do you pick them? The shares are different.

10 So you have to worry about the  
11 different territories, the different rights,  
12 because wherever it's getting released, it's  
13 getting other ISRCs, and this is just bringing  
14 more data in. So the reliance now on having these  
15 cross-identifiers is critical. It's the only way  
16 you can do it.

17 Years ago, we used to be able to do  
18 this textually. You'd start with a title, you'd  
19 start with a name. You can't do that anymore.  
20 You have to start with the identifier, and then  
21 qualify with the title, with the name.

22 Did I get the right one? Oh, am I in

1 the right territory? Is it the right share  
2 split? You have the actual creations where, based  
3 on the territory, the original publishing  
4 changes, so you can't even always rely on that.

5 It doesn't happen a lot, but it's  
6 things that you have to consider when you're  
7 trying to reconcile all of this data. And it  
8 causes a lot of duplication or false duplication,  
9 and that's the hard part, is reconciling that.

10 So that's what's pushing things, like  
11 you have to have claiming portals, you have to  
12 have conflict resolution processes. The business  
13 -- digital world hit the business so hard and so  
14 quickly it couldn't keep up. What's encouraging  
15 now is we do not have restrictions very much  
16 anymore on technology. We have the technology,  
17 we know how to do it.

18 We don't have to worry about, fifteen  
19 years ago, PRO systems were crashing at the knees  
20 as DSR reports came flying in. I don't know if  
21 Mark's still here, but that's kind of his fault.

22 (Laughter.)

1           But the data brought systems to their  
2           knees, and we've gotten past that. We're able to  
3           now process, we're able to do that, so it's not a  
4           technology problem anymore.

5           Is it time to go back and reevaluate  
6           the business processes and how we're working with  
7           the technology -- that's my opinion.

8           MR. SLOAN: So, yeah, did you want to  
9           add something?

10          MR. GRESS: Yeah, I'll just add I  
11          agree completely about the having clear rules  
12          about and statuses about things that are in  
13          process and are not fully matched.

14          And for the label perspective with  
15          that, I mean, our work is very manual, direct  
16          confirmation with the rightsholder or publisher.  
17          That's generally how we operate some processes to  
18          try to automate things.

19          But we get the approval and license  
20          from the source directly, again, generally, but  
21          we engaged in a best practices group, and I think  
22          there was a big benefit to that with the

1 publishers as part of an MOU settlement.

2 And we have rules about how we handle  
3 what we call pending and unmatched, and there was  
4 a big benefit --- there was a lot of  
5 collaboration and work in that environment, and I  
6 think it did work to make things better.

7 And a key thing is, so everyone knows  
8 why something isn't paid clearly, and what the  
9 statuses are. It's just something I would say,  
10 I'd chime in that that's a really important part,  
11 that people aren't guessing why something is not  
12 being paid.

13 MR. ARROW: Agreed, but it must be  
14 transparent.

15 MR. RASO: Yeah, and I guess the thing  
16 is also this conversation is about the people who  
17 are in the room and talking, right?

18 It's the big companies, with  
19 technology and knowledge, and you know, and very  
20 valuable catalogs, and sometimes I feel like the  
21 real core thing that we come to these  
22 conversations that are -- and it's important to

1 notice there's maybe volume-wise in dollar  
2 amount, but volume-wise in sound recording and  
3 composition.

4 That's sort of the people who aren't  
5 in this room, are not having this conversation,  
6 that need to understand. As the artists on the  
7 previous panel were talking, there's sort of a  
8 bit of a high threshold of just knowing what to  
9 do, let alone how to do it. That's a big piece of  
10 what needs to be accomplished.

11 MR. ARROW: We have to make it easy.

12 MR. RASO: Yeah.

13 MR. ARROW: Right. I think somebody  
14 was pointing out on that panel that you can't  
15 have a web portal that somebody goes into, and  
16 it's so ridiculously complicated they get scared  
17 and run away.

18 MR. RASO: Yeah.

19 MR. ARROW: So, it's got to be a  
20 really good user interface, something that they  
21 can go and maybe log in, some very fundamental  
22 information.

1 MR. RASO: Very intuitive, yeah.

2 MR. ARROW: The first time, now they  
3 have a password. Every time they go in, that  
4 information is replicated.

5 I don't know. I'm not going to build  
6 it here on the panel, but the point is it's got  
7 to be really user-friendly and require a minimal  
8 amount of information, and maybe we have to help  
9 them a little bit on the back end.

10 MS. NAUMAN: I also think, you know,  
11 with the MLC, that, you know, the discussion this  
12 morning I think was great about how narrow the  
13 scope is because we can't expect the MLC to solve  
14 all of these problems.

15 But I feel like, you know, I sit in  
16 between the technology industry and the music  
17 industry, and I feel like this is kind of the  
18 mother of a lot of problems that we have in  
19 publishing. You know, it has risk, it has  
20 ambiguity, it has, you know, just all sorts of  
21 things wrapped up in it.

22 And I think that this is also going to

1 open up a really robust startup ecosystem that  
2 are going to start tackling some of these smaller  
3 problems because we can't expect one or two  
4 companies to solve all of this.

5 There are thousands of micro problems  
6 all over the world. But once we start to get this  
7 right, then I think it's really fertile ground  
8 for young companies to come in and say -- you  
9 know, like there's a company, you know, in Dublin  
10 -- Spanish Point Technologies -- where they've  
11 created, you know, a matching engine that can  
12 just be dropped inside. It's all cloud-based, it  
13 can be dropped inside work environments.

14 And I think we're going to see a lot  
15 more of that, and that's where I think we're  
16 really going to, post-MLC, start to see cleanup  
17 all over the world.

18 MR. SLOAN: Ali ---

19 MR. COLITRE: Listen, I'm sorry, I  
20 don't want to sound defensive about this, but I'm  
21 going to have to go back to Los Angeles and face  
22 130 people who have solved almost all of these



1 problems to an enormous degree, and work very  
2 diligently every day to serve a huge range of  
3 music services in these realms, whether it's  
4 creating the song database, creating the track  
5 database, matching the two together, making sure  
6 accountings go out 20 days after the close of the  
7 month.

8 Our platform invented the process of  
9 bulk filing of accountings to creators 20 days  
10 after the close of the month. We innovated in  
11 this space repeatedly, whether it was filing  
12 notices accurately and efficiently, whether it  
13 was settling payments through -- electronic  
14 payments as efficiently as possible, making the  
15 tools available that were both serving the  
16 largest rightsowners with high technical  
17 capabilities, as well as mom and pops in the long  
18 tail able to submit information any way they can.

19 Whether it was creating a royalty  
20 services department that serves the interest of  
21 publishers and doesn't commission their  
22 royalties, but rather shifts the costs of

1 administration to the rights user community.

2 Whether it was creating the first  
3 claiming system that makes it possible to see 60  
4 million unmatched recordings and find your  
5 recordings very powerfully in that, and be paid  
6 immediately, retrospective to the first dollar.

7 And the team that supports everything  
8 Music Reports does have been in the trenches for  
9 25 years solving these problems again and again  
10 and again.

11 And I think we're under-recognized for  
12 the degree to which all of these technical  
13 problems have been solved and actually work  
14 efficiently at enormous volume all day, every  
15 day.

16 MR. SLOAN: Ali, I have a question for  
17 you about volume that we were talking about a few  
18 minutes ago.

19 In recent comments to the Copyright  
20 Office, SoundExchange said -- I'm just going to  
21 quote here real quick -- "ensuring that our  
22 rights management database is always populated

1 with the most current information about who's  
2 entitled to be paid for use of the recordings in  
3 our repertoire database, and handling situations  
4 where there are overlapping claims as to who  
5 should be paid for the use of a particular  
6 recording are much larger challenges than  
7 learning about the existence of new repertoire."

8 It's also my understanding that  
9 SoundExchange currently has something like  
10 140,000 royalty recipients.

11 MS. LIEBERMAN: I think we're close to  
12 200,000 this year.

13 MR. SLOAN: There you go. So from all  
14 that experience at SoundExchange, I was hoping  
15 you could speak to what is needed to service that  
16 kind of volume, and what needs to happen to  
17 consistently maintain accurate and de-conflicted  
18 ownership data when it's constantly changing?

19 MS. LIEBERMAN: Yeah, so there's  
20 really sort of three customer groups that need to  
21 be kept in mind. One is the high volume players.  
22 So for the majors, in order to get up-to-date

1 rights information from them, you need APIs, you  
2 need the DDEX messages.

3 We're working with MWN and MDX. We  
4 support ERN moving to MLC. We have the MWN LoD  
5 message that we're, you know, working on  
6 implementing.

7 (Audience member comment.)

8 MS. LIEBERMAN: Oh, I know, sorry,  
9 sorry these are all --- so, Mark should probably  
10 take this. Yeah, sorry, a lot of acronyms.

11 So these are all DDEX messages meant  
12 to communicate metadata, rights data, and you  
13 know, it's really for sort of those with the  
14 technology resources available at their  
15 companies.

16 So that's one constituent group that  
17 needs to be kept in mind. You really need to  
18 serve the volume players in that respect.

19 There's also the middle tier, so  
20 getting up-to-date rights information for, you  
21 know, the mid-size indies.

22 For them, they need bulk claiming, so

1       Excel spreadsheets, you know, is really  
2       important. Being able to upload your data in a  
3       format that works for you, you know, that's  
4       really important in getting up-to-date  
5       information from them.

6               And then the third, which we've talked  
7       about, is the true independents, the  
8       singer-songwriters, the creators, and for them,  
9       you need a very clean, simple, intuitive user  
10      interface where they can go in, give the  
11      information they need, and get out.

12             So, making sure that you are servicing  
13      all three of those constituent groups is very  
14      important when you're trying to manage the  
15      exchange of data and having up-to-date rights  
16      information. Yeah, so keeping those three groups  
17      in mind is very important.

18             MR. SLOAN: Great, thank you. Bill,  
19      do you want to add anything to that from your  
20      perspective?

21             MR. COLITRE: Well yeah, all of the  
22      above, right? It's like Obama's energy policy.

1 We need every single avenue, all of these  
2 acronyms, all the great work that the WIPO  
3 organizations have done, that the CISAC  
4 organizations have done, that the DDEX  
5 organization has done.

6           These are all fantastic tools. At the  
7 end of the day, it isn't a technical problem, it  
8 is a very tractable technical problem. Think  
9 about other domains in which fractional interests  
10 in huge dollar items transact all day in gigantic  
11 volume. You just have to look to New York Stock  
12 Exchange to see vastly more complicated systems  
13 at work.

14           What we need is a system of incentives  
15 and logical processes that combine both technical  
16 aspects and human-centered aspects to work  
17 through this problem with the maximum degree of  
18 fairness and efficiency that's possible.

19           We employ 50 IT professionals who  
20 probably handle 99.9 percent of all the data  
21 churn through systemic processes that work in an  
22 extremely high level of fidelity.

1           But that 0.1 percent requires a great  
2 deal of attention, and so we have another 50  
3 copyright professionals who pour over differences  
4 and contact rightsowners and work through these,  
5 both on the copyright registry side of things and  
6 also on the royalty statement side of things, to  
7 make sure everything ties out and everyone's  
8 satisfied with the output of these things.

9           And there's a great deal of rough  
10 edges in this business. It's a fact that's been  
11 inherent in the publishing business for a very  
12 long time.

13           And the, you know, the working group  
14 that came out of the pending and unmatched  
15 settlement from 2006 where, you know, the last  
16 time the record companies and the publishers got  
17 into this, you know, it was over a quarter of a,  
18 you know, billion dollars. \$260 million, I  
19 believe, was the settlement. This is not a new  
20 problem. Right? We're just in a place now where  
21 the volume of transactions has radically  
22 increased, but the fundamental problem of flowing

1 the data from the rightsowner community into  
2 registries that curate the data in a responsible  
3 way that the rightsowner community can live with,  
4 and that the rights user community can benefit  
5 from -- that's the way to maximize returns to  
6 creators.

7 At the end of the day, this is a, it's  
8 a set of intangible infrastructure for handling  
9 intangible property. And the whole concept of  
10 intangible property is completely arbitrary.

11 The Constitution granted us the right  
12 to create a statutory system that incentivized  
13 creators through a bunch of rules.

14 So, all we need to do is set up a  
15 bunch of infrastructure that allows us to  
16 allocate resources to those creators in the way  
17 that maximizes the imperative of the  
18 Constitution. It's not complicated, other than  
19 we all need to get along and just work through  
20 the problem.

21 MR. ARROW: I'd just like to add, you  
22 know, while the MLC has a lot of IT build ahead



1 of it -- and Richard was talking earlier about,  
2 you know, we have one year to get up and running,  
3 but after that we'll have to improve over time --  
4 the good news is having selected HFA as one of  
5 our vendors, we already have the information  
6 database.

7 We already have a database with a  
8 significant number of musical compositions in it,  
9 and matches to sound recordings. So to that  
10 degree, we hit the ground running, and I'm very  
11 happy about that.

12 MS. LIEBERMAN: One more thing to add,  
13 too. Sorry, I don't want to overlook the human  
14 resource element to all of this too when making  
15 sure we have up-to-date rights information.

16 I think most of us up here have teams  
17 of people who are working diligently with the  
18 rightsowners and the artists and the creators to  
19 make sure that rights are up-to-date and accurate  
20 -- so having a team of specialists who are  
21 familiar with the musical work publishing  
22 landscape is very important.

1 MR. SLOAN: Thanks, Ali. Yeah, Sarah?

2 MS. ROSENBAUM: Yeah, I just wanted to  
3 circle back to -- it's a question you asked  
4 earlier in your long list of questions that we  
5 didn't quite touch on yet.

6 It was just about a match rate and  
7 what is reasonable, and what should the  
8 expectations be. As you guys have mentioned --

9 MR. SLOAN: Literally my next  
10 question.

11 MS. ROSENBAUM: Oh, is it? Okay. Do  
12 you want to ask it first?

13 MR. SLOAN: No, please speak. No, I  
14 was going to ask exactly that. Are there  
15 industry standards or accepted norms as to match  
16 rates and how to measure them?

17 MS. ROSENBAUM: Yeah, because we've  
18 talked about a two-tiered matching process here,  
19 where you have an automated process that matches  
20 everything that you can in an automated fashion  
21 and then you have the things that don't match,  
22 and you have a team of actual human beings that

1 put their eye on that list.

2 And typically that's prioritized by  
3 usage, you know, so that you're paying out the  
4 highest dollar amounts first.

5 So I could see a world where you could  
6 go down a rabbit hole and you just continue to  
7 staff, you know, more and more human beings  
8 looking at this.

9 But what is the point at which you  
10 draw the line, I guess? And this is a question  
11 to anyone on this panel.

12 Like, what is a reasonable match rate?  
13 You know, we'll never get to 100 percent. And I  
14 think starting with a few facts first are  
15 important, and I'll ask Professor Bill this one.

16 MR. RASO: Well, it's just the one to  
17 plug in -- the one piece there is, then, right?

18 So you have staff that does it, but  
19 there are also claiming tools that you put out,  
20 and they use it themselves, right, because  
21 there's that, you know, no one knows your catalog  
22 better than yourself, and so that's where you

1 essentially put the masses to work because I  
2 can't have the expectation that, you know, you  
3 have a million people doing it, and as a result,  
4 the person who cares the most gets to do it too,  
5 so.

6 MS. ROSENBAUM: Yeah, agreed. So I  
7 think that's part of it, is yeah, incentivizing  
8 people, crowdsourcing that effort to get people  
9 to do it, but also just some -- like for example,  
10 Bill, I'll ask you since you work with the data  
11 all the time.

12 Like what percentage of a typical  
13 sound recording catalog actually has one single  
14 play or more, and what percentage has absolutely  
15 no usage whatsoever on a service?

16 And I ask this because it's important  
17 when you're thinking about match rate, are you  
18 thinking as against an entire catalog?

19 Because if you have a 20 percent match  
20 rate of an entire catalog, that might seem like  
21 an abysmal failure, but if none of the stuff that  
22 you're failing to match is actually getting one

1 single play, how much does that matter, and how  
2 much resource should we be putting into fixing  
3 that problem? So --

4 MR. COLITRE: So, yeah, there's a very  
5 steep curve to the music business, right? It's  
6 basically a 99-1 curve. One percent of the works  
7 generate 99 percent of the value, and 99 percent  
8 of the works share one percent of the value. And  
9 that curve is getting steeper all the time. It's  
10 getting steeper because the volume of new  
11 recordings coming into the ecosystem has just  
12 exploded over the last 20 years, to the point  
13 where I think about 40,000 recordings per day,  
14 well over a million tracks a month coming into  
15 the global ecosystem through the aggregators,  
16 through the record companies. And that doesn't  
17 even count the UGC creations, which are off the  
18 charts in terms of volume.

19 So you've got this huge number of  
20 works flooding in and yet there's still only, you  
21 know, a Hot 100, right? There's only so many  
22 tracks that can be the top tracks that are

1 playing at any particular time, so it's very much  
2 a winner-take-all system.

3 Now that doesn't mean we don't have an  
4 obligation to try and match every single one of  
5 those tracks in the system, but it does mean that  
6 there's a very steep curve in terms of  
7 diminishing returns for the effort that you put  
8 in, John, to your point. I mean, it's absolutely  
9 fair.

10 And, you know, to the point you were  
11 making, the closer you are to the creation of the  
12 thing, the more --- the easier it is for you to  
13 solve the problem, both because you're more  
14 interested, but also because you have a smaller  
15 number of releases to look after, right?

16 So on an average track --- average  
17 streaming service today, there's about 50 million  
18 recordings. I would say, just based on rough  
19 numbers over the years that I've looked at this,  
20 maybe 80 percent of those recordings have zero  
21 plays. Eighty percent have zero plays.

22 MS. ROSENBAUM: Yeah, that's a

1       staggering number.

2                   MR. COLITRE: Right, it's a staggering  
3       number.

4                   MS. ROSENBAUM: So I just think that's  
5       where we need to start our expectation, is like  
6       --

7                   MR. RASO: Well, also, the legal goal  
8       posts have moved, too. Right? Every single one  
9       of those, regardless if they play or not, needed  
10      to be matched and properly licensed, right?

11                   Now we're moving to a blanket and  
12      there's protection. So, the need to match those  
13      is focused on things that get played, which that  
14      also makes the ball smaller to focus on, so.

15                   MR. COLITRE: So, if I could just  
16      throw in one other statistic though, this is a  
17      recent one that I thought was pretty remarkable.  
18      On a major UGC platform over a period of time, we  
19      were able to match 99.57 percent of all  
20      creations.

21                   And this was a real shock to us  
22      because generally, if you're talking about the

1 total list of assets on the catalog, you're  
2 matching, you know, maybe 25-30 percent of them  
3 in terms of volume, and 80 percent of them in  
4 terms of money. But in this particular set, we  
5 were matching 99.57 percent of every asset in the  
6 ecosystem.

7 And the reason that we surmise is  
8 because in a user-generated context, everyone's  
9 reusing the big hit songs, the songs that are  
10 easily looked after, the songs that you can find.  
11 And so the problem is very multidimensional, and  
12 it's different from platform to platform.

13 MR. RASO: Yeah, that's just the big  
14 thing to notice is what set are we talking about,  
15 right?

16 So, coming up with percentages is  
17 always a very difficult conversation because it's  
18 what is the 100 percent that we're talking about,  
19 right? So.

20 MR. SLOAN: Right. So I guess  
21 tangential to that is, I guess, how you measure  
22 your success and how well you're matching.



1                   You know, we're talking about  
2 percentages of catalog, but do you look at  
3 percentages of royalties collected, percentage of  
4 streams, all of the above? I mean, what kind of  
5 metrics are kind of the industry norm here?

6                   MR. COLITRE: I just want to add one  
7 additional concept to that point because I don't  
8 want people to think that, you know, we match 80  
9 percent of the royalties and then stop. That's  
10 not at all --

11                   MR. SLOAN: Oh no, I know.

12                   MR. COLITRE: -- how it operates,  
13 right? On a current period basis, within 45 days  
14 after the close of a current period, we're  
15 generally able to match 80 percent of the  
16 royalties just right off the bat.

17                   And so you pay those out immediately,  
18 and then the remaining 20 percent doesn't go into  
19 a black box, it goes into a transparent claiming  
20 system where anyone can add data to it, and of  
21 course we're receiving huge volumes of data all  
22 day from any publisher who can send it to us

1 electronically, through royalty accounting  
2 feedback, through just napkins that people mail  
3 to us with pieces of information on them.

4 And over the 36 months that I  
5 mentioned earlier, we're able to take that  
6 remaining 20 percent and liquidate probably 80 to  
7 90 percent of that.

8 So you end up with between three and  
9 five percent of the pool that either turns out to  
10 be non-music, or PD, or just no owner ever  
11 surfaces for it.

12 MR. SLOAN: And sorry, just to clarify  
13 those percentages, what you were just talking  
14 about is of the royalties that come in?

15 MR. COLITRE: Correct.

16 MR. SLOAN: Thank you.

17 MS. NAUMAN: But if everything was so  
18 perfect, would we be having this symposium?

19 MS. ROSENBAUM: We just like getting  
20 together and seeing each other.

21 MR. ARROW: It could always be --

22 MR. COLITRE: I'm going to

1 respectfully decline to take the bait on that  
2 very loaded question.

3 MR. ARROW: It's good. It's not  
4 perfect.

5 MR. SLOAN: All right.

6 MS. NAUMAN: Yeah, and I also feel  
7 like it's incumbent upon us that we have a major  
8 trend that's happening in the music industry,  
9 which is individual creators in their bedrooms,  
10 people without labels, people without publishers,  
11 people who are, you know, in every corner of the  
12 world who have the freedom to upload their music.

13 And I feel like we do kind of need a  
14 north star around that reality because I don't  
15 think the toothpaste is going back in the tube,  
16 where we only have the, you know, handful of  
17 major rightsholders, and there's a barrier around  
18 individual creators.

19 And so I feel like it's a combination  
20 of things where, you know, a lot of discussion  
21 today about education of the artistic and  
22 creative community. I think that's absolutely

1 key.

2 I also think that some of the portals  
3 and some of the claiming systems that we've had  
4 have been extraordinarily cumbersome for small to  
5 mid-size publishers, as well as individual  
6 writers. And we have to really accommodate this  
7 new reality of what makes up our ecosystem.

8 MR. SLOAN: You keep anticipating my  
9 questions. So let's talk about that.

10 First, maybe we can talk about -- I  
11 don't know if maybe Ed or Jay want to talk about  
12 this, but are there particular, you know, genres  
13 or vintages, or creator groups in particular that  
14 pose a particular kind of challenge for getting  
15 the data that's needed for successfully matching,  
16 and how can we address that?

17 MR. ARROW: I'd say generally  
18 speaking, the more writers on a song, the more  
19 complicated it is, right, because the more people  
20 you have that have to agree to something.

21 Someone earlier on a panel described,  
22 one of the writers described a process in which

1 songs are often written today. I say they're not  
2 written, they're evolved, right?

3 It used to be two or three writers in  
4 a room would sit together, write a song, walk out  
5 of the room having agreed that each one has, you  
6 know, 50 percent or a third.

7 And today, often two or three writers  
8 get together, maybe they put a track together.  
9 Then that goes to someone else who adds some kind  
10 of a topline vocal, then maybe it goes to a  
11 producer who adds something else, and by the time  
12 -- and then an artist does something to it, and  
13 then by the time it's released, nobody really  
14 knows who's going to claim what.

15 MR. RASO: Or all five of those are  
16 released, and they all --

17 (Simultaneous speaking.)

18 MR. ARROW: And they're all released  
19 because Jay's in a hurry. You don't want your  
20 marketing people angry with you. So --

21 MR. RASO: Beyonce wants the song out  
22 tomorrow.

1                   MR. ARROW: Right. No, look. No,  
2                   it's understandable.

3                   Actually, in a way, we do too because,  
4                   right, if you don't hit your targets and it's  
5                   released late, we're not going to make any money  
6                   together.

7                   MR. GRESS: We just call you, and you  
8                   clear it, splits to come later, you know.

9                   MR. ARROW: Right, absolutely. And you  
10                  know, and again, hopefully we can get those  
11                  splits, you know, within a relatively short  
12                  period of time, and as HFA and MRI will -- sorry,  
13                  not MRI, Music Reports will tell you that they  
14                  rerun.

15                  So if we don't get these shares in  
16                  fast enough for the first time they're going to  
17                  make a payment for that, for those streams, but  
18                  we get it in, say, three months later, they'll  
19                  rerun those streams against what we've submitted  
20                  and make the match at that point, and pay us.

21                  So, the big risk is more when you  
22                  never get it in, right? So if you have a three-

1 year period to get your shares in, after which  
2 there's going to be a distribution of unmatched,  
3 right, then you're subject to a market share  
4 distribution, and that's less desirable.

5 MR. GRESS: Yeah, all I can add is  
6 that, you know, for an example, my department  
7 recently was asked by one of our labels to assess  
8 some of the top Billboard songs for clearance,  
9 how easy would these be to clear for videos and  
10 covers. So we'd need to go clear. And when we  
11 did that assessment, it was mind-blowing. All of  
12 the top songs were 12, 15 songwriters, 17  
13 songwriters. It was just mind-blowing.

14 And so I would say pop music is  
15 probably one where it's becoming much more  
16 collaborative, you know, and expanded.

17 MR. ARROW: Yeah, it used to be pretty  
18 much just in rap and hip-hop, and now it's  
19 expanded into pop because I think those songs are  
20 written in the same way now, using the same  
21 methodology that was established in rap and  
22 hip-hop back in the day.

1 MR. COLITRE: Right, there's a lot  
2 more sampling in pop music than there used to be,  
3 right.

4 MR. ARROW: But it's not just samples.  
5 Samples actually are often cleared prior to  
6 release. The record companies are really good at  
7 getting that done.

8 MR. COLITRE: No, but just in terms of  
9 managing the database problem. We often  
10 demonstrate the song Grillz by Nelly, which has  
11 17 writers and 23 music publishers. Yeah, figure  
12 that one out.

13 It's a very complicated situation, and  
14 we've done an analysis. You can Google Music  
15 Reports and number of composers, and you'll find  
16 the report that we put out a few years ago where  
17 we analyzed the hits of many decades, and  
18 discovered that indeed the number of songwriters  
19 and the number of publishers on works is  
20 increasing year over year over year.

21 MR. ARROW: When I first got into the  
22 business, virtually every song in the catalog



1 that I worked for at that time had two writers on  
2 it, and a few of them had three.

3 And then one day a song was delivered  
4 that had four, and I remember my boss saying oh,  
5 it's a California hot tub party.

6 MR. COLITRE: But to correct something  
7 that Vickie said earlier, this fragmentation  
8 doesn't exist solely on the musical composition  
9 side.

10 It's traditionally only on the musical  
11 composition side, but increasingly, this is going  
12 to be an issue for the sound recording side of  
13 things, as well.

14 Not only do companies like STEM allow  
15 for multiple owners of a recording to share  
16 ownership of the master recording and to account  
17 that amongst themselves, but we're beginning to  
18 see new markets for even sub parts of songs, like  
19 stems, through platforms like Splice and  
20 Tracklib. So --

21 MR. SLOAN: Do you want to maybe take  
22 one second and just explain what a stem is for

1 people who might not --

2 MR. COLITRE: Oh, a stem is a  
3 component of a song. For instance, just the drum  
4 track, or just the horn track, et cetera.

5 And these things can now be separated  
6 and marketed, either because you have the  
7 original master tapes and can separate them, I  
8 understand there's now technology that can  
9 deconstruct them into their component parts and  
10 separate them and sell them that way.

11 A perfect example, I guess, would be  
12 Old Town Road had a banjo part in it that had  
13 been taken from a Nine Inch Nails song, and then  
14 re-purposed through a library sold by, I think a  
15 Dutch kid or a Belgian kid, and you know, that  
16 circulated back into Lil Nas X's hands, got into  
17 his track, and before he knew it, he had this  
18 monster hit on his hands and needed to go and  
19 find out, oh wait, that wasn't actually on a free  
20 library, it belongs to Nine Inch Nails, it  
21 belongs to Trent Reznor.

22 MR. SLOAN: Thanks.

1           As was alluded to earlier, claiming  
2 portals are part of this process, and since most  
3 of you are part of companies that have claiming  
4 portals, I want to get a sense of how they're  
5 working in terms of matching and reducing the  
6 unclaimed funds, you know, in particular, what  
7 your experience has been. I'd also like to --

8           MR. RASO: Well, I mean, I'd say, I  
9 mean, they get a lot of use. I don't think the  
10 revenue's particularly high because it's a lot of  
11 long tail stuff that's going.

12           And usually the way we work with the  
13 bigger companies is they send us a huge file of,  
14 these are ISRCs that we think are a match, and so  
15 it's done in a bulk fashion.

16           The one by one is pretty much long  
17 tail, so someone might go in and grab -- you  
18 know, these are the 50 songs I control and these  
19 are the sound recordings I know. And it's a  
20 couple dollars. So, yeah.

21           So, I mean, the volume from a matching  
22 point of view is high. The revenue is generally

1 not. That's not the user. Yeah.

2 MR. SLOAN: Does anyone have anything  
3 to add to portals?

4 MS. LIEBERMAN: Yeah, so SoundExchange,  
5 we launched MDX about a year ago. We don't have  
6 revenue in the portal.

7 This is about getting data exchanged  
8 between the record label and the music publisher  
9 before the release. But just in the past year,  
10 we've seen great adoption.

11 We have all the major record labels  
12 and music publishers using the site. We have  
13 about 300 labels and 500 publishers registered.

14 So we're seeing really good adoption  
15 trends there, and I think we have about 2,000-ish  
16 works a month where we're getting split  
17 information cycling through the site.

18 So just in terms of adoption in the  
19 industry, it's been going really well.

20 MR. COLITRE: I'd just like to add  
21 that, you know, Music Reports created the first  
22 electronic portal for mechanical licensing that

1 I'm aware of.

2 In 2009, we had been serving the  
3 on-demand streaming industry for several years  
4 already, but there was no royalty rate set yet by  
5 the CRB.

6 So we recorded all of the usage and  
7 held it in abeyance, except for the voluntary  
8 licenses that we had been accounting, you know,  
9 from the very beginning of those services.

10 But everyone that was licensed under  
11 115 needed to get paid in 2009 all of a sudden.  
12 So we built a web infrastructure, it's  
13 musicreports.com, and every publisher has a free  
14 account there.

15 All they had to do is log in, and they  
16 can see every license that's ever been issued  
17 against their catalog, all their catalog as we  
18 show it in the Songdex registry, the history of  
19 all statements that have been paid to them, they  
20 can set their payment preferences, et cetera.

21 I think there are 150,000 publishing  
22 administrators that use that portal now,

1 representing 350,000 distinct catalogs of musical  
2 compositions.

3 And they receive payments through that  
4 system for mechanical rights, but also for other  
5 types of rights in some cases, where we service  
6 companies that need, you know, UGC rights, or  
7 video rights, or education rights, that kind of  
8 thing.

9 MR. SLOAN: Vickie, you had mentioned  
10 that you thought some of the portals might be  
11 difficult to use for some of like, a less  
12 sophisticated DIY user.

13 Do you want to maybe speak to that a  
14 little more?

15 MS. NAUMAN: Yeah, I mean, I think  
16 that, we have what, like 130,000 publishers in  
17 the U.S.? Something along those lines.

18 If you go down to the, you know, the  
19 self, songwriters who are self-published. So, we  
20 have such a wide mix, it's a huge tent.

21 And there is in general I think a lack  
22 of tools for the mid-level to small publishers

1 out there, and I do feel like, you know, building  
2 out the MLC will hopefully open up more tools for  
3 that cross-section.

4 They can't all afford the software  
5 that the bigger publishers use. So, they're  
6 working with spreadsheets, and they're working  
7 with really a lack of information.

8 And so, if you think about if you're  
9 a composer and you go into a portal and then you  
10 have to click through, and you say oh, you know,  
11 that looks like my song, but I should listen to  
12 it.

13 You know, you have to listen, and then  
14 you can log it, and --

15 MR. RASO: Well, I guess I don't know  
16 how to make that simpler than you could search by  
17 song title or your name, and listen to it.  
18 Right?

19 I don't know. It's just it's a high  
20 volume. That's the challenge. Like, we can't  
21 make the problem simpler because, you know, we --

22 MS. NAUMAN: Well, I think the problem

1 would be simpler if we had more proactive  
2 registration and more active registration out in  
3 the community.

4 MR. RASO: And they want to be in the  
5 claiming portal. Yeah.

6 MS. NAUMAN: Right, exactly. And so,  
7 then we start cleaning that up, you know, people  
8 put that information in once, and then it just  
9 continues to improve over time.

10 And I think we should --- you know, I  
11 think we should have a goal with these claiming  
12 portals that, you know, we're trying to reduce  
13 them so that we don't have to do this.

14 Because, you know, what ends up  
15 happening is kind of the same thing as the  
16 unattributed royalties, is it's too labor  
17 intensive, everyone's told there's not that much  
18 money in there, there's too much time, and so  
19 people don't bother.

20 And then, you know, the money just  
21 ends up getting settled by market share anyway.

22 MR. RASO: And to Bill's point though,



1 I don't think there is a technology shortage  
2 here, right?

3 There's actually a lot of good  
4 solutions, it's just it's driving everyone to a  
5 single point, and with the knowledge of how to  
6 use them.

7 I mean, there -- the law drives some  
8 of the complexity about what you need to know  
9 about your copyrights, or that you need to know  
10 the difference so that you sign up for a PRO  
11 versus mechanicals, versus -- right?

12 You know, I wrote a song and I'm 16,  
13 and you know, there's a lot of responsibility  
14 when the gatekeepers go away.

15 So there's a pro and con of both ways,  
16 so now it's really I think mostly about education  
17 and the support for that.

18 MR. COLITRE: I agree with everything  
19 you said, but I just want to point out that --

20 MR. RASO: I hear a but.

21 MR. COLITRE: Well, just to go back to  
22 Alisa's comment earlier about this being a very,

1 very narrow thing that we're talking about today.  
2 We're talking about U.S. mechanical rights  
3 administration for on-demand streaming companies.

4 And the same group of publishers that  
5 needs to manage this set of their publishing  
6 information needs to manage that across  
7 performance rights, and synchronization rights,  
8 and print rights in every territory of the world,  
9 and they need to find systems that are holistic  
10 and work for them.

11 And so while it would be lovely to say  
12 that everybody shall use one portal that exists  
13 worldwide, and everyone shall use it, that's just  
14 not reality.

15 And so, while it's important -- and I  
16 absolutely am 100 percent behind the educational  
17 effort that's the essence of the MMA, in my view,  
18 to get everyone focused on sending their data to  
19 the mechanical licensing collective so they can  
20 solve this part of their problem, we should not  
21 confuse them into believing that they don't have  
22 other obligations to look out for.

1 MS. NAUMAN: Well yeah, and we also  
2 need to have interoperability of all these silos  
3 all over the world.

4 And we're starting to see things  
5 around data sharing that I think would have been  
6 heresy, you know, even five years ago.

7 You know, the PPL initiative, where  
8 they're, you know, aggregating a data exchange.

9 And this is because, I think the, you  
10 know, the industry in general is saying wow,  
11 okay, you know, we're losing revenue, we are not  
12 able to deliver the metadata that enables the  
13 user to find what they're looking for, and we're  
14 just not able to serve this mass explosion of  
15 creators.

16 And so, I don't think that it's  
17 conceivable that the MLC is going to be, you  
18 know, an organization that can solve all of this,  
19 but I think it will go exponentially further if  
20 we have interoperability and systems that will be  
21 a layer between the MLC and others around the  
22 world.

1           MR. RASO: There will be an ecosystem  
2 that grows around this, right?

3           There is going to be companies, and  
4 there are some now, where you register your  
5 compositions with them, and their job is to  
6 deliver the data to the multiple -- it's not just  
7 going to be the MLC, it's going to be PROs, it's  
8 going to be lyric services and tablature  
9 services, and whatever else gets invented as I'm  
10 speaking, of how rights of a song are going to  
11 get exploited.

12           So, there is still going to be, you  
13 know, a support. I mean, HFA's been around for 90  
14 years, and we don't just do digital, we do  
15 physical product, we do, you know, all the  
16 different things that, you know, that even Bill  
17 was talking about.

18           You try to make it as simple and  
19 one-stop shop as possible for somebody, so they,  
20 you know, they can focus on their art and not,  
21 you know, getting a publishing deal, or getting  
22 a, you know --

1 MR. SLOAN: We're nearly out of time.

2 MR. RASO: I'm sorry, I'll stop there.

3 MR. SLOAN: No, it's no problem. I  
4 just want to make sure we come back quickly to  
5 MDX since we didn't get to really talk about it  
6 that much.

7 If Ali wanted to expand on it, or if  
8 Ed or Jay want to talk about their experience  
9 using it, coming from a publisher and a label,  
10 and sharing their back and forth?

11 MS. LIEBERMAN: Yeah. Maybe I can  
12 just explain it at a high level, and then if Jay  
13 and Ed want to maybe speak to how it's working in  
14 practice.

15 So, you know, and I apologize that I  
16 lost people with all these acronyms, so I'll try  
17 to make this as clear as possible.

18 So, let's say a month before a release  
19 is going to enter the market, Jay's team will  
20 send all of the recording data to MDX.

21 So, ISRCs, artists, track titles,  
22 product information, release date, here are all

1 the writers we know about, here are some of the  
2 publishers we know about. So all of that  
3 information will come to MDX in a message.

4 MDX will then take that information  
5 and parse it, and say okay, this needs to go to  
6 UMPG and their team for publishing splits, this  
7 needs to go to Kobalt and their team for  
8 publishing splits.

9 So then, UMPG and Kobalt will log in  
10 to MDX and provide their splits based on the  
11 recording data and the publishing data that the  
12 label knows about at the time before the release.

13 So then when those publishers provide  
14 their splits, we're messaging that information  
15 back to the label to say here are the shares,  
16 here is how you can go about getting a license,  
17 and then just kind of completing that exchange of  
18 data.

19 And we're now working on LODs and  
20 trying to simplify and standardize that process,  
21 so that when catalogs change hands, rather than  
22 publishers, you know, shotgun blasting emails to

1 50 different licensees, saying "hey, I've just  
2 acquired this catalog," they can do that in MDX.

3 And at that point, it's targeted  
4 messages to the interested parties, saying rights  
5 have changed hands. So --

6 MR. SLOAN: Sorry, can you just say  
7 what an LOD is?

8 MS. LIEBERMAN: Oh yeah, a letter of  
9 direction.

10 MR. SLOAN: Thank you.

11 MS. LIEBERMAN: So, when a publisher  
12 acquires a new catalog or there's a new  
13 administration deal, a letter of direction is  
14 sent to interested parties saying, please start  
15 paying us for this publishing catalog and these  
16 shares.

17 MR. GRESS: I'll just add from the  
18 label perspective, we're pretty happy with it.  
19 It was really an effort to kill email once and  
20 for all. But as I mentioned earlier, the labels  
21 clear directly work by work, share by share, and  
22 it was traditionally -- much of it was via email

1 and waiting for the response, and so a whole  
2 process, an unstructured process.

3 And MDX was the great way. We also,  
4 it's a collaboration between the publishers and  
5 the labels to create a portal to communicate and  
6 to structure that.

7 We used DDEX as well, which I'll just  
8 mention is another successful collaboration in  
9 the industry between publishers and labels.

10 For the licensing working group was  
11 trying to attack that issue and create standards,  
12 and as Mark said, a choreography for how to share  
13 license and share information.

14 So MDX allowed us to get that into  
15 reality.

16 And the benefits of it, it doesn't  
17 solve the problem of timing and all the issues of  
18 data itself, but it gives a platform that shows  
19 transparently what is going on, and it allows us  
20 to not say "oh, I need to send a follow-up  
21 email," or do this.

22 So, and it gives some metrics that are



1 very interesting, as well, so you know, in that  
2 regard, you cannot help but think it's an  
3 improvement and a move forward.

4 MR. ARROW: Yeah, I think it's great  
5 for record companies and it's good for  
6 publishers. It's great for record companies  
7 because as Jay pointed out, before you had MDX,  
8 they had to send an email to every single  
9 publisher on a composition. Now MDX does that for  
10 them, so it's one point of entry for them, and it  
11 goes out.

12 For publishers, it's good because, it  
13 -- the first thing is -- one point of entry for  
14 those labels that use MDX. Not all labels use  
15 it, so we're still doing emails with those other  
16 labels.

17 But it gives us a place where we can  
18 go for those labels who use MDX and immediately  
19 know the status of any license, and that's -- or  
20 status of any clearance, and that's really nice.

21 And what I love about it is that it  
22 does result in this back end database of a match

1 between a sound recording and a musical  
2 composition that you know is authoritative, and  
3 it has all of the associated metadata.

4 And unfortunately, it's only working  
5 obviously with respect to those labels and  
6 publishers that are using it, and for new  
7 compositions, but it's a great start.

8 MS. LIEBERMAN: Yeah, what's really  
9 beneficial to publishers, which is what we've  
10 heard, is because we're storing local work IDs  
11 that the publishers have, in addition to ISWCs,  
12 and --

13 MR. GRESS: And the labels have their  
14 own work IDs.

15 MS. LIEBERMAN: And the labels have  
16 their own work IDs, which --

17 (Simultaneous speaking.)

18 MS. ARROW: We all have our own work  
19 IDs.

20 MS. LIEBERMAN: Yes, you have all the  
21 identifiers in MDX, so --

22 MR. GRESS: We map these things by

1 doing it as we wait.

2 (Simultaneous speaking.)

3 MS. LIEBERMAN: Yeah, give us all the  
4 IDs.

5 MR. SLOAN: We're about five minutes  
6 over on time now.

7 MS. LIEBERMAN: Oh, one thing I will  
8 say, so you can search any of these identifiers  
9 in MDX and what's returned to you is all of the  
10 recording data for that work, all of the writers,  
11 all of the original publishers that were  
12 provided, all of the splits, all of the product  
13 information, the release date, all of the ISRCs.

14 It's all there for you in one place,  
15 so just having that sort of centralized and  
16 aggregated in one place has been very beneficial.

17 MR. SLOAN: Great, thank you all.

18 MS. ROSENBAUM: Sorry.

19 MR. SLOAN: Oh, sorry. Sarah, I'll  
20 give you the last word.

21 MS. ROSENBAUM: One sentence. The most  
22 promising thing I heard on this panel today was

1 that ISWCs as a work identifier are going to be  
2 made available sooner, and so I'd just put out  
3 there that I hope that there's a plan also for  
4 reaching self-published and smaller, you know,  
5 independent copyright owners, and giving them  
6 that same opportunity to access that identifier  
7 at an earlier point in the process, so.

8 MR. SLOAN: Great, thank you. I just  
9 want to thank all our panelists.

10 (Whereupon, the above-entitled matter  
11 went off the record at 3:20 p.m. and resumed at  
12 3:46 p.m.)

13 MR. RILEY: Thank you, everyone. My  
14 name is John Riley. I'm an Assistant General  
15 Counsel at the Copyright Office. This panel is  
16 going to discuss perspectives on the most  
17 effective ways to communicate to creators  
18 regarding the MLC and claiming unclaimed  
19 royalties. I'm very excited to have you all here  
20 on this panel today.

21 As with the other panels, we're going  
22 to do a very brief introduction of where

1 everyone's from, and if you want more  
2 information, these bios are in the back of our  
3 program today.

4           So on my left this is Mark Eisenberg.  
5 He's the Senior Vice President and Head of Global  
6 Content Partnerships at SoundCloud. To his left  
7 is Dae Bogan. Dae is the founder of Tune  
8 Registry, which was purchased by the music  
9 payment and workflow management company, Jammer,  
10 and he currently serves as a Senior Vice  
11 President of Global Music Rights there.

12           Linda Bloss-Baum is the Senior  
13 Director for Artists and Industry Relations at  
14 Sound Exchange. On her left is Todd Dulper; Todd  
15 is the Senior Director of Advocacy and Public  
16 Policy for the Recording Academy. Next to Todd  
17 is Kevin Erickson, Director of the Future of  
18 Music Coalition.

19           Kimberly Tignor is the Executive  
20 Director for the Institute of Intellectual  
21 Property and Social Justice and is the founder of  
22 Take Creative Control.

1                   At the end of our dais here is  
2                   Jennifer Turnbow, the Senior Director of  
3                   Operations for the National Songwriters  
4                   Association International, or NSAI. NSAI is the  
5                   non-voting member of the MLC Board representing  
6                   the nationally-recognized non-profit trade  
7                   association whose primary mission is advocacy on  
8                   behalf of songwriters in the United States.  
9                   Thank you all for being here today.

10                   All right. For those of us who were  
11                   here earlier, I want to start us off -- David  
12                   Hughes said earlier today that the further you  
13                   get from the source, the less likely the data is  
14                   accurate. So let's talk a little bit more about  
15                   reaching out to the source for creators  
16                   themselves.

17                   I want Mark to start us off here, and  
18                   maybe add on after he answers, but I'm curious as  
19                   to what are some misconceptions you hear from  
20                   independent musicians with respect to copyright  
21                   credits and being paid. What don't they  
22                   understand?

1           MR. EISENBERG: Well, let me take a  
2 step back and talk about the SoundCloud creator  
3 community generally. We serve as a community  
4 that's about over 20 million in size, and out of  
5 those 20 million creators, about 10 million  
6 creators get heard every month. So it's a really  
7 long tail, but there are plays from millions and  
8 millions of bedroom creators every month.

9           Our community really transcends from  
10 the bedroom creator to the hobbyist to the  
11 established superstar. So the established  
12 superstar will typically have an administrator or  
13 publishing company representing them, and they  
14 don't have to do anything except create.

15           But the DIY creator, that is the  
16 responsibility of the DIY creator to really  
17 metadata tag his or her songs, recordings, and to  
18 get the information into the system so that  
19 ultimately, they can get paid. And the  
20 information is pretty lacking out there as to  
21 what the identifiers are, where to even put the  
22 information, how to claim it after the fact if

1 they forgot to put it in or didn't know the  
2 information at the time it was uploaded to the  
3 site.

4 So from an educational standpoint I  
5 think it's incumbent upon all of us as services  
6 and as an industry to really get to the artist  
7 community to explain exactly what the nature of  
8 copyright is because some of the creators don't  
9 actually understand the difference between a  
10 musical work and a sound recording copyright, let  
11 alone public performance and mechanical, let  
12 alone international versus U.S.

13 So just a myriad of sort of this cloud  
14 that they don't really understand, and as a  
15 service to the community I think we all need both  
16 institutions, and as businesses to really allow  
17 them to understand the process better.

18 MR. RILEY: Now, you said that you had  
19 kind of the DIY creators as well as kind of the  
20 more experienced musicians on your service, which  
21 is great. What do you think -- is there a point  
22 as they become more established where it's a



1 learning curve for them? Do they know very  
2 little or nothing, and do they get that  
3 information as they kind of progress in their  
4 careers?

5 MR. EISENBERG: Yes. So it's really  
6 that they become more business savvy as they  
7 become a business person. So people initially  
8 start as a creator because it's either a hobby or  
9 a passion or just a love and ultimately, music  
10 can turn into a business.

11 It doesn't have to be a mega-hit.  
12 We've created little Lil Tecca, Lil Nas X, Post  
13 Malone, Billie Eilish, they all started on  
14 SoundCloud. Maybe they had dreams of becoming  
15 who they are today, but probably not. Probably  
16 they just wanted to make music, so they weren't  
17 thinking about ISWCs and IPIs and ISRCs at the  
18 time they were creating or honing their craft.

19 But as their craft matured, they all  
20 of a sudden had to go back and figure out, well,  
21 how do I actually monetize this? Who will put  
22 the metadata together so that I can ultimately

1 claim my value?

2 MR. RILEY: So let me ask Todd; you've  
3 talked to a lot of creators. Anyone who has been  
4 on the Internet sees on YouTube, no copyright  
5 intended, right? There's a lot of misconceptions  
6 out there. Is there, in your experience, kind of  
7 a spectrum or different pockets of communities  
8 that have more or less information on copyright  
9 and credits, or more?

10 MR. DUPLER: Sure, absolutely. I  
11 think there is a spectrum of -- especially for  
12 many of us who work with membership  
13 organizations, there are people that lean in and  
14 want to get really engaged and involved, and then  
15 there's people that have never been exposed to a  
16 lot of this information.

17 I think what we've discovered is that  
18 as people start to learn a little bit when they  
19 get this deep, and they want to go this deep, and  
20 they want to learn more and more once they get  
21 that first taste of -- because information is  
22 power. I think the more artists know about their

1 rights, the more they feel empowered to stick up  
2 for themselves and protect their rights.

3 So I think one of the things that has  
4 been talked about a lot throughout the day is  
5 that the more information that songwriters have  
6 and the easier we make it for them to act on that  
7 information, the more successful this project is  
8 going to be.

9 I know Ivan did such a great job of  
10 talking about this earlier, but our producers and  
11 engineers wing at the Recording Academy, which is  
12 made up specifically of the studio professionals  
13 in our membership; thousands of producers,  
14 engineers, and audio professionals, have thought  
15 for years about the issue of credits and metadata  
16 and making sure there is accurate credits for a  
17 host of reasons.

18 The first is making sure all the  
19 creative participants are paid properly, but it  
20 goes beyond that. We think credits is good for  
21 consumers and music fans, to be able to learn  
22 more about their favorite music.

1           We think, from an Academy perspective,  
2           if you want to be a member, or if you want to be  
3           eligible to be nominated for an award, your  
4           credits have to be reliable on that track as  
5           well.

6           So they've worked very hard to  
7           establish best practices for collecting data  
8           because again, as has been discussed, getting at  
9           the source of creation is going to be the best  
10          time to collect that data.

11          So equipping producers and engineers  
12          in the studio to collect data, to submit it with  
13          the track when it's finished so all of that is  
14          there at the beginning, something that our P&E  
15          wing has been working on as a long-term project,  
16          they've created a guideline for the kind of data  
17          that producers should be working to collect.

18          That informs DDEX as they were  
19          developing the RIN standard. The Recording  
20          Academy is a member of DDEX, and I think we're  
21          the only participant --- only member of DDEX that  
22          does represent that full creative spectrum of

1 actual creators. I know many people here  
2 probably know Maureen Droney, who is the director  
3 of our P&E wing, has been very active in the DDEX  
4 community, working on these issues on behalf of  
5 our producers and engineers.

6 MR. RILEY: So is there a way to kind  
7 of quantify how many people in the DIY groups out  
8 there who know what a RIN is? Is that something  
9 that's true anywhere?

10 MR. DUPLER: No, I mean, like I said,  
11 there are tiers of people. I think the studio  
12 professionals, the guys that deal with the tech,  
13 that are the producers and engineers, I think  
14 it's more common there. But I think, right, the  
15 everyday songwriter and artist probably doesn't;  
16 that's fair.

17 MR. RILEY: Let me ask Kevin, then,  
18 because I know that Future of Music does a lot of  
19 educational outreach, and a couple of things I  
20 want you to kind of tell us about, one is, I  
21 noticed on your website you have a lot of quizzes  
22 for the community to see how much they know

1 about, in essence, music and copyright.

2 Another thing is, I want you to tell  
3 us about your experience during the MMA, talking  
4 to not only creators, but to members of Congress  
5 and their staff, and educating them about the  
6 differences between sound recording, music works,  
7 and the rest.

8 MR. ERICKSON: Oh, you want me to talk  
9 about the puppets.

10 MR. RILEY: I want you to talk about  
11 the puppets.

12 MR. ERICKSON: I did do a puppet show;  
13 I think it was for an Internet caucus event. The  
14 process of explaining the music licensing system  
15 became so repetitive, and there were so many  
16 congressional staffers that were like, "can you  
17 explain it to me like I'm five?"

18 So eventually I just got on eBay and  
19 bought some puppets --- some hand puppets. This  
20 is Sally the songwriter, and this is Ricky the  
21 Recording Artist, and they're different people,  
22 and they partner with the record -- and it

1 worked.

2 It might be a little juvenile for  
3 explaining that stuff to artists, but Congress  
4 needs a different --

5 (Laughter.)

6 MR. ERICKSON: It's just because they  
7 have so much -- staffers are bombarded with so  
8 much information, they need to be able to capture  
9 it quickly and visually. But you need to  
10 experiment. You need to play with a bunch of  
11 different kinds of methods of information  
12 communication, because different people have  
13 different learning styles; different artists have  
14 different vocabularies; different communities  
15 have different standards of how they transmit  
16 information, and they participate in different  
17 kinds of communities.

18 So to be able to effectively  
19 communicate to the artist population you have to  
20 be able to speak in a multitude of voices. And  
21 so, it can't just be one organization; it's got  
22 to be a whole bunch of different organizations

1 working together in tandem.

2 MR. RILEY: Well, I think on your left  
3 we've got a couple of those organizations right  
4 now. I want to kind of get a little bit to your  
5 experiences because there seems to be an  
6 understanding that the Nashville community is  
7 relatively very well educated on music, music  
8 policy and, frankly, the law. Can you tell me a  
9 little bit about your understanding of why that  
10 might be?

11 MS. TURNBOW: Yes. I mean, I  
12 definitely think that's true to an extent.  
13 Nashville is kind of a unicorn in the music  
14 industry because really, most of the commerce of  
15 music from writing the song to pitching it to the  
16 artist to the record label, doing what they do  
17 with it, and the producer being involved and  
18 actually going in and cutting the record, all  
19 really happens on about three streets in  
20 Nashville.

21 And Nashville is really a community  
22 where -- I've spent some time in L.A., and there



1 are times that I drive an hour and half from one  
2 music industry company to another. So I think  
3 there's just less opportunity in other cities and  
4 other communities for all of these different  
5 elements at the creative process to come together  
6 and be talking about issues like this. Nashville  
7 is just kind of unique in that way.

8 But I also think that the publishers  
9 and the record labels have also really encouraged  
10 their writers and their artists to get more  
11 involved in that and to not just rely on them to  
12 do everything.

13 MR. RILEY: And so is there anything  
14 about -- I know Nashville has more than just  
15 country music, of course -- but is there anything  
16 about country music? Maybe it has less samples  
17 or fewer writers. We heard before there are  
18 several writers on some contracts, for example.  
19 Is there anything about the community other than  
20 the physical proximity?

21 MS. TURNBOW: Yes. I think for the  
22 most part, everybody knows everybody, so I mean,

1 that's part of it. Even if you only wrote with  
2 this guy the one time that you made this one  
3 song, you know him, and everybody you know knows  
4 him.

5 So it's not like they get -- this  
6 other writer gets sort of lost in the ether;  
7 plus, there's a lot fewer writers. It's pretty  
8 unusual for more than four writers to be on a  
9 country song.

10 MR. RILEY: Understanding that,  
11 though, is there anything we can take away from  
12 the strength of all of that you've said from  
13 Nashville and kind of broadcast it across the  
14 country as we educate other creators? Because it  
15 sounds like it's a very tight-knit community, but  
16 that might be hard to replicate. Are there any  
17 lessons learned from Nashville that we could --

18 MS. TURNBOW: Yes, I think that is  
19 hard to replicate, but I do think that it's  
20 important to talk about that writers have to be  
21 concerned about more than just the creative  
22 process and the writing room.

1                   You do have to get each other's  
2 information and know what the split is on the  
3 song before you walk out the door because that  
4 stuff gets lost really, really quickly if it's  
5 not understood ahead of time and written down in  
6 some cases.

7                   And so I think that is probably the  
8 biggest thing that I would take away from  
9 Nashville -- however it is that you're writing  
10 it, get all of that out clear to start with  
11 because I feel like that's where a lot of the  
12 holdup comes in.

13                  MR. DUPLER: I think one thing came on  
14 that too; I think the word community that you  
15 said is a real key one. And I think one of the  
16 strengths of Nashville is that it's a community,  
17 and so I think finding where that sense of  
18 community exists across the music spectrum.

19                  So whether you're a member of the  
20 Recording Academy or a member of NSAI, you're a  
21 member --- you work with FMC or any of the other  
22 artist organizations, those are communities that

1 exist in those contexts as well, and I think that  
2 provides a platform for us to do the kind of  
3 education and outreach that's necessary for this  
4 to succeed.

5 MR. RILEY: Well, that's a good lead-  
6 in to a question to Kim. You've done a lot of  
7 work to empower historically-disadvantaged and  
8 excluded groups. What would your messaging be to  
9 these groups with respect to getting their works  
10 identified and matched in the MLC database?

11 MS. TIGNOR: I feel like you started  
12 to touch on it, the idea of community and the  
13 idea when you're asking specifically, what's  
14 happening in Nashville? We approach it with  
15 treating each activation that we do in different  
16 cities. We find creative centers.

17 But we understand that the creative  
18 community they each have their own flow; they  
19 each have their own rhythm, and there are  
20 different ways to communicate a same message to  
21 them in a way that will resonate with them.

22 I think that as far as -- you know, I

1 have to tell you, my background is civil rights.  
2 I come from a large traditional civil rights  
3 organization prior to joining the intellectual  
4 property community and my current think tank.

5           And so when we think about outreach,  
6 and when we think about organizing we really do -  
7 - I mean, the first premise is, the folks that  
8 we're trying to touch; who is the most  
9 vulnerable? Who is it that's going to be the  
10 most difficult? Let's put that at the center,  
11 right, and then everybody else will get touched.

12           And what we're seeing -- and I feel  
13 like this is the theme that's been going on all  
14 day today, right, we've been touching at it, and  
15 we started to hear about it -- we're seeing this  
16 influx of diverse creators coming in, but then we  
17 have to think about the different ways to touch  
18 these diverse creators.

19           They --- where do they live? Where do  
20 they create? How do they create, and who are  
21 they listening to? And then figuring out who  
22 those folks are and bringing them in, in the

1 beginning. Not this --- I think we all have a --

2 In D.C. -- I'm going to own it; I'm  
3 D.C. -- we have this habit of creating a formula  
4 for doing something, and then we just retrofit  
5 everyone into that everywhere we go. But the  
6 most powerful way and the most effective way to  
7 outreach and bring folks in is to bring those --  
8 I call them "village elders," although a lot of  
9 them are not elders, but it's the people that  
10 folks are listening to.

11 Bring them in; have their input baked  
12 in from the beginning as to how you build these  
13 brain trusts and these activations and talk about  
14 these issues in a way that very much resonate  
15 with them.

16 MR. RILEY: And in terms of the  
17 different communities, are there anything -- I  
18 appreciate what you're saying, that there a lot  
19 of differences -- in terms of being effective  
20 communicators, I think we try to look to  
21 commonalities so we can make things efficient.

22 Are there any good lessons learned

1 that we -- from different groups, whether they're  
2 different genres, different regions, different  
3 parts of these communities that are  
4 commonalities?

5 MS. TIGNOR: I would say that one  
6 commonality that we've found is that in a lot of  
7 these communities -- I'm going to go back again  
8 to my village elder -- but basically the folks -  
9 --- who have been the most fantastic partners.

10 We were just talking about one  
11 colleague that we had in common, a friend of mine  
12 who basically they can beautifully bridge both  
13 the creative and the more policy or  
14 administrative discussions.

15 As far as the most successful  
16 partnerships that we've built in like local or --  
17 in the beginning, it would be a lot of producers,  
18 a lot of managers, DJs; folks that are those  
19 creative entrepreneurs that are ready and have a  
20 real appetite for these conversations and that  
21 can really point out things.

22 I will fully own that law school

1 basically pounced and pounded the last bit of  
2 creative juice I have in me, so I just have to  
3 spend the rest of my life being happy supporting  
4 and lifting up the creatives because I just don't  
5 have it in me, but I love it.

6 But it's to say that there are a lot  
7 of blind spots, a lot of things that I don't see.  
8 Even --- I was listening to the panel before us.  
9 It was clear that the intent to try to build a  
10 system and an interface that was very easy for  
11 folks to work with, and I know that's where  
12 everybody's going, and that's where they're  
13 headed.

14 But to me, I'm thinking, well, I take  
15 for granted often what is very easy for me may  
16 not necessarily be easy for someone else who uses  
17 a totally different side of their brain than I  
18 do. So for me to try to talk about issues in a  
19 way that is comfortable for me may not resonate  
20 with another -- someone who is more creative.

21 So it's just constantly keeping that  
22 in mind and really leaning on the talents of



1 folks that very quickly can identify those blind  
2 spots and just say, "no, that's going to go right  
3 here. Let's get this conversation down here."MS.  
4 TURNBOW: I agree with all of that. I do want to  
5 mention though, make no mistake that creating  
6 communities with the folks that we need to reach  
7 the worst in this process will be Herculean,  
8 mostly because these are the folks that feel like  
9 the traditional music system has failed them.

10 They take a lot of pride in being  
11 independent and not being joiners. So grabbing  
12 them and making them a joiner in a community and  
13 trying to create trust with them is a Herculean  
14 effort.

15 MR. RILEY: I think we'll talk a  
16 little bit more about trust in a second, but  
17 that's a very important point. I don't want it  
18 to go too far without talking today because I  
19 think TuneRegistry is an all-in-one important  
20 music and rights metadata management platform  
21 that was created to serve some of these issues.

22 Dae, could you tell us a little bit

1 about the gap that your business was created to  
2 fill and how you can convince those DIY  
3 songwriters that they need to effectively manage  
4 their metadata?

5 MR. BOGAN: Actually this is a really  
6 good piggyback off what you were just saying;  
7 independent artists who want to remain  
8 independent and feel that they have some  
9 participation in kind of the music ecosystem  
10 without giving up their rights or without giving  
11 away a chunk of their potential royalties until  
12 they feel that they're in a place where they want  
13 to do that.

14 So TuneRegistry kind of came about  
15 when I was managing independent artists and  
16 working with artists who would collaborate and do  
17 co-write song with established songwriters who  
18 had publishers, where these co-writers did not  
19 have publishers but also were not ready to get a  
20 publishing deal either. They didn't want to yet,  
21 or just simply we're going to get signed.

22 So we have this long tail that

1 everyone is familiar with which come to DIY  
2 artists and that are releasing music, but they  
3 tend to be underserved in a lot of ways. A lot  
4 of that comes from access to the tools and  
5 resources to properly administer their  
6 catalogues.

7           So I built TuneRegistry as this easy-  
8 to-use, very affordable, low entry-point way of  
9 making sure that if you write a song in your  
10 bedroom, and you're going to put it up on  
11 SoundCloud or use DistroKid and put it up on  
12 Spotify, that you can still make sure your  
13 collecting your mechanical royalties and your  
14 performance royalties without getting a publisher  
15 who is going to do that for you.

16           And as artists are becoming more aware  
17 -- one thing I've heard a few times throughout  
18 this symposium, and I kind of just hear in  
19 general is that there's not information out  
20 there, and people are confused. But the reality  
21 is, there's a ton of information out there -- I  
22 mean, Future of Music Coalition, myself, I've put

1 out content; I wrote an e-book for a Creative  
2 Future which a lot of artists who have come to us  
3 have said, Oh, I've got this e-book. I've  
4 learned about the difference between a song and a  
5 recording and the splits, and therefore now I  
6 want to be more active.

7 So there's a lot of information out  
8 there, just a ton of great bloggers who put out  
9 posts every single week about the music industry.  
10 But where I saw the gap was really in the tools.

11 It was mentioned maybe in the last  
12 panel in regards to the cost of the tools. If  
13 you're an independent songwriter, if you're Lil  
14 Nas X, and you get a hit, and you don't have a  
15 major publisher, you're not going to go buy a  
16 \$20,000 administration software to administer  
17 that one song. But at the same time, you need  
18 still need to administer that song because you're  
19 going to generate \$20,000 in performance and  
20 mechanical royalties.

21 So there was this huge gap between,  
22 okay, there's long tail, and the catalogue isn't

1 really generating a lot revenue from an  
2 individual song standpoint.

3 And then you have the one percent, the  
4 one in 99 percent we heard earlier from Bill, and  
5 the one percent that is generating the revenue,  
6 and therefore the teams around those copyrights  
7 can afford the expensive software and then the  
8 relationships and the industry relations, people  
9 that go out and maintain those relationships; but  
10 what about the other 99 percent?

11 So that's really where we try to serve  
12 is that 99 percent -- they still deserve to have  
13 access to the tools to unlock their royalties.

14 MR. RILEY: And other than on  
15 SoundCloud, where do you find these people?

16 MR. BOGAN: Well, they actually find  
17 us. TuneRegistry, we haven't spent a dollar on  
18 marketing in over a year and a half, and we have  
19 clients from 40 countries. We have artists in  
20 Turkey; who all they do is arrangements. And we  
21 have veteran producers in Australia who want to  
22 administer their own rights in the United States.

1           So there's artists and songwriters not  
2 only in the United States, because MLC is not a  
3 U.S.-only organization. It's the U.S.  
4 administrator in the U.S. but representing,  
5 obviously, songwriters from around the world.

6           And I think everyone that's been on  
7 the panel and everyone that's up here have  
8 members from around the world. It's not just the  
9 Nashville songwriter; it's also the songwriter in  
10 Amsterdam or the songwriter in Czech Republic or  
11 wherever.

12           So we've been able to help these  
13 independent, long tail songwriters in any  
14 territory administer in the United States so they  
15 can collect their performance royalties, they can  
16 collect their mechanical royalties, and they can  
17 set up properly to do that until such time that  
18 they're ready to go to a publisher.

19           Then they can present to a publisher,  
20 here's my royalty statements for the last two  
21 years, and I actually know my value because I've  
22 been able to collect those things, as opposed to

1 saying, "okay, I've never collected anything" and  
2 the publishers are going to go collect it. And  
3 then they'll try and go back two years and try to  
4 dig through any unclaimed royalties.

5 They come through a number of sources,  
6 and like I said, there's information out there.

7 We have blog posts we do webinars. We do e-  
8 books, podcasts, and all these kinds of  
9 informational, free education stuff. There's  
10 actually someone in the audience whom I actually  
11 just met today who came to us because he read an  
12 article that we wrote in regards to sound  
13 recording versus composition and learned about  
14 that, and then signed up.

15 And actually we ended up learning from  
16 that person which is in the audience that we had  
17 to fix our IPI --- it was either IPI or ISWC; we  
18 had to fix one of our fields, not because we  
19 didn't have the information right, but because  
20 they were assigned from a different territory,  
21 and there was a little bit of difference. So we  
22 learn, and we adjust as well.

1                   So I think it's a really great  
2 relationship to be able to work with the DIY and  
3 independent artists from all over and learn about  
4 certain nuances in their territories that  
5 ultimately affects their rights or their access  
6 to their rights here in the United States.

7                   MR. RILEY: Okay, thank you. Saving  
8 the best for last. So, Linda, SoundExchange is  
9 probably the closest parallel to the MLC in that  
10 it was once also a new organization that had to  
11 go out and educate creators about a new  
12 collective designated by the government to  
13 collect and distribute the royalties.

14                   Can you talk about your experiences in  
15 reaching out to performers to get them to sign up  
16 with your company and how that might translate to  
17 what we're doing here?

18                   MS. BLOSS-BAUM: Sure. We have been  
19 at this for almost 20 years now, and have kind of  
20 learned our lessons -- for what works and what  
21 doesn't and what is tried and true.

22                   And again, one benefit I think the MLC



1 does have is that this has been done before in  
2 things like government, regulated, music co-op is  
3 not such a scary term to those that have come to  
4 become familiar with the digital streaming.

5 Remember when SoundExchange started  
6 digital music was brand new; so you were trying  
7 to educate folks that were very used to round  
8 pieces of plastic as being the distribution  
9 method for music that this new method was going  
10 to have to be trusted.

11 And it sounds easy, particularly  
12 because SoundExchange, at its outset and still to  
13 this day receives all of its licensee information  
14 from the licensee. So every month we get a log  
15 from the folks that use the statutory 114 license  
16 and say, "these are all the songs I've played  
17 this month, and this is the check that's  
18 commensurate with all of these songs."

19 And then we have the pleasure, the  
20 honor, to go out and say, "hi, I'm Linda, and I  
21 have money for you." We actually have to track  
22 these folks down.

1           There is much more familiarity today  
2 than there was even 10 years ago when this  
3 started, and people are generally familiar with  
4 what SoundExchange is, but that didn't come easy.  
5 People definitely had to learn those lessons.

6           It was interesting because you  
7 mentioned the word trust, and I wrote the word  
8 trust in giant capital letters here during some  
9 of the earlier comments, but you really have to  
10 trust the person that you're turning over your  
11 very personal information to. So whether it's  
12 all the metadata for your song or it's your  
13 driver's license, your bank account number; I  
14 mean, all those things have to be trusted.

15           So as nice as people might think I am  
16 when I walk up to them and say, "hi, I'm Linda, I  
17 have money for you. Just give me your bank  
18 account, and can I have your license for a  
19 minute?" I'm not going to copy that. There is  
20 definitely -- there was a bit of mistrust.

21           What we have found over the years, and  
22 it is as true today as it was 20 years ago, and

1 it will probably be this way forever and all time  
2 is, you have to trust the person that's telling  
3 you about this new revenue stream.

4 You know, all of us can come from  
5 Washington in our fancy clothes, and we can try  
6 to talk the nomenclature of any area, whether  
7 it's in the different genres of music, but when  
8 it comes right down to it, if it's a buddy of  
9 yours or somebody from a band that you have  
10 played with or somebody you went to music school  
11 with, that's going to be the person that you  
12 trust.

13 If they say, "hey this thing  
14 SoundExchange, you've really got to sign up for  
15 that. It's amazing. There's checks that come  
16 every month." And they really are doing a lot of  
17 the work for us. So we have found that having  
18 those kinds of trusted agents spread the word of  
19 what we're doing is really one of the most  
20 effective tools. My best example of that is  
21 probably what we do every March in Austin, Texas  
22 at South by Southwest. We run a match of all of

1 the unclaimed money against all of the bands that  
2 are performing in Austin over the course of those  
3 two weeks, and believe it or not, there's still  
4 hundreds of bands that have not registered for  
5 SoundExchange. The number is a lot less than it  
6 used to be. It used to be five, six, 700 bands.  
7 I think last year it was about 108 if I'm getting  
8 that right.

9 But we make banners. We hang them all  
10 over Austin. Now in the age of people having  
11 cameras on their phones, their buddies are like,  
12 hey, man, your name is on that banner. They say  
13 they have money for you. You better show up at  
14 the artists' lounge tomorrow afternoon. And lo  
15 and behold, that's how we find people.

16 Somebody who knows them is telling  
17 them that they need to trust us. That's where  
18 we've really had the most success. It's going to  
19 where the artists are.

20 And I just want to expand on something  
21 that was mentioned earlier; it's not one size  
22 fits all, at all. Roseanne earlier was talking

1 about how different the music business is for her  
2 son than it was for her. Those messages have to  
3 be carefully tailored to a mother and a son and a  
4 grandson. And different genres --

5 I've been in Miami this whole week,  
6 and speaking to artists down in Miami is  
7 completely different than speaking to artists in  
8 Nashville, Tennessee, mostly because a lot of  
9 them speak a completely different language in  
10 Spanish.

11 But there's a completely different way  
12 of doing business within the industry, and that's  
13 why SoundExchange has had a lot of success by --  
14 my team is made up of various participants that  
15 can actually get into those communities with that  
16 trust and speak that language, because what is  
17 true in L.A. and New York is not going to be true  
18 in Nashville or Miami or Austin or in other music  
19 centers.

20 MR. DUPLER: I think that's a really  
21 key point. The Recording Academy is made up of  
22 12 chapters that span the entire country. We

1 have 22,000 members that are all actual  
2 songwriters, composers, musicians, artists,  
3 producers, engineers, so the peers that we've  
4 been talking about that need to do that  
5 communication.

6           Yeah, our Florida chapter is very  
7 different than our San Francisco chapter. Ivan,  
8 who is here from our Philadelphia chapter, which  
9 is very different than our Nashville or our  
10 Memphis chapter.

11           So I think finding -- again, that's  
12 where you get to the trust issue. Through a  
13 network like that you have peers talking to peers  
14 from their local community that have credibility,  
15 that have trust and then can reach the people  
16 that haven't been reached before. I think that's  
17 a tremendous opportunity for us, but also a  
18 responsibility.

19           MR. RILEY: Thank you. So coming back  
20 to Linda, I've a question; when SoundExchange  
21 started doing this, was there a government edict  
22 -- you must go out and educate and outreach for

1 performers as there is for songwriters?

2 MS. BLOSS-BAUM: Definitely to make  
3 sure that this was going to work, I don't think  
4 it was written out as explicitly as it has been  
5 with the MLC but absolutely, we understood at the  
6 time that if we didn't get people paid, that was  
7 just going to be a lot of services paying a lot  
8 of money into some account that was just going to  
9 sit there.

10 So it took a while. We have a great  
11 chart on our website that shows our payments over  
12 time. The first year we were at this I think we  
13 paid out \$20 million, and last year we paid out  
14 almost a billion dollars. So that number has  
15 gone up quite a bit. It took a long time to get  
16 people into the system. It is something some  
17 people in this room will be familiar with. The  
18 history that we don't want to sit on money for  
19 too long; it's not a good day for us to have a  
20 lot of money paid in, but not paid out.

21 So not so much a government edict, but  
22 we understood that the success of the system was

1 going to be based on people being educated about  
2 it and trusting that when somebody says they're  
3 calling from SoundExchange, and they have money  
4 for you, that it's the real deal, and that that  
5 organization has their interests in mind, which  
6 is absolutely what we do.

7 MR. RILEY: So I think John alluded to  
8 that in an earlier panel, that it was very hard,  
9 at least initially. Here we have a different  
10 kind of situation where the Copyright Office is a  
11 part of this education and outreach. Does that  
12 help legitimize outreach for songwriters in the  
13 context of the MLC?

14 MS. BLOSS-BAUM: I think it does.  
15 You've got the seal and the government behind  
16 you. That being said, a lot of people don't  
17 trust the government. A lot of people don't want  
18 the government in their business.

19 And having that backing I think will  
20 help legitimize the operation, but again, you  
21 have to put the language in terms that people can  
22 understand. I was laughing, not laughing -- nut,



1 I was noting the way one of your earlier  
2 questions was worded: How do we let these people  
3 know that they have to effectively manage their  
4 metadata?

5 I mean, I can guarantee you that no  
6 songwriter wakes up in the morning and says to  
7 themselves, I have to effectively manage my  
8 metadata today. That's just not what they're  
9 thinking about when they're writing their songs.

10 MR. RILEY: Except for probably the  
11 three we had earlier today.

12 MS. BLOSS-BAUM: Right. Well, there's  
13 three; your job is started. But it's really  
14 putting it in terms -- that Jen was saying  
15 before about the NSAI; I could help you  
16 understand how to speak to these people, what is  
17 happening in those writers' rooms, and the  
18 writers' rooms in Nashville are very different  
19 from studios out in L.A.

20 So I think having the government there  
21 is important, but it's really incumbent on the  
22 Copyright Office and on all of us to make sure

1 that the right messengers are the ones delivering  
2 the words that they are hear.

3 MR. RILEY: So I want to expand on  
4 that a little bit at the end of our panel here.  
5 Kevin, how do you get songwriters to trust?

6 MR. ERICKSON: Oh, boy. You have to  
7 be clear-eyed about the source of the mistrust  
8 and take it really seriously and treat it sort of  
9 non-defensively. There is a lot of different  
10 sources; some of it is, government is scary, and  
11 the process of putting together legislation is  
12 scary.

13 There's a sense that a lot of the  
14 changes in the big-picture business model are  
15 happening without really inviting a lot of input  
16 from creators directly, and they're driven, sort  
17 of, more by the needs of this big business and  
18 private equity.

19 So we have to take that kind of stuff  
20 seriously and then optimize for trust at every  
21 stage of the process; to optimize for trust in  
22 system design, meaning like, if you're designing

1 your portal, involve creators in the design of  
2 the portal while it's being built, not just in  
3 the messaging out afterwards because by getting  
4 that direct feedback from them at the design  
5 stage, then you know that you've got a system  
6 that's accessible to them.

7 Make sure that you're involving  
8 diverse creators from different backgrounds  
9 working in different genres, working with  
10 different kinds of career models. Crucially, you  
11 should pay them for that work because even the  
12 process of entering your own metadata is  
13 generally uncompensated labor.

14 But the process of focus group and  
15 consulting is also like labor; if you don't pay  
16 them, then you get a self-selected group of  
17 people who can afford to spend the time on that  
18 kind of stuff, so it's not representative of the  
19 whole population that you're trying to serve.  
20 Those are some of the considerations I think  
21 about.

22 MS. TIGNOR: Could I add just one more

1 thing? Because I think the other point that we  
2 should also -- or the other problem we should be  
3 solving for is also not just trust, but also how  
4 do we create the capacity to incentivize action  
5 and execution?

6 By that I mean, when we have so many  
7 diverse and new entries into the industry, and  
8 you know we were talking about DIY creators, how  
9 is it that we are -- and I think this is  
10 especially true in marginalized or  
11 disenfranchised communities, is that, you know,  
12 just we've been culturalized to not necessarily  
13 understand the power and value of our creative  
14 works.

15 And what I see a lot is that -- and  
16 this is not just in this specific industry, it's  
17 in a number of industries, and we're seeing it  
18 more and more and more as the creator economy  
19 becomes a thing, right. But it's just the idea  
20 of putting things out there and hoping something  
21 will stick and not necessary understanding just  
22 how powerful and valuable it is.

1           But I think the more and more we have  
2 those conversations, and I think it's to your  
3 point of just kind of lighting that fire of  
4 interest and, you know, increasing the appetite  
5 to learn more.

6           But I think the foundation really has  
7 to be at the core of it that this is -- what  
8 you're creating is valuable and incredibly  
9 important. So let's make sure you're taking the  
10 steps to make sure that we're able to find you  
11 and access you and that you're actually a part of  
12 this.

13           MR. EISENBERG: In regards to the DIY  
14 community, I mean our industry over decades and  
15 decades has been just mushroomed by complexity,  
16 and that's creating silos to establish a legacy.  
17 So every silo wants to have their legacy, and  
18 we're in world now which is the complete opposite  
19 which is, self-distributed creators, DIY  
20 materials, and tools and services.

21           Creators can do this by themselves,  
22 they don't need multiple, multiple databases

1 worldwide. They just need to put it into that  
2 stream of commerce and then have someone else  
3 push it out and radiate it out. So I think we  
4 have to start with what is the most simple,  
5 uncomplicated tool to give to a DIY creator and  
6 then let the system push it out wherever --  
7 whichever silo it has to go into.

8 MR. BOGAN: What I also want to add  
9 because you just made me think about this is,  
10 there are a couple of challenges, obviously, that  
11 the creators have, not only the education part,  
12 but even once they start to learn they become  
13 overwhelmed because they start to learn that,  
14 well, okay, I now have these two copyrights  
15 because I'm the singer-songwriter, so I have the  
16 sound recording and the composition.

17 But then I also now have learned that  
18 I have these different rights that have to be  
19 registered not only with MLC but with all the  
20 other music rights organizations in the United  
21 States, and that becomes more complicated.  
22 Because I have to go to this organization and

1 create an account and register my song, and then  
2 to this organization to do the same thing, and  
3 then this organization.

4 And it becomes -- we did the math for  
5 an average album of 14 tracks, there are 120  
6 individual registrations across all the rights  
7 organizations and the metadata services so that  
8 the power of the metadata and DSPs and the  
9 intermediaries that handle things like mechanical  
10 licensing right now.

11 So if you look at all these  
12 organizations, there's 120 registrations. So if  
13 you're an independent artist with 14 tracks on an  
14 average album, you have 120 registrations to do,  
15 and that's overwhelming, right.

16 So that was part of the reason why we  
17 created TuneRegistry, is to go to each of these  
18 organizations and say hey, you have a membership  
19 portal, but members aren't actually logging in  
20 and registering their songs.

21 You have a dashboard already, but  
22 they're not actually logging in to download their

1 statements. So how can we -- and you don't work  
2 with each other because you're siloed. So how  
3 can we work with all of you and aggregate this,  
4 which is what TuneRegistry does, is one-stop  
5 shop. I create my song once in TuneRegistry, and  
6 then it gets to ASCAP and BMI and SESAC and Harry  
7 Fox and Music Reports and SoundExchange, and then  
8 all the metadata services under them, and  
9 hopefully to the MLC.

10 And its not -- we're not in a place to  
11 replace any of these organizations, we're simply  
12 a conduit. How can we deliver --- we always say  
13 we're kind of the Gmail of music rights. We want  
14 to be able to deliver the registration in the  
15 proper format in a timely manner and also we help  
16 the artist understand each of the fields that  
17 they're required to complete, to understand, you  
18 know, the splits and kind of get involved with  
19 some of the conflict resolutions and things like  
20 that.

21 So a lot of artists have learned about  
22 their IPI numbers and ISWCs and ISRCs and various



1 codes as a result of our platform, and then being  
2 able to administer on both sides of the  
3 copyrights in one place.

4 So it's not only the challenge of how  
5 do we reach them and then educate them, but then  
6 how do we, as an industry, simplify? Because  
7 we're becoming more fragmented. With every new  
8 organization that's a new place they have join  
9 and manage, another account, another  
10 relationship.

11 I always use the example of we started  
12 with ASCAP in 1914, and then with BMI and SESAC  
13 in the '30s, and then we introduced with the  
14 Harry Fox Agency, and then we introduced  
15 SoundExchange, and we introduced Music Reports as  
16 an administrator on behalf of the DSPs, but also  
17 working in between rightsholders. And now we  
18 introduced in the last several years, GMR, and  
19 now we're introducing MLC.

20 So it's like we're actually making it  
21 more fragmented, more complicated, and therefore  
22 creating more of a challenge for someone who is

1 already overwhelmed. So how do these  
2 organizations simplify? And that means working  
3 with the startups that are trying to help  
4 simplify on behalf of the writers, independents,  
5 DIYS.

6 And I know we're talking about DIYS,  
7 but we don't only work with DIYS. We have quote  
8 unquote legacy songwriters, songwriters who had  
9 hits in the '70s, songwriters who had hits in the  
10 '80s who are out of their label contract or out  
11 of their publishing contract or about to be out  
12 of their publishing contract who are now  
13 representing themselves, and don't know how to do  
14 this because the industry had always been, you  
15 know, the publisher did all the work, you did  
16 nothing but write your songs.

17 And that was great, that was how it  
18 worked in the '60s and '70s and '80s and '90s,  
19 but now those same songwriters are starting to  
20 get their copyrights back, and some of them want  
21 to keep their copyrights if they don't  
22 renegotiate, and they become a part of the long

1 tail as well, but they still have their hits from  
2 the '80s and '90s or '70s.

3 So we're seeing those types of clients  
4 as well, and trying to help them understand, okay  
5 well now you're responsible for this copyright.  
6 There's no organization, you know, you're out of  
7 your publishing contract, and no one's going to  
8 do it.

9 So they need to know to come to the  
10 MLC and to create an account and to register  
11 songs, and they've never done it before, not with  
12 their PRO, because their publisher had done it  
13 for decades.

14 So that's another -- a whole different  
15 conversation with a whole different group that's  
16 also not tech savvy. They're not tech savvy like  
17 the younger DIY artist might be tech savvy, and  
18 they just need to learn how to use a tool and to  
19 log in.

20 But you talk to someone who, all they  
21 did was they wrote lyrics, and they worked in a  
22 studio and they handed paper to a representative

1 at a publisher in the '70s and that was all they  
2 did. And now they have an online portal, you  
3 know, now we have 12 online portals.

4 MR. EISENBERG: Right. I think the  
5 inputs is actually the easiest thing to solve,  
6 particularly at the time of creation, because  
7 that's -- you don't want to uproot the creative  
8 process because when people are in the creative  
9 mind, they don't want to deal with metadata. So  
10 it might be before or after.

11 I think the interoperability, we've  
12 basically DRM'd our metadata with all the  
13 different silos in the world by design. That's  
14 how copyright has been structured. That's what  
15 needs to be really fixed. The inputs are  
16 actually I think the easiest part.

17 MR. RILEY: Well, let me ask the panel  
18 this. We've talked about the strength of word of  
19 mouth. We've talked about artists in some ways  
20 having the monetary incentive to go find the  
21 people they need to talk to. If these are the  
22 trees, how do we plant the seeds?

1 I think we heard about South by  
2 Southwest, the Recording Academy's different  
3 chapters, different organizations. What else can  
4 we as a community do to reach out, even if --  
5 understanding that different groups accept  
6 messages in different ways.

7 Is it appearing at conferences? Is it  
8 digital? Is it handouts? Is it schools for  
9 music business? What other kind of ways can we  
10 plant these seeds, I think is the question.

11 MR. DUPLER: It's all of the above.  
12 But I think, one thing I wanted to touch on real  
13 quick just on that building trust aspect and  
14 validating that this is legitimate, I think one  
15 thing I observed with SoundExchange is that  
16 seeing that it actually works and is paying money  
17 is going to be the best way to get songwriters'  
18 trust, to see that it is actually doing what it  
19 is supposed to do.

20 Because I think with SoundExchange,  
21 once an artist starts getting that check and then  
22 they talk about it like, I had no idea. This is

1       incredible. I'm getting free money in the mail,  
2       but even though it's not free, but this check  
3       that they didn't know they were supposed to be  
4       getting.

5                       Well then they become an evangelist  
6       and a validator for SoundExchange that goes to  
7       other artists and says, you really need to sign  
8       up for this because like I didn't know, and now  
9       I'm getting these checks. It's awesome, and you  
10      need to do this too. And I think that's one of  
11      the biggest successes of SoundExchange, and I  
12      think that same thing, that potential is there  
13      for the MLC.

14                      At least in the early days, the  
15      songwriters that are in the system that are  
16      getting paid then evangelize to others that don't  
17      know about it and say, this is -- you're going to  
18      get a check. Here's mine, you need to do this  
19      too. I think that's going to be a really  
20      important piece of this.

21                      But to the first question, I think, do  
22      all of those things. Don't pick and choose. Be

1 where the songwriters are, be where the music  
2 community is. Be where the representatives and  
3 the managers and the lawyers, where all of it is,  
4 whether it's South by Southwest or it's Music  
5 Biz, ASCAP Expo, all of those places and all the  
6 communities where music makers are.

7 MS. BLOSS-BAUM: One area we've had a  
8 lot of success in getting a lot of those messages  
9 and those evangelical comments is just finding  
10 people right after they get their check for the  
11 first time.

12 Whether it's getting on the phone with  
13 them or being in a place with them in person, I  
14 have a person on my team that all year long will  
15 save all of those testimonials, whether they come  
16 in by email or on the phone.

17 Then at the end of the year we have a  
18 rolling highlight reel of, this one said this, or  
19 this one used their SoundExchange check to get a  
20 new van or put new strings on their guitar, or  
21 you know, whatever anecdotal information that  
22 they have. I mean, some people will buy a third

1 mansion, and some people will get a new pair of  
2 sneakers for their kid.

3 But just sharing those messages from  
4 those artists is just so much more powerful than  
5 really anything that the government or any  
6 company or organization can say.

7 But to be able to have an artist say,  
8 I had an artist say to me earlier this year, oh  
9 thank you so much, SoundExchange. You gave my  
10 family Christmas last year. That's really  
11 powerful, and to have other artists and  
12 songwriters hear that, that should invoke a lot  
13 of that trust.

14 MS. TURNBOW: Yes, I think ambassadors  
15 in general is really important too. I mean, we  
16 live in an age where influencers are everything,  
17 you know, especially to the newer generation that  
18 are a lot of this long tail that we have a hard  
19 time getting to join and getting our arms around.

20 You know, they all look up to somebody  
21 in this industry, and so to have those people out  
22 there too saying, this is a legitimate thing, you



1 probably have money out here, is huge.

2 MR. RILEY: I will say that we heard  
3 a little bit earlier, and I'm not trying to say  
4 anything that in the aggregate, that the checks  
5 coming from the MLC will not be substantial, but  
6 relatively, SoundExchange, their payouts are very  
7 large. In the last year, how much money did  
8 SoundExchange give out?

9 MS. BLOSS-BAUM: In the aggregate, a  
10 billion dollars, almost.

11 MR. RILEY: Right.

12 MS. BLOSS-BAUM: Just shy of that.  
13 But I work on these accounts every single day,  
14 and I see what some of these numbers are. Mark,  
15 you can attest to this too. Not all of them are  
16 huge influencers. These are checks for \$30, \$40,  
17 \$50. Our threshold is anything over \$10. There  
18 are some people who don't even make that  
19 threshold. I have to tell them, I'm sorry, you're  
20 only at \$8. So there is a long tail, and these  
21 organizations are going to have to figure out a  
22 way to deal with that.

1                   But it's keeping those messages in  
2 check and not coming out with the six-figure  
3 numbers and the seven-figure numbers all the time  
4 I think will appeal to everybody to take part in  
5 the system.

6                   MR. RILEY: What about the other kind  
7 of inducement, the credit, the cultural  
8 satisfaction of seeing your name associated with  
9 your work. I think, Todd, you had mentioned  
10 before that you cannot be eligible for the  
11 Grammys unless your information is out there, is  
12 that right?

13                  MR. DUPLER: Yes. I mean one, to be  
14 a member of the Academy you have to have  
15 demonstrable credits on released work. But if  
16 you want to be nominated or recognized for your  
17 work you have to be associated with that work as,  
18 whether the songwriter or any other musical  
19 participant.

20                  If we don't know that you're the one  
21 that did it, we can't -- you're not going to get  
22 nominated for it. So I think having reliable

1 credits, like I said, even from a historical  
2 cultural perspective, like knowing who worked on  
3 a track when it was recorded, what studio it was  
4 made in, I mean all of that stuff has  
5 significance.

6           And again I think from a fan  
7 perspective, if you think 20 or 30 years ago,  
8 people used to sit and look at liner notes and  
9 see, you know, who worked on their favorite song,  
10 and then go find other stuff that those people  
11 did. It encouraged music discovery which again  
12 has a long tail that benefits music creators when  
13 people go out and seek more music related to the  
14 people that they like.

15           We did an initiative last month where  
16 big artists posted on their social media accounts  
17 using their social media platform all the credits  
18 for some of their most popular works to give  
19 credit to the people that often go unrecognized.  
20 That's an initiative we're going to do every  
21 year. But again, an example of using every tool  
22 in the toolbox to educate people, to get the

1 information out.

2 So social media platforms from big  
3 celebrities, from famous artists, is one tool in  
4 the toolbox for educating people, but you use  
5 every tool.

6 MR. RILEY: Yes. I think we've heard  
7 earlier maybe for all the efforts we can do  
8 today, one tweet from Pharrell will go a long  
9 way.

10 MR. DUPLER: Doesn't hurt. And that's  
11 something -- like right now we're in voting  
12 season for the Academy. So how do we communicate  
13 to our members the importance of voting for the  
14 awards?

15 And again, we use every tool in the  
16 toolbox. We're using emails, we're using social  
17 media, we're using, you know, maybe text  
18 messaging and all those different things. It's  
19 finding the right special mix.

20 MS. TURNBOW: Well and you talked  
21 about validation, there's plenty of these writers  
22 and artists out there for whom a \$10 check

1 associated with their song means as much as a  
2 \$10,000 check because it's validation that they  
3 are an income-earning songwriter.

4 MR. RILEY: Is there anyone out there,  
5 maybe they're doing a favor for a friend in  
6 writing a riff for a song or maybe they're a  
7 ghostwriter where they don't want credit? Does  
8 that happen?

9 MR. BOGAN: As far as don't want  
10 credit, I don't know if it's necessarily don't  
11 want credit but rather the reason why they're  
12 doing music is passion, and they haven't quite  
13 gotten to the business part yet.

14 We see a lot of that when we have  
15 collaborators, especially in EDM music. So we  
16 have international EDM artists who are working  
17 with small, 18-, 19-, 20-year-old creators all  
18 over Europe, and they're just not subscribed to  
19 the music industry as a business.

20 This is something that's cool, they  
21 love Diplo, and they love Marshmello, and they  
22 want to create their own sounds, and they just

1 started learning to produce. They want to put it  
2 out there because they can put it on SoundCloud  
3 in a matter of seconds, but they can also get it  
4 onto Spotify via DistroKid or CD Baby, and they  
5 just haven't gotten around to what credit even  
6 means.

7 So, but they might collaborate with  
8 someone who actually is involved in that, and  
9 they go to register their stuff, and they  
10 realize, oh wait, I need to have this other  
11 person's information because I'm going to  
12 register.

13 So I think there's a class of creators  
14 that just haven't quite gotten into what the  
15 business is around the music, and credit isn't  
16 what they're really seeking. They want exposure,  
17 and the idea of credit is not even -- it's  
18 related, obviously, because exposure means you're  
19 getting recognized. But they don't see it as  
20 like the term credit.

21 They don't see it as I'm getting  
22 credit for this. It's just, I want exposure. I

1 want people to hear this cool mix that I did, or  
2 this song that I did.

3 MS. TIGNOR: And I think, I mean, it's  
4 funny, just to piggyback on that point. So in  
5 the clinics that we host, I would say about 80  
6 percent of the folks that come and sit down -- so  
7 what we do is, we let them sit down with  
8 intellectual property attorneys for about 30  
9 minutes, and they can talk to them about whatever  
10 they want.

11 And one of the things that we see  
12 after we kind of take a tally of everything that  
13 happened is that a lot of times creators like to  
14 create, and they like to collaborate. The  
15 business side of the conversation comes  
16 afterwards, if at all.

17 And a lot of times what we were seeing  
18 is that one person -- it's when money comes in,  
19 and when something kind of pops off in some way,  
20 be it from fellowship or something else. But  
21 that's when these questions of credit start to  
22 come in where they weren't discussed in the

1 beginning, so there's confusion around that.

2 But it's usually something that kind  
3 of triggers it, because again, it's a very  
4 collaborative and creative community. That's the  
5 side of it that they enjoy.

6 MR. RILEY: I think it -- the  
7 Copyright Office came to one of your events,  
8 which was very enlightening. I'm interested to,  
9 maybe talk me through a little bit of how you put  
10 those together, how you decide to reach out to  
11 different people to invite them to come. Who you  
12 get to speak, who you get as the attorneys, just  
13 the process of an event like that.

14 MS. TIGNOR: Sure. So, what we do is  
15 that we basically find communities, basically  
16 communities of color that are in centers. We're  
17 really big on going to where folks are, and we  
18 are really intentional about creating very  
19 creative spaces.

20 Because again, our whole core and what  
21 we try to start at the Foundation is, we need to  
22 make sure folks understand what intellectual



1 property is. We need to make sure they  
2 understand the value of it, and we need to make  
3 sure they understand what it means to be able to  
4 share, protect, and monetize your creative works,  
5 right.

6 So that is the spirit that we come  
7 into it. We build a brain trust in that city  
8 from word of mouth. I mean, it's really  
9 sensational how these communities, just like you  
10 said, everybody knows everybody, right, and you  
11 can quickly figure out who it is that you need to  
12 get on board. And that they will then suddenly  
13 start bringing in this amazing community of other  
14 creatives.

15 One example would be, a mutual friend  
16 is Hollis. And literally opened the door, I mean  
17 she introduced me to some of the most phenomenal  
18 creative folks in the creative community in LA,  
19 and we were able to -- we did our event in Nipsey  
20 Hussle's incubator. So we had -- then what we do  
21 is, we partner with local firms, Loeb & Loeb,  
22 Arent Fox. We have some fantastic firms.

1                   And, you guys, I want you to  
2 understand, we had these firms come to Crenshaw  
3 and reach out to the community. I mean, it was  
4 fantastic. It's just, it was this super-creative  
5 space, and what we did was, we create panels that  
6 are a beautiful integration of both policy-  
7 minded, legal-minded, and creative-minded folks  
8 having conversations.

9                   And that question when, that moment  
10 when we all of a sudden, we start using our wonky  
11 talk, and the person next to you who is more  
12 creative was like, wait, wait what did you just  
13 say? You know, just creating those moments where  
14 folks can kind of break things down and talk  
15 about things in ways that really resonate with  
16 the different communities that we're trying to  
17 reach.

18                   And so it looks different in LA than  
19 it does in Miami. It looks different in D.C.,  
20 and it looks different in NYC because everybody  
21 wants to talk about these issues in different  
22 ways.

1           But for me what we've seen to be most  
2 successful is to really partner with folks early  
3 on so that it's just baked in. To me, I have  
4 fallen on my face when I tried to just create  
5 this master plan and then just do the same exact  
6 thing in every space. It just has not worked for  
7 me.

8           But when you really create those  
9 organic and authentic spaces that are both  
10 creative and then integrated with these more  
11 substantive conversations, folks have an appetite  
12 for it.

13           I think that you'll also see, you  
14 know, to the point earlier about going to South  
15 by Southwest, and you'll see like a lot of these  
16 festivals are actually having additional days  
17 tagged onto them for actual substantive  
18 conversations. There's a creative appetite  
19 that's developing where folks do want to have  
20 these conversations.

21           And so just going a little further off  
22 the beaten path, I mean I think South by

1 Southwest, that's a fantastic place to start, and  
2 just being willing to show up in these places and  
3 participate.

4 MR. RILEY: Todd, is there anything  
5 that you want to say about your different  
6 districts in terms of the Recording Academy and  
7 how you get people to your events?

8 MR. DUPLER: Sure. I mean, so we --  
9 again, just kind of what has already been said.  
10 We tailor it --because each chapter is so unique,  
11 and because they're run by the people that are  
12 there, by our members that are local.

13 They key into what is interesting to  
14 their local communities, and so whether we're  
15 putting together a workshop or other kind of  
16 showcase event where we bring people together in  
17 the local studio space, or -- but it is going to  
18 be something that is tailored to that community.

19 And so, I know we certainly intend to  
20 do that with all of our chapters, and some of our  
21 chapters even within the chapter are diverse --  
22 our Chicago chapter covers the whole Midwest, so

1 they also reach Detroit, they reach Minneapolis  
2 and those diverse communities. And our Memphis  
3 chapter includes the whole Mississippi Delta and  
4 New Orleans in Louisiana.

5 So we tailor events throughout those  
6 communities to reach the people that are there  
7 and their unique needs. The Pacific Northwest is  
8 in Seattle, but they include Hawaii, and I'm  
9 definitely pushing to do that workshop if we can  
10 get there, but there is like a rich music  
11 community in Hawaii that is very active, and so  
12 using that apparatus to reach to every place  
13 where there is people making music.

14 MR. RILEY: It's true. Senator Hirono  
15 asked the Copyright Office a question about small  
16 creators at the last hearing, so I believe it.  
17 For Kevin and Linda, let's talk not about in-  
18 person events for a second. Web presence, digital  
19 outreach, what lessons learned can you share with  
20 us? What is successful?

21 MS. BLOSS-BAUM: It's interesting when  
22 I interview interns to come in and other folks to

1       come work in the department, I ask them how they  
2       are at Internet stalking, because we do a fair  
3       amount of that. And it's interesting, as much as  
4       you think that people should be getting up and  
5       thinking about how to manage their metadata and  
6       how they can be making money, a lot of creators  
7       just haven't gotten there yet.

8                       So we use a lot of social media. We  
9       use a lot of Instagram, Facebook. We will  
10      subscribe to different services about whether  
11      people have agents. We do just a lot of news  
12      searches. We watch the charts, we see who's on  
13      the chart and then we try to find that person  
14      even before they have their first dime pay into  
15      the system so we know where they are and to get  
16      them into the umbrella so when that first service  
17      reports that they're playing a song, if it's on  
18      the chart, you know, hit-seekers, we look at that  
19      all the time. These are folks nobody has ever  
20      heard of, but Billie Eilish was on that list  
21      about five years ago, and now here we are.

22                       So we really try to use all the

1 resources we can, and if whether it's an intern  
2 in our office in D.C. or we actually now have  
3 regional reps in cities all over the country that  
4 will report back in, hey, I heard this band out.  
5 They had 30 people there, but they sound great.  
6 It's kind of these little mini A&R chapters  
7 around the country that will get us aware of who  
8 may be having money come through our system for  
9 them.

10 It's not really one specific way of  
11 doing it, it's kind of like what you said before,  
12 it's all of the above, but technology has  
13 certainly made that easier. I do think the MLC  
14 is better situated to do that here in 2019 than  
15 SoundExchange was almost 20 years ago. We just  
16 didn't have those tools available to us then.

17 MR. BOGAN: I just want to add to  
18 that. So prior to TuneRegistry being acquired by  
19 Jambber we didn't really spend, like I said, much  
20 money on marketing. We did appearances at  
21 conferences, but that was mostly me as a speaker.

22 So 90 percent of our songwriters and

1 small mom and pop publishers have come through  
2 all of our digital efforts which is mostly  
3 focused on content marketing. Very important,  
4 very targeted, very timely articles, for example,  
5 how to release a cover song legally, and that  
6 Google search keeps, you know, people keep coming  
7 through the article.

8 E-books, webinars, that also varies,  
9 kind of specific, how to monetize your YouTube  
10 and collect royalties on that. So things that  
11 are, kind of, that are interesting to the target  
12 audience and that can be disseminated digitally  
13 so that it's not much cost. So most of it has  
14 been creating content, and that content basically  
15 being available 24/7 online and having traffic  
16 come through that content in different formats.

17 And I would say Soundcloud-- sorry,  
18 SoundExchange also does a really good job in  
19 terms of your digital, social media specifically.  
20 I really like the social media and the e-  
21 newsletter, I get it. So the newsletter is really  
22 great, the email newsletter coming through, it's



1 always pretty updated with information and  
2 featuring different SoundExchange members.

3 So I think that's the most easy and  
4 effective and cheapest route as far as doing  
5 events in different cities as well.

6 MR. DUPLER: And I'll just say also  
7 that I think there is a real hunger in the  
8 creator community to get this information. When  
9 the MMA passed, we saw just a tremendous amount  
10 of engagement from songwriters and artists to  
11 pass the Music Modernization Act, and they all  
12 knew it was something that was important, that  
13 was going to help them. So they were like, yes,  
14 I'm going to do my part, whether it's making  
15 phone calls, writing emails, purchasing  
16 billboards in some cases.

17 But then once it got passed, a lot of  
18 people were asking okay, so now what? It passed,  
19 so what's supposed to happen? Wasn't something  
20 supposed to happen? And they want to know what's  
21 next and what that information is.

22 We hosted a town hall in Chicago

1 earlier this year. SoundExchange was there, and  
2 it was standing room only, I mean it was packed  
3 with over 200 people there.

4 Because -- and it was just an  
5 educational session on what the MMA does and what  
6 it's going to do, and people want that  
7 information. So I think if we do make it  
8 accessible and make it easier for them to get it,  
9 it's going to be received.

10 MS. BLOSS-BAUM: That's right, I  
11 remember from that, and somebody earlier today  
12 had said, you need to tell them what it is, but  
13 also how to do it, and I think that is something  
14 in the education we really need to be very clear  
15 on, kind of how to do this.

16 And Todd, I'm sure you've gotten the  
17 same questions. I remember right after the MMA  
18 passed, I had a producer ask me, so does the  
19 check show up next month, or is it -- it doesn't  
20 just show up out of the air, you have to do  
21 something.

22 So you have to be very clear about how

1 they can participate, because they want to. But  
2 this is what it is, and this is how you get into  
3 the system.

4 MS. TURNBOW: Well, and I would say  
5 that while it's incredibly important for the MLC  
6 to have a really professional-looking, easy-to-  
7 use website and social media accounts and  
8 everything, it is as important, if not more, to  
9 have partners like SoundCloud and TuneRegistry so  
10 that we go to where these people are.

11 I mean we can't expect them to just  
12 show up at our front door, we've got to go out  
13 and knock on their front door, and this is where  
14 they live.

15 MR. BOGAN: That's a great point. I  
16 actually just thought about what we did with  
17 Harry Fox. Actually we did an article -- for the  
18 longest time, DIY artists would come to us and  
19 say, we're not getting -- I don't know what  
20 royalties collect. Once I learned about  
21 royalties from Spotify, I learned about a  
22 mechanical royalty, but I can't sign up for Harry

1 Fox and I don't have a publisher. And that was  
2 misinformation, I mean for the longest time, for  
3 years, you could create an online account. So  
4 what I did was, we just basically created a blog  
5 post and went through each field of the  
6 registration form and explained each individual  
7 field.

8 We started with a little kind of  
9 opening introduction paragraph about collecting  
10 royalties, mechanical royalties from your Spotify  
11 streams as well as Apple Music and other  
12 services. And then went through each individual  
13 field and then sent that article to John, who  
14 then proofread it, sent back notes, and then we  
15 published that and sent the email out, and we've  
16 had now dozens, if not hundreds, of artists, I  
17 mean every single month we're now registering  
18 hundreds of songs to HFA on behalf of these DIY  
19 songwriters who previously thought they needed a  
20 publisher to be able to do that.

21 And we started getting emails. I  
22 remember my first one was Luke Rathborne, and I'm

1 only saying his name because he's already allowed  
2 us to use this information. But he had millions  
3 of Spotify streams and never collected any  
4 mechanical royalties.

5 And then joined us, created an  
6 account, and started getting his checks February  
7 of this year for the first time and sending me  
8 emails with screenshots like, oh my God, I'm  
9 getting, you know, checks from Spotify. I never  
10 knew that.

11 So that is going to happen with  
12 artists signing up with the MLC. But we need to  
13 have these resources and communities -- online  
14 communities like SoundCloud and us who already  
15 have an aggregate of songwriters and artists, but  
16 that's a great example.

17 MR. ERICKSON: I want to point out  
18 something helpful that SoundExchange does too,  
19 which is that they employ musicians. So if you  
20 call up the customer service line, odds are  
21 pretty good you're going to get a musician from  
22 here in the local D.C. scene as your customer

1 service rep. And that's just really helpful  
2 because it means that they understand the  
3 vocabulary, and they're easy to communicate with.

4 For me, I mean musicians are diverse.  
5 You might not -- different kinds of musicians  
6 might have different experiences, but I think it  
7 would be similarly a good idea in setting up a  
8 new system, rather than setting up a call center  
9 of people who don't have experience in -- as  
10 working in music, to try and hire from a pool of  
11 people who have some direct investment to be  
12 shepherding people through this process.

13 MS. BLOSS-BAUM: That's very true. I  
14 sit right outside the call center, and I hear  
15 them all day long saying, you know, well, they  
16 just understand the process; how to do the fields  
17 and it's actually, it's a wonderful place to  
18 work. Thank you for the compliment.

19 This time of year you're tripping over  
20 everybody's instruments in the hallway because  
21 they all are gigging out at night. But that's  
22 very true, they can really speak from the heart,

1 and they've gone through the process themselves  
2 in many cases.

3 MS. TIGNOR: And I would say for  
4 someone who can completely relate to -- we are  
5 constantly trying to create opportunities to talk  
6 about intellectual property. And one of the  
7 things that we are always looking for are pop  
8 culture teachable moments. So, when you have  
9 Chance the Rapper doing an interview, and then  
10 suddenly he just goes off and talks about how  
11 complicated copyright law is, well, there is our  
12 teachable moment.

13 So we sweep in and try to do cute  
14 little social media and things like that, and  
15 it's just to say -- or when Cardi B is on a  
16 billboard, and they're talking about -- and it's  
17 a picture of her, and what's going on with your  
18 intellectual property. Just little random  
19 moments that have somehow pierced the  
20 consciousness of pop culture and just turning  
21 that into a teachable moment I think is an  
22 extremely effective way too.

1                   MR. RILEY: And Mark I wanted to give  
2                   you an opportunity to respond about the  
3                   suggestion that, you know, it's very important to  
4                   partner services and creators, and that value --  
5                   I'm sure it's a point of pride to hear that these  
6                   very successful artists started out on your  
7                   service.

8                   MR. EISENBERG: Yes. I mean  
9                   SoundCloud, we want to give tools and services to  
10                  our creators to be successful. So like I said  
11                  before, a lot of creators start out as hobbyists  
12                  and they're putting their works into the stream  
13                  of commerce, not thinking it's commerce. Then  
14                  ultimately it becomes a hit, and then they're  
15                  chasing the tail.

16                  So we're trying to educate them just  
17                  as much about SoundCloud as a platform, but about  
18                  the intellectual property that's underneath it as  
19                  well.

20                  MR. RILEY: Well, that's great. I  
21                  think we're running a little low on time. Why  
22                  don't we just go through and see if anybody has



1 any final thoughts on educating creators?

2 MR. BOGAN: Again I would just say  
3 making sure, to your point earlier, that the  
4 messaging -- so I'm an educator. I teach at  
5 UCLA, and I know that I write very technical.  
6 And I've had even my co-founders, who are  
7 lawyers, tell me like, okay, that's way too  
8 technical. You need to kind of scale that  
9 language back in terms of making it palatable.  
10 And once we've started doing that and started  
11 hearing from artists saying, "oh, I learned more  
12 about this because of that article or that e-  
13 book."

14 So I think the messaging, the wording,  
15 you know, like you said, we're not going to say,  
16 I want to manage my metadata effectively, right?  
17 I would write that.

18 So I think the copyright, I mean  
19 you're the Copyright Office, but making sure  
20 there's a copywriter who can write to that  
21 audience, not only to -- again, kind of back to  
22 my point earlier -- not only to U.S. artists, but

1 the fact that there's international. We get  
2 inquiries that come into our in box in multiple  
3 languages and unfortunately, we only do support  
4 in English at TuneRegistry, but Jammer has  
5 multiple languages.

6 But we have people come in and say,  
7 hey, we want to do this. One of our biggest  
8 clients is in the Dominican Republic, and they've  
9 put out -- they've registered thousands of  
10 Spanish-language tracks to our system into the  
11 U.S. rights organizations.

12 So making sure that we have multi-  
13 language support, making sure that the messaging  
14 is at a level that they understand, that it's  
15 easy to kind of, you know, swallow.

16 MR. DUPLER: Yes, I would just say for  
17 the Academy, we're excited about the opportunity  
18 and ready to do our part. And again, I think  
19 it's on two fronts. I think one, once the portal  
20 is established, of getting that out to  
21 songwriters, but also on the front end, getting  
22 those credits and data there at the very

1 beginning so that you don't have to deal with the  
2 unclaimed royalties later on in the chain. So I  
3 think focusing on both of those issues is the key  
4 to success.

5 MR. ERICKSON: There's a phrase that  
6 comes, I think, from the disability justice  
7 movement, but it's broadly applicable: nothing  
8 about us without us. Just involving creators in  
9 the process at every stage.

10 And I think in terms of creating  
11 educational materials, you can have fun with it.  
12 Let's hire a bunch of songwriters to write songs  
13 about entering their metadata in --

14 MS. TIGNOR: And puppet shows.

15 (Laughter.)

16 MR. BOGAN: Pharrell would do it.

17 MR. ERICKSON: We can do more  
18 puppets. MS. TIGNOR: I would say keep showing up.  
19 With our event in the Copyright Office, like  
20 having representatives there, we had great  
21 feedback from that. Folks really appreciated it.  
22 It kind of removed this veil and this cloud of

1       mystery from -- like, I know there's an office  
2       out there. I know that stuff happens, but to  
3       actually have you guys in the community and in  
4       these spaces is really valuable.

5                   And then, I mean I have to tell you  
6       about one conversation that happened as a result  
7       with one of the folks that was there, is that a  
8       creative that was there pointed out, they were  
9       like, well do you have any of these materials in  
10      Spanish? They didn't have any there, but sure  
11      enough -- and I was on the email thread -- they  
12      stayed in contact with each other. And she just  
13      called me and was telling me oh, I got my box  
14      from the Copyright Office. I have an event next  
15      week, and I'm going to be sharing it with  
16      everyone. So it's just, I think when you show up  
17      in the community it really does create this  
18      feeling of access and making things a little more  
19      tangible.

20                   MR. RILEY: I appreciate that.

21                   MS. TURNBOW: Yes, I mean I would just  
22      say we have to really keep up our appetite to

1 educate. I think there's a real appetite right  
2 now to educate, and I think that will continue  
3 through January 1, 2021.

4 But it is bound to start to waver  
5 some, and it's going to be really necessary to  
6 continue education at this same level for several  
7 years to really establish the MLC.

8 MR. RILEY: Well I'll take the  
9 opportunity to say the last word here. Thank you  
10 all for coming. I totally believe you, Todd,  
11 when you said you had standing room only. We set  
12 the number of chairs in this room as the same  
13 number for the 512 hearing, and we had to add 20.  
14 So there's a great interest in music education,  
15 data, and everything we talked about today. I  
16 appreciate you all coming here.

17 We will do the audience participation  
18 portion next, so if people are interested in  
19 doing that and have signed up, please come to the  
20 right of the stage, and thank you all very much  
21 one more time.

22 (Applause.)

1                   MR. RILEY: So we have our first  
2 speaker coming up right now.

3                   MS. CORTON: Hi, my name is Monica  
4 Corton and I own Monica Corton Consulting, but  
5 for the last 30 years I've been in music  
6 publishing. And I have three questions, they're  
7 rather complex, but I'm just going to do it.

8                   If you acknowledge that on January 1,  
9 2021 you're launching version 1 of the MLC  
10 Licensing Solution, and you're going to have a  
11 lot of money to distribute for claimed songs and  
12 deal with the bulk of the royalties that will be  
13 due plus all of those unpaid NOIs sitting at the  
14 Copyright Office for the last two or three years,  
15 how come there is not going to be more than three  
16 years being given to sort out the unclaimed works  
17 before they are thrown into the account that will  
18 largely be distributed to the majors, Kobalt, and  
19 BMG who collectively own the biggest share and  
20 the market share?

21                   Second question: I'm confused as to  
22 how you are going to source the original MLC

1 database. When Alisa was talking it sounded like  
2 you were going to take everyone's CWR and upload  
3 that freshly, which would be great because  
4 copyright data is constantly being updated.

5 But Ed Arrow said that the great thing  
6 about picking HFA is you're using their database  
7 and just augmenting it with newly-written songs  
8 that are uploaded.

9 The third question, which had to do  
10 with Panel 4 and matching works: you accurately  
11 explained the complexities of getting the  
12 publishing data correct. How is HFA and ConsenSys  
13 going to get it done better than HFA's current  
14 system, which definitely has issues, because  
15 under their administration they caused a \$30  
16 million settlement with the NMPA over Spotify  
17 royalties and a \$30 million class action lawsuit  
18 that also was in connection with Spotify, and  
19 Spotify was the only large DSP that HFA  
20 represented?

21 MR. RILEY: Thank you.

22 MR. SANDERS: Hi, some of you guys

1 know me. I'm Charlie Sanders, I'm Outside  
2 Counsel to the Songwriters Guild of America. I  
3 also teach at NYU. I am Chairman of the Board of  
4 the National Music Council of the United States,  
5 and former studio musician and counsel to NMPA  
6 and I've served for two terms as the New York  
7 governor with NARAS.

8 A little bit of audience participation  
9 if you want, because I'm going to ask the  
10 questions to you. I thought today was great  
11 because it was billed as a kickoff. And what we  
12 needed was a kickoff to some very, very crucial  
13 issues that are going to be worth hundreds of  
14 millions of dollars to all of us.

15 And we need to cooperate, we need to  
16 show up as all of you guys did, but we also need  
17 to have some serious, hard conversations, and  
18 today was not about serious, hard conversations.

19 I always try to be brief, and I'm  
20 going to be brief, but there are three points  
21 that I want to bring up. Maybe you'll agree with  
22 me, and maybe you won't.



1           The first one was, we spent the day  
2 talking about unmatched. Not a single person  
3 asked the question, how much money is out there?  
4 We've been asking this question for five years  
5 now. It would not be difficult for those  
6 companies that are holding this money to --  
7 whatever trade secret protection they may need to  
8 figure out a way to tell us how much of the  
9 unmatched money is out there, and I didn't hear a  
10 word about it today.

11           I'm hoping -- do you guys -- is there  
12 anybody in this room who doesn't feel like we  
13 deserve to know that information now? Okay. And  
14 if Alisa says so, I believe it. I want to finish  
15 that point by just saying, yes, a lot of people  
16 are happy when they get a \$10 check, but not  
17 after a \$10,000 from the last panel.

18           In terms of the hour-long discussions  
19 that were had today about the database, not a  
20 single person mentioned the fact that the Act  
21 itself does not include songwriter name data as  
22 one of the key data points. We had a panel of

1 creators up here who, when I spoke to them after  
2 the panel, were unaware of that.

3 That's not an honest discussion about  
4 the things that we need to be talking about. The  
5 Copyright Office is given the authority to  
6 correct that without any problem. The Songwriters  
7 Guild made sure to hone in on that in its last  
8 round of comments, and we are very hopeful that  
9 the Copyright Office is going to be able to,  
10 through discussion and whatever else needs to be  
11 done, to make sure that the database is complete.

12 But we can't ignore that issue because  
13 it was raised often during the legislative  
14 process, and it was never addressed.

15 And the third, I want to thank -- my  
16 colleague, Ashley, is going to be discussing a  
17 couple of things with you, but I just want to  
18 mention that there are a lot of sources of  
19 information out there coming from the independent  
20 creator community. The Trichordist is out there,  
21 Digital Music News is out there, and they are  
22 reporting on issues that we all need to follow.

1           Most of those issues involve oversight  
2 by the government, and the Songwriters Guild of  
3 America -- and I'm only speaking today on behalf  
4 of SGA -- is highly confident that the Copyright  
5 Office is the correct place for the oversight to  
6 take place, and that we simply want to repeat  
7 over and over and over again that there are  
8 built-in conflicts of interest in this law. We  
9 knew it when it was enacted, and the folks who  
10 enacted it gave the authority, expansive as it  
11 is, to the Copyright Office to keep an eye on  
12 what's going on.

13           It is imperative in a situation like  
14 this where we do not have a balanced board of  
15 directors, unlike SoundExchange, that the rights  
16 of creators are protected by the government  
17 agencies that have been given the authority to do  
18 so.

19           So I'm just going to end with that.  
20 Terrific kickoff, and we certainly look forward  
21 to many, many more opportunities to discuss these  
22 harder issues that need to be addressed. Thanks.

1                   MR. RILEY: Thank you, Charlie. Next  
2 up?

3                   MR. IRWIN: Hi, everyone. My name is  
4 Ashley Irwin. I am a working composer,  
5 songwriter, a music producer. I'm also president  
6 of the Society of Composers and Lyricists which  
7 is your 879th acronym today. We are known as the  
8 SCL.

9                   So all I wanted to say was, or I'll  
10 pose the question that -- well, let me just  
11 expand on that one a little bit more. We are  
12 primarily an organization, or the organization of  
13 which I am president, the composers and  
14 songwriters who work in the audio-visual space,  
15 film, television, video games, that sort of  
16 thing.

17                   We have a membership of over 1,600,  
18 and most of the professional songwriters and  
19 composers -- well, virtually all of the  
20 professional songwriters and film composers you  
21 know are our members.

22                   The thing I wanted to address was the

1 fact that one of the great sort of hopes we had  
2 for the MLC was the inclusion of David Lowery as  
3 an independent voice on behalf of, as Charlie  
4 said, an unbalanced board.

5 David's obviously stepped down and  
6 given as his reason for doing so, the bandwidth  
7 was too much for him to cope with. And since  
8 that time, to the best of my knowledge, no  
9 replacement has been put forward. I'm not sure  
10 how that replacement is going to be chosen, but I  
11 think it would be really nice if the creative  
12 community was involved in that choice. So that's  
13 basically all I wanted to say as my question. If  
14 we know who that replacement is, could we please  
15 advertise it to the community? If not, can we  
16 please be involved in the choice? That's it.

17 MR. RILEY: Thank you, Ashley. Next?

18 MR. PEACE: My name is Leon Peace, and  
19 I'm unaffiliated. I want to begin with first an  
20 admission that I did not expect to be asking my  
21 question from up here, I planned on asking it  
22 from down there. However.

1 I'm a tax lawyer and lobbyist here in  
2 Washington D.C. I've recently been working with  
3 the tech industry, and I'm a former musician. A  
4 hundred years ago when I was a kid I played with  
5 some people in New York and had a record.

6 But my question now is dealing with  
7 the advent of this artificial intelligence and  
8 quantum computing. And I'd like to ask the  
9 experts, how will artificial intelligence and the  
10 emerging quantum computing help with the  
11 identification of content for royalty payment  
12 purposes, A?

13 And the part B is, theoretically, how  
14 would it help expedite getting the payments to  
15 the artists? So, short and sweet. Thank you.

16 MR. RILEY: Thank you. And our last  
17 speaker.

18 MS. SHOCKED: I'm Michelle Shocked.  
19 I brought my visual aid, my Harry Fox and MRI  
20 NOIs and the checks for the micro pennies, and my  
21 deep, abiding cynicism that despite the Copyright  
22 Office's best efforts, that this conversation

1 today, this kickoff has not been in good faith  
2 whatsoever.

3 My cynicism for that is that I have  
4 personally been a target of quarantine, of  
5 censorship, of silence and dissent, but that's  
6 just me personally.

7 I'm a member of an artists' rights  
8 community, and I've seen over and over again  
9 where the uncomfortable questions, the impolitic  
10 questions, are pushed aside for the agenda that  
11 is to make this work, as David Israelite put it,  
12 at all costs.

13 This was legislation designed to pass,  
14 so they took all the uncomfortable questions and  
15 put them aside so that we could achieve  
16 consensus. This is not consensus.

17 This is propaganda, and the panels  
18 that I've seen speaking today have left me with  
19 one simple question: how much money do you guys  
20 owe me? I don't think I'm going to get an answer.

21 There's a lot of concern with the  
22 Harry Fox and ConsenSys vendors that are being

1 put here. I wish I had prepared words for you  
2 right now. All I can tell you is that there's a  
3 party game as I look out, and I'm reminded of it.  
4 It's called musical chairs, that we think it's  
5 over who wins the last chair, but that's now how  
6 the game is played.

7 The game is played when you keep the  
8 music going as long as possible because once the  
9 music stops, the game is over. I'm speaking from  
10 my heart as a songwriter. I cannot participate  
11 in the Spotify or the Napster settlements because  
12 not only were my songs, my mechanicals infringed,  
13 but my masters. And if I take the settlement on  
14 the mechanicals, I have no claims left on the  
15 masters.

16 Please look inside your conscience and  
17 be prepared for people like me who are angry, who  
18 are bitter, who are cynical, because we've been  
19 cheated. I'm not the only one. And let's really  
20 have the hard conversations as this thing  
21 proceeds. Thank you.

22 (Applause.)



1                   MR. RILEY: Thank you very much, and  
2 thank you all for coming today. I wanted to  
3 remind you of three things before we leave.

4 First, we have all our educational materials on  
5 our website at [copyright.gov/music-modernization](http://copyright.gov/music-modernization).  
6 We will be filling that out with more educational  
7 materials in the new year.

8                   Second, this is the kickoff for the  
9 policy study. If you are interested in submitting  
10 comments to the policy study or participating in  
11 a future roundtable, please look to our website  
12 in the next year.

13                   And finally, we do have one other item  
14 of note. If you are interested in the rulemakings  
15 associated with the MMA, December 20th is the  
16 final time for the NOI reply comments to be due.  
17 Those are due at five o'clock on the 20th.

18                   And thank one more time for all coming  
19 today. Appreciate it.

20                   (Applause.)

21                   (Whereupon, the above-entitled matter  
22 went off the record at 5:22 p.m.)

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